

FIRM OVERVIEW

YEAR ESTABLISHED

1936

LOCAL OFFICE

230 Park Avenue
New York, NY 10169
212-774-3606

CONTACT

Peter N. Stevens, LEED AP
Principal in Charge
M: 860-306-8003
pstevens@jcyj.com

SIZE OF FIRM

91 Total Staff
39 Registered Architects
29 LEED AP
6 Office Locations

CAPABILITIES/SERVICES

Project Feasibility
Master Planning
Architecture
Interior Design / FF&E
Construction Documents
Project Management
Construction Admin.
Historic Preservation
Regulatory Approvals
Sustainable Design
Graphic Design
Environmental Branding

AREAS OF EXPERTISE

Gaming
Hospitality
Corporate / Commercial
Adaptive Reuse
College and University
K-12 Education
Library
Police and Public Safety
Mixed Use Developments

JCJ Architecture has been in continuous operation in since 1936. The firm has built a practice that balances the business and art of design by integrating rigorous methods of management with the highest standards of design and client service. From our network of 6 offices across the nation, JCJ provides comprehensive services and has consistently been ranked in the nation's top design firms by both by Architectural Record* and Engineering News Record**

JCJ ARCHITECTURE

For more than 20 years, JCJ Architecture has been immersed in the gaming and entertainment marketplace, designing some of the most notable and profitable properties in the industry. JCJ offers clients a proven approach that balances business objectives with the delivery of high-impact entertainment environments. The firm's comprehensive, client-focused planning and design process yields design solutions that address each project's unique challenges and ensure bottom line success. JCJ has extensive experience in the successful implementation of accelerated and alternative delivery methods.

JCJ's approach is to put the client's objectives along side our knowledge of marketplace dynamics and practical experience. These factors are fundamental considerations that will drive architectural solutions. The skill with which we utilize information regarding the project's context and our client's business objectives enables us to provide services that reach beyond typical design services. Our 20+ years of experience combined with our point of view enables JCJ to effectively shape a casino, hotel, resort or entertainment venue's physical space in order to produce optimal results.

JCJ has been responsible for the project management, planning, design and documentation of more than 100 gaming, hospitality and entertainment projects throughout the United States and internationally. Our project includes a diverse range of projects - from regional to destination and from amenity driven to gaming focused.

* JCJ was ranked by Architectural Record as #4 in renovation starts for time period of 1/2011 thru 11/2012.

**JCJ has been ranked among ENR's Top 500 Design Firms since the survey began in 2003.

RELEVANT EXPERIENCE



PARTIAL LIST OF GAMING PROJECTS

- Saratoga Gaming & Raceway
\$35 million
- Saratoga Casino Black Hawk
\$4.6 million
- Resorts World New York City
\$510 million
- Seneca Allegany Hotel Casino
\$417 million
- Seneca Niagara Spa Hotel & Casino
\$500 million
- Mohegan Sun at Pocono Downs
\$278 million
- Desert Diamond Hotel & Casino
\$103 million
- Wild Horse Pass Hotel & Casino
\$200 million
- First Council Hotel & Casino
\$26 million
- Fire Rock Navajo Casino
\$24 million
- Downstream Casino Resort
\$199 million
- Twin Arrows Resort Hotel
\$100 million
- Mystique Casino
\$20 million
- Twin River at Lincoln Park
\$225 million
- Foxwoods Resort Casino
\$965 million
- Wheeling Island Race Track & Gaming
\$62 million
- Central Valley Casino
\$587 million
- Calder Casino
\$32 million
- U.S. Grant Hotel
\$60 million
- Pala Casino
\$125 million
- Cloverdale Casino Resort
\$525 million
- Viejas Casino and Turf Club
\$125 million
- Hawaiian Gardens Casino
\$40 million

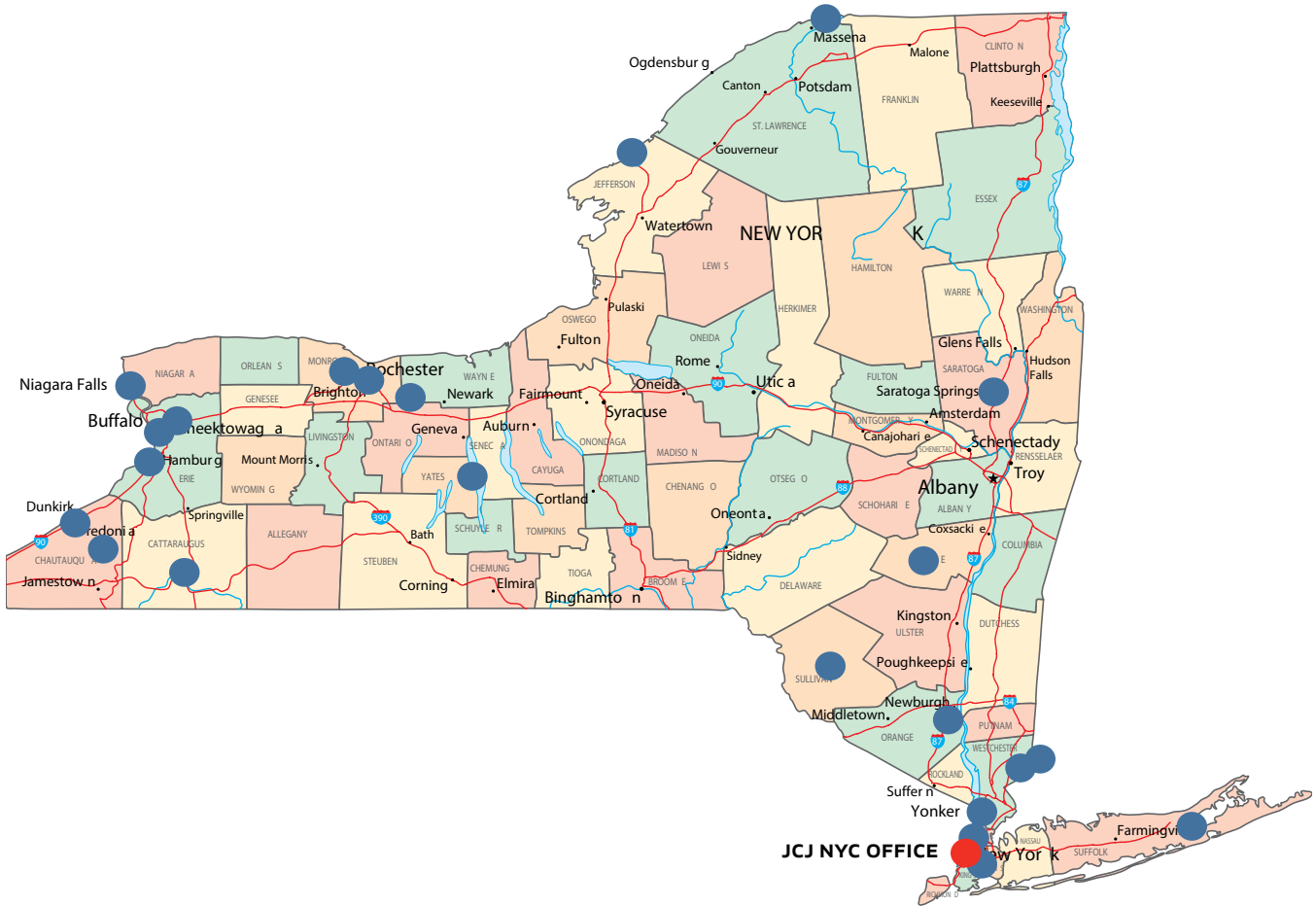
For more than 20 years, JCJ has been immersed in the gaming and entertainment marketplace, designing some of the most notable and profitable properties in the industry. JCJ offers clients a proven approach to planning and design that balances business objectives with the delivery of creative and high-impact entertainment environments. The success of JCJ Architecture's work is a testament to unifying our clients' exacting needs with the dynamics of the marketplace.

RECOGNIZED SUCCESS IN HOSPITALITY DESIGN

JCJ's comprehensive, client-focused and interactive planning and design process yields design solutions that address each project's unique challenges and ensure bottom line success. The firm's extensive experience includes successful implementation of accelerated and alternative delivery methods. JCJ's Gaming team possesses a collective intelligence of the market and complex regulations that is unmatched in the industry.

JCJ has been responsible for the project management, planning, theming, design and documentation of over 100 gaming, hospitality and entertainment projects throughout the United States and internationally. Our portfolio includes large-scale, destination resorts such as Resorts World New York, the Seneca Niagara Casino & Hotel in upstate New York, the Seneca Allegany Casino & Hotel in western New York, the Downstream Resort Casino in Oklahoma and Wild Horse Pass Hotel & Casino in Phoenix to name a few.

RELEVANT EXPERIENCE - NEW YORK STATE



The map above indicates some of JCJ Architecture's projects in the State of New York.

Gaming projects include the following:

- Saratoga Racing & Gaming
- Seneca Niagara
- Seneca Allegany
- Empire Resorts Monticello
- Empire Resorts Concord
- Empire City Yonkers
- Resorts World Casino New York City
- Catskills Grossinger Resort Casino
- Bonnie Castle Downs Racing & Gaming Resort
- Salamanca Bingo & Casino
- Buffalo Casino Study
- Cheektowaga Casino Study
- Finger Lakes Racing & Gaming
- Fairgrounds Gaming & Raceway
- St Regis Akwasasne
- Irving Bingo & Casino

RELEVANT EXPERIENCE

JCJ Architecture has provided planning and full design services to gaming and entertainment clients throughout the Eastern United States and Canada, including projects in Florida, West Virginia, Delaware, Pennsylvania, New Jersey, New York, Connecticut, Rhode Island, Massachusetts, Maine and Ontario. Projects listed below includes a selection of properties focused in the Northeast.

RESORTS WORLD CASINO NEW YORK CITY

LOCATION
Ozone Park, NY

SIZE
1,086,000 SF

COST
\$510 million

COMPLETION
2011



JCJ Architecture with the renowned Singapore-based Genting Group to create Resorts World, the first and only casino in New York City. Located in Queens on the site of the legendary Aqueduct Racetrack, this unique destination serves as a prime example of JCJ's ability to revive an existing property into something new and spectacular. This \$500 million facility provides more than one million square feet of entertainment on multiple levels and has ranked as the top grossing slot floor in the United States.

SENECA NIAGARA CASINO & HOTEL

LOCATION
Niagara Falls, NY

SIZE
189,458 SF

COST
\$392.2 million

COMPLETION
2002-2006



The Seneca Niagara Casino and Hotel development represents the first several phases of the master plan "Vision for the Future." The initial phase included the conversion of an existing 400,000 square foot convention center into a successful operating casino. Phase 2 included 2164 space parking garage and phase 3 included gaming expansion, new events center and a 26 floor, 600 room hotel. The project was completed in multiple phases from 2002 thru 2006.

SENECA ALLEGANY CASINO & HOTEL

LOCATION
Salamanca, NY

SIZE
630,466 SF

COST
\$417 million

COMPLETION
2003-2013



JCJ has worked with the Senecas in planning and design of multiple phases of this property from 2003 thru 2013. Beginning in 2003, JCJ provided site selection/feasibility and master planning services, architectural services for Phase One temporary casino, Phase Two casino, hotel and spa expansion and Phase Three hotel expansion. The properties features 68,000 square feet of gaming with fine and casual dining, a full service spa, indoor pool and a 421 room, 11 level hotel.

SARATOGA GAMING & RACEWAY

LOCATION
Saratoga Springs, NY

SIZE
101,000 SF

COST
\$35 million

COMPLETION
2004-2007



The design for Saratoga Gaming and Raceway became the New York State's first VLT venue and one of the most successful examples of how gaming can transform an established racing environment into a multi-faceted and reinvigorated entertainment complex. The famed racetrack's initial roll-out included 1,324 video gaming machines, two restaurants, three full-service bars, a food court with trackside open air patio. Saratoga's popularity has given rise to a expansion plan which significantly enhances gaming, entertainment, and dining.

MOHEGAN SUN AT POCONO DOWNS

LOCATION
Plains Township, PA

SIZE
295,000 SF

COST
\$314 million

COMPLETION
2006 - 2013



In November 2006, Mohegan Sun at Pocono Downs made history as Pennsylvania’s first casino. The renovation of the existing Pocono Downs Racetrack facility to include VLTs was just the first step in a wider plan to expand the existing facility into a popular entertainment destination. The first expansion opened in July of 2008 and features a 2,000 machine circular casino. In 2011, JCJ began work on a significant expansion to gaming and addition of a new 218 room hotel, spa and convention center.

FOXWOODS RESORT CASINO

LOCATION
Mashantucket, CT

SIZE
5,700,000 SF

COST
\$986 million

COMPLETION
1994-2003



Over the course of nearly a decade, JCJ provided the full range of services that helped Foxwoods Resort Casino grow from fledgling enterprise to one of the most successful gaming and entertainment attractions in the world. Thousands of machines and scores of table games are blended into a variety of separate casino experiences, all linked by a concourses lined with multiple entertainment, retail and dining options. JCJ provided services for over 5 million square feet and \$900 million in construction value.

TWIN RIVER GAMING & ENTERTAINMENT COMPLEX

LOCATION
Lincoln, RI

SIZE
160,000 SF

COST
\$160 million

COMPLETION
2007-2012



Renovation and expansion of existing facilities at this historic Rhode Island greyhound track transforms the facility into a entertainment destination while efficiently addressing the complex’s programmatic and functional needs. Implemented in multiple phases, development involved gaming expansion of 600 VLTs, relocation and consolidation of simulcast and live racing facilities, improvements to dining operations, and relocated “back of house” spaces.

MASHPEE WAMPANOAG PROJECT FIRST LIGHT

LOCATION
Taunton, MA

SIZE
300,000 SF (casino)

COST
\$257 million

COMPLETION
2013



JCJ provided planning, programming, design as well as regulatory support for the full resort development of a new 300,000 square foot casino. The complex will include 7 dining options and several lounges and entertainment amenities. The project will include development of a two-phased, 300-room hotel and conference/meeting facility as well as a 3,500 car parking structure. The project is currently in design development.



SERVICES

Master Planning,
Architecture,
Program & Budget, Interior
Design, FF&E,
On-site CA

SIZE

Phase I: 55,000 sf
Phase II: 46,000 sf
Expansion: 220,000 sf

COMPLETION

Phase I: January 2004
Phase 2: August 2007
Expansion: Underway

The design for Saratoga Gaming and Raceway became the New York State's first Video Lottery Terminal (VLT) venue and one of the most successful examples of how gaming can transform an established racing environment into a multi-faceted and reinvigorated entertainment complex. The famed racetrack's initial roll-out included 1,324 state-of-the-art video gaming machines, two restaurants, three full-service bars, a food court with trackside open air patio, gift shop and variety of guest services. Saratoga's popularity has given rise to the current expansion plan which significantly enhances guest gaming, entertainment, and dining options, offering guests 400 new gaming machines, a two-story "highly charged" nightclub and new 300-seat buffet.

Featuring two floors and two full-scale bars, the club is created to host a number of entertainment options such as live bands, disc jockeys, and special events including major sporting events and private parties. The expansion is Victorian-inspired, in both interior design and exterior character detailing, in keeping with racetrack's historic past and celebrating the rich Saratoga context within.

JCJ is currently working on designs for an expansion of this property including an upscale boutique hotel, fine dining, meeting space, pool, spa and fitness room. A multi-purpose event center will soon follow.



SERVICES

Master Planning,
Programming, Legislative
and Regulatory Approval
Support, Architecture,
Interior Design, FF&E

SIZE

1,086,000 sf

COST

\$510 million

COMPLETION

2011

JCJ was retained to work with the renowned, Singapore-based Genting Group to create Resorts World, the first and only casino in New York City. Located in Queens on the site of the legendary Aqueduct Racetrack, this unique destination serves as a prime example of JCJ's ability to revive an existing property into something new and spectacular.

This \$500 million facility provides more than one million square feet of entertainment on multiple levels, with three separate casinos: Times Square, Fifth Avenue and the members-only Crockford's Club casino, providing 5500 machines for all levels of play.

Twelve restaurants and six lounges offer everything from upscale fine dining with cultural influences to casual NY favorites, as well as round-the-clock, live entertainment both indoors and out. The Central Park conference and event center provides the largest event space in all five boroughs.

Opened in October of 2011 to record-breaking crowds, Resorts World was designed to be a place of pride for all of New York, reflecting its history, present and future, and celebrating its position as one of the most dynamic cities worldwide.



SERVICES

Master Planning,
Programming,
Architecture, Interior
Design, FF&E

SIZE

120,460 sf (Phase 1);
165,000 sf Casino &
345,000 sf, 212 room,
11-level Hotel (Phase 3)

COST

\$417 million

COMPLETION

2013

Since 2000, JCJ Architecture has proudly served the Seneca Nation of Indians in providing award-winning master planning, architectural and interior design services on multiple sites. This Allegany property has developed through a fast-track design and build process, and embodies the culture of Seneca's 'Eight Clans' throughout its luxurious interiors. For this project local Native American artists were commissioned to create unique pieces of art to be placed throughout the casino and hotel. The facility features 68,000 square feet of world-class gaming, with more than 2,200 slot machines and 40 table games, including a Poker Room, Turtle Island non-smoking casino, high limit slot machine and table games area and the Casino Bar.

Located on the second floor of the hotel is the "Fire Lounge" – an intimate lounge and stopping off point for patrons as they enjoy a night out. Other amenities on this level include The Western Door, the Seneca's signature steakhouse, The Seneca Café, a 24-hour eatery, and Patria, an Italian fine dining restaurant.

The facility includes convention and meeting areas, which include capacity for concerts and boxing events, a full-service Spa and the Thunder Mountain Buffet.



SERVICES

Master Planning,
Programming,
Architecture, Interior
Design, FF&E

SIZE

147,000 sf

COST

\$34 million (hotel only)
\$329.2 million (total)

COMPLETION

2006

The Seneca Niagara Hotel and Casino development represents the first several phases of the master plan "Vision for the Future." The initial phase included the innovative, adaptive reuse and conversion of an existing (and all but abandoned) 400,000 square foot convention center, into a successful operating casino.. The entire complex (including a center bar, a 350-seat buffet, a fine dining steakhouse restaurant, fast food, a 600-seat showroom, retail space, plus all necessary support areas) was completely delivered, designed, and constructed in an unimaginable 100 days.

With the success of the initial project, JCJ was immediately charged with attacking the next phases of the development. Step two included additional operational support facilities and a 2,000 car parking structure attached to the casino via a connecting bridge. Prior to the conclusion of

those phases, JCJ was already designing the first hotel. Including 600 guestrooms and luxury suites on 26 floors, a 15,000 square foot world class spa, a pool and terrace, and a 2,000 seat multi-purpose events center designed to accommodate forms of entertainment ranging from concerts, to boxing, to banquets.

The design of the building is an inventive reflection of the Seneca heritage and relationship to the region. Featured inside and outside the architecture are abstracted "woodlands" depicted in four seasons. The hotel exterior is an architectural metaphor illustrating the creation of the falls. Sculptures representing the eight clans of the Seneca Nation frame the main entry. These are examples of the types of meaningful design symbolism that are saturated throughout the facility.



SERVICES

Master Planning,
Programming,
Concept Design

SIZE

Phase 1: Casino: 353,000 sf
Phase 1: Hotel: 675,000 sf

COST

\$365 million (Phase I)

The JCJ design team was charged with creating an upstate New York destination resort on the site of the old Grossinger's Catskills Resort that would stand as the region's premier gaming and entertainment attraction. The ultimate vision would capture the prestige and character associated with the grand Catskills resorts dominant during the area's "Gilded Age".

The resort design includes a world-class gaming experience with a full complement of food and

beverage, a spa and wellness center, full service conference and convention facilities, a multipurpose events center and destination retail.

In order to maintain the spectacular vistas from the dining and pool terraces, as well as the 600 room 5-star hotel, all parking is accommodated in a garage buried into the side of the hill upon which the resort is situated. Though planned as a full service destination resort, the master plan allows for and anticipates market responsive future expansion.