

Gary R. McCarthy
Mayor

CITY OF SCHENECTADY
OFFICE OF THE MAYOR

City Hall - Jay Street
Schenectady, New York 12305

Office: (518) 382-5000
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June 17, 2014

Mr. Robert Williams
Executive Director
NYS Gaming Commission
One Broadway Center
Schenectady, New York 12301-7500

Dear Robert:

I am please to write this letter in support of Rush Street Gaming and their application to build a casino in the City of Schenectady on the former ALCO site.

The Schenectady City Council passed a resolution in support of this project on June 9th, 2014 and a certified copy is enclosed with this correspondence.

The application for a casino in Schenectady is best suited to meet the goals and criteria established by your commission. Schenectady has many significant urban problems, high property taxes, distressed real estate and aging infrastructure. But over the last decade we have been able to attract significant investment in our downtown near Proctor's Theater. This proposal will continue to enhance our arts and entertainment theme and build in a complimentary manner on our successes as we expand development outward from downtown. Rush Street Gaming's concept will work with Proctor's Theater, provide employment to Schenectady Community College's graduating students and create homeownership opportunities in Schenectady's award winning H.O.M.E.S program.

Thank you for your consideration of this application and if you have any questions or need information from the City of Schenectady please feel free to contact me.

Very truly yours,

Gary R. McCarthy



**CITY OF SCHENECTADY, NEW YORK
OFFICE OF THE CITY CLERK
Room 107, City Hall, Jay Street
Schenectady, N.Y 12305-1938
(518)382-5195**

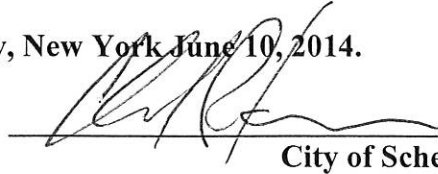
Charles W. Thorne / City Clerk

Chad Putman / Deputy City Clerk

Resolution No. 2014-150

I, Chad Putman, Deputy City Clerk of the City of Schenectady, New York certify that the foregoing is a true copy of a Resolution duly adopted by the Council of Schenectady, New York at a meeting held in City Hall in the City of Schenectady, New York on the 9th day of June, 2014; and was approved by the Mayor on the 10th day of June, 2014.

Witness my hand at Schenectady, New York June 10, 2014.


_____, Deputy City Clerk
City of Schenectady, New York



**CITY COUNCIL
SCHENECTADY, NEW YORK**

RESOLUTION NO. 2014-150

Councilmember Mr. Kosiur offered the following:

**A RESOLUTION OF THE CITY OF SCHENECTADY IN
SUPPORT OF AN APPLICATION TO DEVELOP AND OPERATE A
GAMING FACILITY IN THE CITY OF SCHENECTADY**

WHEREAS, on July 30, 2013, the Governor signed the Upstate New York Gaming and Economic Development Act (the "Gaming Act") which authorized the establishment of four destination gaming resorts in Upstate New York (each a "Gaming Facility"); and

WHEREAS, on November 5, 2013, New York State voters approved Proposition One, a constitutional amendment to allow the New York State Legislature ("State Legislature") to authorize up to seven Gaming Facilities in New York State; and

WHEREAS, the legislative purpose of Proposition One was to promote job growth, increase aid to schools, and permit local governments to lower property taxes through revenues generated; and

WHEREAS, the New York State Gaming Facility Location Board (the "Siting Board") established by the New York State Gaming Commission ("NYSGC") pursuant to the Gaming Act shall select, following a competitive process and subject to the restrictions of the Gaming Act, no more than four entities to apply to the NYSGC for destination gaming resort licenses ("Gaming Facility License") in Regions One, Two and Five of Zone Two; and

WHEREAS, the City of Schenectady is located in Zone Two, Region Two and is the Host Municipality for a proposed Gaming Facility in the City; and

WHEREAS, pursuant to the Gaming Act, as a condition of filing an application for a Gaming Facility License, each Gaming Facility applicant must demonstrate to the Siting Board's satisfaction that local support has been demonstrated; and

WHEREAS, the City Council believes a site of approximately 25 acres (although it

may be more or less) in the vicinity of the intersection of Erie Boulevard and Nott Street, which site fronts on the Mohawk River (the "Site"), is the best location in the Capital Region for a Gaming Facility; and

WHEREAS, Capital Region Gaming, LLC, an affiliate of Rush Street Gaming, LLC, has proposed a Gaming Facility on the Site; and

WHEREAS, a member of the Galesi Group will develop the hotel component of the Gaming Facility; and

WHEREAS, the Gaming Facility, is estimated to generate hundreds of construction and permanent full and part-time jobs in the Capital Region; and


WHEREAS, the proposed construction and operation of the Gaming Facility on the Site presents an opportunity to advance the purposes of the Gaming Act, including increased tourism, economic development, educational funding, and tax revenues; property tax relief; and the generation of high quality jobs in the City of Schenectady and the Capital Region; and

WHEREAS, the Gaming Facility is expected to have a significant positive impact on the City of Schenectady and Capital Region; and

NOW, THEREFORE, BE IT

RESOLVED, that in furtherance of the above goals, the City of Schenectady hereby agrees to the location of the Gaming Facility proposed by Capital Region Gaming, LLC, an affiliate of Rush Street Gaming, LLC, at the Site in the City of Schenectady.

Approved as to form this
9th day of June, 2014.


JOHN R. POLSTER, ESQ.
CORPORATION COUNSEL

ADOPTED LOST by the following vote (a majority of all members voting in the affirmative negative)

Council Member	AYE	NAY
Carl Erikson	✓	
Margaret C. King	✓	
Ed Kosiur	✓	
John Mootooveren	✓	
Leesa L. Perazzo	✓	
Marion Porterfield		✓
Vincent Riggi		✓
TOTAL	5	2

ORDINANCE
ADOPTED unanimously LOST
Approved by Mayor JUN 10 2014
Vetoed by Mayor _____

RESOLUTION LOCAL LAW
JUN 03 2014



County Of Schenectady

NEW YORK

TONY JASENSKI
CHAIR OF THE LEGISLATURE

Legislator – District 4
Rotterdam, Duaneburg,
Princetown

SCHENECTADY COUNTY LEGISLATURE

County Office Building
620 State Street – 6th Floor
Schenectady, New York 12305
Tel: (518) 388-4280 Fax: (518) 388-4591
website: schenectadycounty.com

Mr. Robert Williams
Acting Executive Director
NYS Gaming Commission
One Broadway Center
PO Box 7500
Schenectady, NY 12301-7500

Dear Mr. Williams:

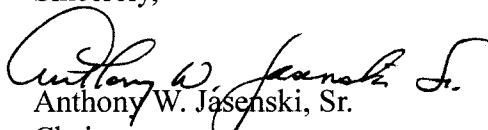
I am pleased to provide a copy of Resolutions 90-14 which was unanimously endorsed by the Schenectady County Legislature. The resolution is in support of an application to develop and operate a gambling facility within the City of Schenectady.

Schenectady County appreciates the opportunity provided by the Upstate New York Gaming Economic Development Act of 2013 to compete for a gaming facility in the Capital Region.

Schenectady has a shovel ready site, strong community support, an extremely well qualified casino operator and a very capable local developer all working together to create a dynamic new waterfront destination that will be a great asset to the Capital Region and all of Upstate New York . We also have a Casino Gaming and Management Program at Schenectady County Community College to provide economically disadvantaged persons with the opportunity to receive the training they need to obtain new jobs in this industry.

Schenectady County fully supports the Rivers Casino & Resort at Mohawk Harbor which represents a \$450 million investment in our community.

Sincerely,


Anthony W. Jasenski, Sr.
Chairman
Schenectady County Legislature





RESOLUTION 90-14

Sponsored by Legislator Jasenski:

A RESOLUTION OF THE SCHENECTADY COUNTY LEGISLATURE IN SUPPORT OF AN APPLICATION TO DEVELOP AND OPERATE A GAMING FACILITY IN THE CITY OF SCHENECTADY

WHEREAS, on July 30, 2013, the Governor signed the Upstate New York Gaming and Economic Development Act (the "Gaming Act") which authorized the establishment of four destination gaming resorts in Upstate New York (each a "Gaming Facility"); and

WHEREAS, on November 5, 2013, New York State voters approved Proposition One, a constitutional amendment to allow the New York State Legislature ("State Legislature") to authorize up to seven Gaming Facilities in New York State; and

WHEREAS, the legislative purpose of Proposition One was to promote job growth, increase aid to schools, and permit local governments to lower property taxes through revenues generated; and

WHEREAS, the New York State Gaming Facility Location Board (the "Siting Board") established by the New York State Gaming Commission ("NYSGC") pursuant to the Gaming Act shall select, following a competitive process and subject to the restrictions of the Gaming Act, no more than four entities to apply to the NYSGC for destination gaming resort licenses ("Gaming Facility License") in Regions One, Two and Five of Zone Two; and

WHEREAS, the Siting Board will consider evidence of local support when selecting locations for destination resort casinos; and

WHEREAS, the Schenectady County Legislature wants to demonstrate its support for the Gaming Facility which has been proposed by Capital Region Gaming, LLC, an affiliate of Rush Street Gaming, LLC, to be developed at a site

along the Mohawk River in the vicinity of the intersection of Erie Boulevard and Nott Street in the City of Schenectady (the “Site”); and

WHEREAS, the Schenectady County Legislature believes the Site is the best location in the Capital Region for a Gaming Facility; and

WHEREAS, it is anticipated that a member of the Galesi Group will develop the hotel component of the Gaming Facility; and

WHEREAS, the Gaming Facility is estimated to generate hundreds of construction and permanent full and part-time jobs in the Capital Region; and

WHEREAS, the proposed construction and operation of the Gaming Facility on the Site presents an opportunity to advance the purposes of the Gaming Act, including increased tourism, economic development, educational funding, and tax revenues; property tax relief; and the generation of high quality jobs in the City of Schenectady, Schenectady County and the Capital Region; and

WHEREAS, the Gaming Facility is expected to have a significant positive impact on the City of Schenectady, Schenectady County and the Capital Region; now, therefore, be it

RESOLVED, that in furtherance of the above goals, the Schenectady County Legislature hereby supports the Gaming Facility proposed by Capital Region Gaming, LLC, an affiliate of Rush Street Gaming, LLC, to be developed at the Site in the City of Schenectady.

6/10/2014: *Reported from Committee on Rules (R38)*

6/10/2014: *Adopted by the County Legislature*

Ayes: 13.0153 (Buhrmaster, Constantine, Fluman, Gatta, Hoffman, Hughes, Jasenski, Johnson, McDonald, Pascarella, Petta, Socha, Vellano)

Nays: 0.0000

Absent: 1.0799 (Fields)

Abstained: 0.0000

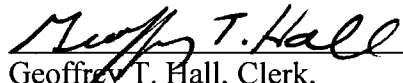
Excused: 0.9048 (McGarry)

Resolution 90-14

**STATE OF NEW YORK }
County Legislature }
County of Schenectady }**

I have compared the preceding copy with the original resolution adopted by the Schenectady County Legislature at a meeting held June 10, 2014 on file in this office, and I do HEREBY CERTIFY the same to be a correct transcript there from in the whole of the original.

WITNESS my hand and the seal of the Schenectady County Legislature at the City of Schenectady this 11th day of June, Two Thousand Fourteen.



Geoffrey T. Hall, Clerk,
Schenectady County Legislature



78 Washington Avenue, Schenectady, New York 12305-2294 • 518/381-1200 • www.sunysccc.edu

June 19, 2014

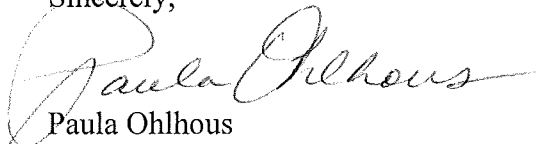
Mr. David Buicko
Chief Operating Officer
Galesi Group
695 Rotterdam Industrial Park
Schenectady, NY 12306

Dear Mr. Buicko,

On Monday, June 16, 2014, the Schenectady County Community College Board of Trustees unanimously adopted the enclosed resolution supporting the Casino & Resort at Mohawk Harbor. The College also announced plans to offer job training for the new Schenectady casino location at our main campus as well as the SCCC extension site at 112 State Street in downtown Albany.

We greatly look forward to working with Rush Street Gaming to place trained employees in new careers here in Schenectady at Mohawk Harbor.

Sincerely,


Paula Ohlhous
Chief of Staff

C: Dr. Martha Asselin, Acting President
Board of Trustees

Enclosure

**RESOLUTION # 14-119
June 16, 2014**

ADMINISTRATION: Audit, Finance, Facilities, and Personnel

RESOLUTION TO RECOGNIZE RIVERS CASINO AND RESORT AT MOHAWK HARBOR

WHEREAS, Rush Street Gaming has announced plans to build Rivers Casino and Resort at Mohawk Harbor; and

WHEREAS, the SCCC Board of Trustees created a Casino Gaming Management Program due to the projected growth of the gaming industry in New York State; and

WHEREAS, the SCCC Board of Trustees believes the location of Rivers Casino and Resort at Mohawk Harbor in the City of Schenectady will provide students engaged in this program the opportunity to pursue quality careers and internships in their field of study; and

WHEREAS, students graduating with a degree in Casino Gaming Management would be an invaluable asset to Rivers Casino and Resort at Mohawk Harbor; and

WHEREAS, Rivers Casino and Resort at Mohawk Harbor would provide an invaluable and close-at-hand resource to students in the Casino and Gaming Management, Culinary and Tourism and Hospitality programs; and

WHEREAS, the President has concurred with said recommendation; be it therefore

RESOLVED, the SCCC Board of Trustees recognizes Rush Street Gaming's proposal to build Rivers Casino and Resort at Mohawk Harbor.



To: Chamber Board of Directors

From: Jim Connolly, Chairman

Date: April 23, 2014

Re: Resolution of Support of Mohawk Harbor Development and Casino by developer Galesi Group at the former ALCO property in Schenectady, New York.

Background:

Mohawk Harbor is a proposed mixed use residential, commercial, and retail development envisioned by the Galesi Group, a group of affiliated entities headquartered in Schenectady County. Mohawk Harbor is located on Erie Boulevard, a major gateway into the City of Schenectady. It is proposed to be a transformative project that started with the 2010 acquisition of approximately 60 acres of what was part of the American Locomotive Company industrial site. The site was a major eyesore containing over 800,000 square feet of mostly vacated, dilapidated structures sitting on the largest brownfield site in Schenectady. Galesi completed asbestos and lead paint removal and razed most of the abandoned buildings in 2012. The remaining structure, located at the corner of Erie and Nott, is scheduled for demolition in 2014. Clean fill has also been imported into the site for flood plain mitigation.

Phase I Proposed Development:

To enhance access to a natural attraction in the area, Galesi will construct a marina at Mohawk Harbor.

The harbor will be approximately 3.25 acres in size and accommodate approximately 45 – 50 boats. At the inner end of the harbor, a public gathering area will be developed. This area will be accessible by road, boat, and connection to the Mohawk-Hudson bike trail that will have a dedicated pathway through the project.

Also envisioned for Mohawk Harbor is a residential building with 184 apartments with dedicated underground parking and 54,000 square feet of retail shops that are facing the harbor on the first floor. Condominiums and/or townhouses are also planned to provide an option for those who wish to own their home. This will provide new housing stock that is currently lacking in the City of Schenectady.

Also included in phase one of this development is a flagship brand 124-room hotel and a 60,000 square foot mixed-use commercial building.

With the amenities planned for the site and the site's location near major employers and the downtown entertainment and restaurant establishments, a livable-walkable community is envisioned.

Phase II Proposed Development:

Phase two of the project includes 23 acres at the western end of the site.

The State of New York has amended NYS Constitution Article 1, Section 9 to allow the NYS Legislature to authorize and regulate up to seven casinos for the purpose of promoting job growth, increasing aid to schools and permitting local governments to lower property taxes through revenues generated from casino and related operations.

It is generally believed that at least one casino will be sited in the Capital Region. It is also felt that the municipalities housing the casino will gain substantial economic benefits from its location, the intended purpose of NYS pursuing its action.

Galesi, in partnership with an existing casino operator, is considering filing a proposal with NYS to locate a casino at Mohawk Harbor.

Beneficial economic development and reuse of the proposed casino location are compatible with the goals and objectives of the City of Schenectady's Comprehensive Plan.

The regional size casino facility would include a hotel tower, restaurants, and bars. The casino itself would include slot machine and table games. Onsite parking will be developed to accommodate all visitors to the site.

Galesi feels it has the support of both the City of Schenectady and Schenectady County governing bodies, as well as those of the surrounding towns.

It is felt that the Mohawk Harbor site is the best location to promote job growth, increase aid to schools, and generate tax revenues for the City. The economic sustainability of the City is imperative to the economic stability of the entire county.

Galesi has also been in consultation with the entertainment and higher education institutions in Schenectady regarding Mohawk Harbor.

Coordination of entertainment at the casino will be achieved in conjunction with Proctors. Programs in the gaming and hospitality, both hotel and restaurant operations, have been discussed with the colleges.

Chamber Board Resolution:

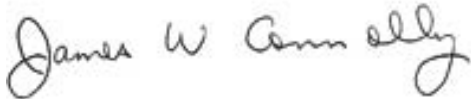
The Chamber of Schenectady County Board of Directors endorses and supports the proposed Phase I, 150 million dollar Mohawk Harbor development by the Galesi Group, of the former ALCO property, for mixed use, residential, commercial, and retail development, including 114,000 square feet of office/retail use, 124 room hotel, 184 apartment complex, at least condominiums/townhouses and a harbor to accommodate up to 50 boats.

The Chamber support recognizes that the Phase I of the Mohawk Harbor project will create significant new permanent employment jobs, construction jobs, increased property, sales and hotel occupancy taxes for the City and County of Schenectady.

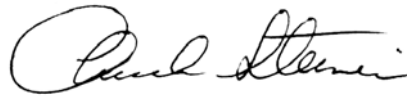
Further the Chamber of Schenectady County Board of Directors supports and endorses the proposed Phase II of the Mohawk Harbor for the development and building of a casino that will generate 11.5 million dollars per year in operating fees for the County and City of Schenectady to share, significant increased property tax revenue of the casino facility and sales tax and increased hotel occupancy taxes.

Further the Chamber supports the Phase II development of a casino in Mohawk Harbor, for the excellent transportation infrastructure to accommodate access by car, truck, rail, water and air, including I-90I Thruway, 87 Northway, Interstate 890, Amtrak Rail Station, the Schenectady County Airport and the superior water front location on the Mohawk River.

Further the Chamber supports Phase II development of a casino in Mohawk Harbor, as the casino will be utilizing Proctors Performing Arts Center, the Schenectady County Community Colleges programs in Culinary Arts and Casino and Gaming Management and the casino will further the diversity of entertainment in the City of Schenectady and County, increasing Schenectady opportunity for destination marketing.



James W. Connolly, Chairman



Charles P. Steiner, President and CEO

OPINION

PAGE C6 TUESDAY, JUNE 10, 2014

JOHN DEAUGUSTINE Publisher JUDITH S. PATRICK Editor

MARK C. MAHONEY Editorial Page Editor

ARTHUR J. CLAYMAN Editorial Page Editor Emeritus

THE DAILY GAZETTE

CHARLES KRAUTHAMMER

Swap no cause for celebration

What is it with Susan Rice and the Sunday morning talk shows? This time she said Sgt. Bowe Bergdahl had served in Afghanistan "with honor and distinction" — the biggest whopper since she insisted the Benghazi attack was caused by a video.

There is strong eyewitness evidence that Bergdahl deserted his unit and that the search for him endangered his fellow soldiers. Otherwise, there would be no national uproar over his ransom and some of the widely aired objections to the deal would be as muted as they are flimsy. For example:

1) *America doesn't negotiate with terrorists.*

Nonsense. Of course we do. Everyone does, while pretending not to. The Israelis, by necessity the toughest of all anti-terror fighters, in 2011 gave up 1,027 prisoners, some with blood on their hands, for one captured staff sergeant.

2) *The administration did not give Congress 30-day notice as required by law.*

Of all the jurisdictional disputes between president and Congress, the president stands on the firmest ground as commander in chief. And commanders have the power to negotiate prisoner exchanges.

Moreover, from where did this sudden assertion of congressional prerogative spring? After five years of supine acquiescence to President Obama's multiple usurpations, Congress suddenly becomes exercised over a war power — where its claim is weakest. Congress does nothing in the face of 23 separate violations of the president's own Affordable Care Act. It does nothing when Obama essentially enacts by executive order the DREAM Act. It does nothing when the Justice Department unilaterally rewrites drug laws. And now it rises indignantly on its hind legs because it didn't get 30 days' notice of a prisoner swap?

3) *The Taliban release endangers national security.*

Indeed it does. The five released detainees are unrepentant, militant and dangerous. The administration pretense that we and the Qataris will monitor them is a joke. They can start planning against us tonight. And if they decide to leave Qatar tomorrow, who's going to stop them?

The administration might have tried honesty here and said: Yes, we gave away five important combatants. But that's what you do to redeem hostages. In such exchanges, the West always gives more than it gets for the simple reason that we value individual human life more than do the barbarians with whom we deal.

No shame here, merely a lamentable reality. So why does the Bergdahl deal so rankle? Because of how he became captive in the first place. That's the real issue. He appears to have deserted, perhaps even defected.

The distinction is important. If he's a defector — joined the enemy to fight against his country — then he deserves no freeing. Indeed, he deserves killing, the way we kill our enemies in the field, the way we killed Anwar al-Awlaki, an American who had openly joined al-Qaeda. A U.S. passport does not entitle a traitor to any special protection. (Caveat: If a POW is turned, Stockholm-syndrome-like, after falling captive, those condemnatory considerations don't apply.)

Assume, however — and we will find out soon enough — that Bergdahl was not a defector. Simply wanted out — a deserter who walked or wandered away from his duty and his comrades for reasons as yet unknown. Do you bargain for a deserter?



Casino would provide needed boost

EDITORIAL

A new casino in Schenectady — when included as part of a new riverfront development, integrated with a growing downtown business district, and combined with a vigorous regional effort to build upon and promote the city's assets — has great potential to benefit not only Schenectady, but the surrounding communities, the county and the region.

That's why the state Gaming Commission should grant the Capital District's casino license to the new Rivers Casino & Resort at Mohawk Harbor in Schenectady.

The project teams a successful, Schenectady-based real estate developer, Galesi Group, with a successful, legitimate casino operator, Rush Street Gaming.

The project they have proposed is financially sound, makes good use of a long-abandoned industrial site, gives residents and boaters access to a previously inaccessible stretch of Mohawk River waterfront property, complements the downtown business district, and creates jobs and tax revenue from which the city will benefit for many years to come.

While the casino will attract people who will want to do nothing here but gamble, there will be a substantial element who will want to make the most out of their visit.

That's where cross-promotion of the casino and Schenectady businesses will be vital to the success of this project.

The casino is being designed so as not to compete with Proctors or existing city restaurants, bars and retail shops.

Operators say they'll encourage gamblers to go offsite into the business district for dinner and shows, perhaps enticing them with vouchers, as they've done at their other facilities.

The site is only a short walk from Jay and Union streets and the rest of downtown. And the developer plans to establish trolley service to ferry casino visitors and hotel guests back and forth if there's a demand.

Then there are the unmistakable financial benefits to the region.

Casino operators say that the \$300 million project will create 1,200 good-paying jobs,

bring 2.8 million visitors to the area, and generate more than \$11 million in revenue for the city and county and another \$2 million for the financially strapped city school district.

In some places where casinos have been sited, the host communities have been promised similar benefits, only to find that they don't always meet the lofty projections.

But the rosiest economic projections for the casino don't have to come to full fruition for the city to welcome the casino and for it to be considered a success.

Regardless of whether it brings in \$13 million a year or half that amount, that's still more money than the 60-acre abandoned locomotive company property is generating now as a restored brownfield site and storage area for large piles of bricks.

Even if the casino supplies, say, only 1,000 of the promised 1,200 well-paying jobs, that's 1,000 more local residents off the unemployment rolls, 1,000 more residents contributing property tax and sales tax and improving their neighborhoods.

And that doesn't include the more than 1,000 jobs that will be created by the construction of the casino and the surrounding waterfront project, which includes a hotel, condos, a marina, restaurants and shops.

And even if half the number of projected visitors come into town, and if only a fraction of those people bother to see what else is going on in the community, that's still thousands more potential customers each year for Proctors and the city's many restaurants, bars, retail shops and historic sites.

The business community sees that potential, which is why the Schenectady County chamber of commerce and other local businesses came out in favor of the project last week.

A new casino in Schenectady will not be the end-all solution to the city's economic problems.

It won't cure the city's high taxes or auto-

matically get more people into downtown stores by itself. It won't alone end unemployment, poverty or crime in the city.

We have some concerns about exactly how much the casino company will contribute to the community and how much it plans to invest in mitigating the negative, long-term impacts of its project. Developers have been vague on dollar amounts, especially long-term. The city needs to get more of the details in writing.

We want to make sure the city has a definitive plan for all the projected tax revenue and that that's used for community improvement and tax relief, not squandered.

Opponents of the casino also have made legitimate points about the potential for additional demands on local services, such as police and fire protection and road maintenance. They have a reason to be concerned about the impact on local neighborhoods of casino-related crime and traffic. And they're right to be worried about creating problem gamblers.

But these are concerns that can be mitigated with proper attention early on, and by dedicating (in writing) some of that new tax money and revenue from the improved business environment to combat the problems.

Despite the potential pitfalls, the financial plan appears solid. The involvement of a local developer with a strong vested interest in the success of Schenectady is comforting. And any industry with a track record of bringing in people and generating jobs and sales tax dollars has to be seen as a benefit for a struggling upstate city.

If the casino is going to be built somewhere in the region and if someone is going to receive those benefits, why shouldn't it be Schenectady?

What was once a dying city is now a city that's competing, that's rejuvenating itself, that's coming back. A casino, when viewed as a complementary component of that rejuvenation, can be a contributor to that comeback.

We're betting on it being a welcome addition to Schenectady.



THE ASSEMBLY
STATE OF NEW YORK
ALBANY

ANGELO SANTABARBARA
Assemblyman 111th District

COMMITTEES
Agriculture
Energy
Governmental Employees
Small Business
Veterans' Affairs

June 9, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin:

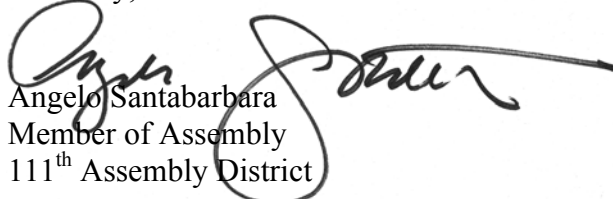
As a result of the recently approved ballot initiative granting gaming licenses in New York State, it appears likely that the Capital Region, which includes the 111th Assembly District that I represent, will receive a gaming license in the near future. As these projects move forward, it is essential that the benefits for, and impacts on, our communities are carefully considered, and that local residents, families and small businesses play a role in the decision-making process.

The 111th Assembly District extends from the western border of Montgomery County to the hill towns of Albany County, including parts of Schenectady County. Our residents are hard-working and family-oriented; we value our community and we are committed to making our region an even better place to live in and raise our families. We recognize that your proposed projects will create local jobs, while also raising much-needed revenue to support our schools. If the Capital Region receives a gaming license, our priority is to see these benefits realized, and to ensure the resulting economic growth occurs in a sustainable manner that creates new opportunities for future generations.

Our local governments will have the opportunity to make their own determinations with regard to the future of the gaming industry here in the Capital Region. At the same time, we understand there are potential impacts this industry can have on local communities, and we anticipate having a willing partner in your organization when it comes to working alongside residents, local businesses and community organizations to ensure these projects are carried out with the highest level of integrity and accountability.

I look forward to working together with your organization, and with all stakeholders in our community, to realize an exceptional final product that will have meaningful benefits for the hardworking families of the Capital Region.

Sincerely,


Angelo Santabarbara
Member of Assembly
111th Assembly District



THE ASSEMBLY
STATE OF NEW YORK
ALBANY

COMMITTEES
Children & Families
Insurance
Judiciary
Transportation

PHIL STECK
Assemblymember 110th District

June 2, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin:

As a New York State Assemblyman, it is my charge to represent the interests of my constituency as best I can.

It is with that important duty in mind that I write to you today to offer my support for Rivers Casino & Resort at Mohawk Harbor, a project that falls within the borders of my district.

I do this not only because of the economic benefits: jobs, tax revenue and the clear tourism implications. Nor solely because of what I have learned about Rush Street Gaming and your company's excellent track record in other cities. My reasoning lies more with what I have already made clear: my constituency.

Gaming has been a controversial issue in New York. Yet, as I speak to my constituents about Rivers Casino & Resort, I hear support. People here know there's a need for what Rivers Casino & Resort would offer. They see how it would fit into the community. And they are heartened by your story, one of a respectable and reputable operator.

It is for this reason, which I hold above all others, that I lend my full support to Rivers Casino & Resort at Mohawk Harbor, a project that will be a boon to the city and county of Schenectady, and the entire Capital Region, for years to come.

Sincerely,

Phil Steck
New York State Assemblyman – 110th Assembly District

TOWN OF ROTTERDAM

Harry Buffardi, Supervisor
Wayne Calder, Deputy Supervisor
Mike Viscusi, Councilmember
Rick Larmour, Councilmember
Joseph Villano, Councilmember



John F. Kirvin Government Center • 1100 Sunrise Boulevard • Rotterdam, NY 12306
Telephone: 518-355-7575 • Fax: 518-355-7976 • Website: www.rotterdamny.org

June 3, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin:

As Supervisor of Rotterdam, I will not let an opportunity of this magnitude for my town pass by without voicing my support for the plans to build Rivers Casino & Resort at Mohawk Harbor in Schenectady.

I want jobs for our residents and opportunities for our neighbors. There are benefits for our local school districts, and our young people heading into the workforce. I'm also a professor at Schenectady County Community College, teaching criminal justice. Our School of Hospitality, Culinary Arts & Tourism, and our Casino Gaming and Management programs are top notch. SCCC's graduating students deserve the opportunity to work for a company that has been selected many times over as a "best place to work."

Rivers Casino & Resort will be good for the City of Schenectady, the Town of Rotterdam and our neighbors.

Rush Street Gaming has a track record of supporting the surrounding communities it operates in, and I know this is a great opportunity for Rotterdam.

Sincerely,

A handwritten signature in cursive script that reads "Harry C. Buffardi".

Harry C. Buffardi, Supervisor
Town of Rotterdam

Town of Glenville

Christopher A. Koetzle
Glenville Town Supervisor

18 Glenridge Road
Glenville, NY 12302
www.townofglenville.org

James MacFarland
Deputy Town Supervisor

Council Members
James Martin
John C. Pytlovany
Sid Ramotar
Gina M. Wierzbowski

Tel. (518) 688-1200 ext. 301
Fax (518) 384-0140
ckoetzle@townofglenville.org



June 17, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

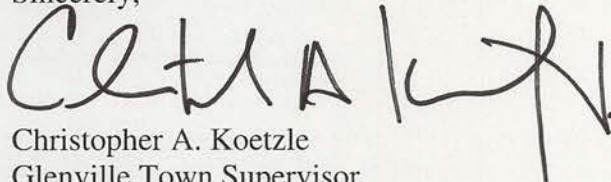
Dear Mr. Carlin:

Please accept this letter as evidence of my support for Rush Street Gaming and the plans to build Rivers Casino & Resort at Mohawk Harbor in Schenectady.

As the municipality that most closely borders this project, the Town of Glenville will be a significantly impacted town. Although it's best for all parties that the City of Schenectady and Schenectady County continue to succeed, it's also critical that the town continues the redevelopment of its commercial corridors. Rivers Casino & Resort will provide sizable economic benefits and job opportunities to the county and the town. Specifically it will help us to redevelop Freemans Bridge Road, which is one of the county's most important commercial corridors and soon-to-be "Northern and Eastern Gateways" into this destination point. Additionally, our school district will also see an economic boost thanks to this development, allowing it to better serve the students of the Scotia-Glenville Central School District.

I trust Rush Street Gaming has a strong track record of supporting the communities they operate in and I look forward to partnering with them to help move Glenville forward.

Sincerely,



Christopher A. Koetzle
Glenville Town Supervisor

VILLAGE OF SCOTIA

Mayor

Kris Kastberg

Trustees

Thomas A. Gifford, Deputy Mayor

Gregg Zeman

John Lockwood

Joseph Rizzo



Clerk-Treasurer

Maria A. Schmitz

Attorney

Lydia R. Marola

June 20, 2014

Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

As Mayor of the Village of Scotia, I would like to express my support for the plans to build Rivers Casino & Resort at Mohawk Harbor in Schenectady.

As a longtime resident of Schenectady County, I feel this is an important step in continuing all the efforts that have been put into building a better and stronger Capital Region. The opportunities presented by the Rivers Casino & Resort at Mohawk Harbor will benefit our area's economic development efforts, not only in Schenectady, but also to the surrounding communities.

I feel this development will create immediate benefits as we continue to build Schenectady County into an area destination for tourism, attracting future residents and building on the foundation of our area workforce for years to come.

As a bedroom community of Schenectady, Scotia is in ideal position to reap the benefits of this increased job opportunity, new tourism and economic development. Rush Street Gaming, a reputable casino operation, will also provide our area with another top-tier large employer that will bring 1,250 permanent jobs.

We look forward to working with you and supporting Rush Street Gaming, and its efforts in Schenectady County. Rivers Casino & Resort will be good for the City of Schenectady, the Village of Scotia and our all of neighbors. This is a tremendous opportunity for Scotia and, we I am pleased to have you build the next chapter in our resurgence.

Sincerely,

A handwritten signature in black ink, appearing to read "Kris Kastberg", with a long horizontal flourish extending to the right.

Kris Kastberg
Mayor, Village of Scotia



TOWN OF NISKAYUNA

One Niskayuna Circle • Niskayuna, New York 12309-4381
Phone: (518) 386-4503 • Fax: (518) 386-4592

TOWN COUNCIL
Liz Orzel Kasper
Julie M. McDonnell
Denise Murphy McGraw
John A. Della Ratta

JOE LANDRY
Supervisor

June 20, 2014

Mr. Greg Carlin, CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

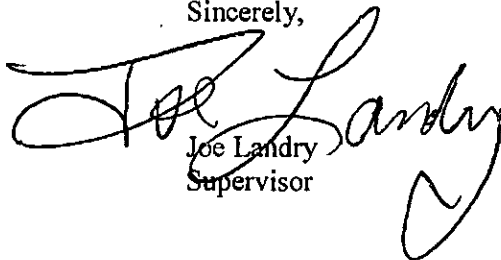
Dear Mr. Carlin:

It is my pleasure to offer support for Rush Street Gaming's plan to build Rivers Casino & Resort at Mohawk Harbor in the City of Schenectady. I believe that this project will be of great benefit to Schenectady County.

It is anticipated that the Rivers Casino & Resort project will provide economic activity and much needed jobs for the residents of our community. Also, this project should help solidify Schenectady's position as an entertainment destination by generating a projected 2.8 million new visitors each year, which should assist other important cultural institutions such as Proctor's.

I understand that Rush Street Gaming, LLC has had good experiences and successful operations in the cities of Pittsburgh, Philadelphia and Chicago, and I hope that your proposed project in Schenectady County realizes the same results. I look forward to working with you in the future when the Rivers Casino & Resort at Mohawk Harbor becomes a reality.

Sincerely,


Joe Landry
Supervisor

DELLA RATTA LAW OFFICES

147 BARRETT STREET
SCHENECTADY, NEW YORK 12305

RICHARD G. DELLA RATTA
JOHN A. DELLA RATTA

TELEPHONE (518) 372-5467 • FAX (518) 381-4109
www.schenectadylawyers.com

PARALEGALS:
ELIZABETH A. DELLA RATTA
SONNY HARPER

SERVICE OF PROCESS NOT ACCEPTED BY FAX

June 20, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin:

I am proud to support Rivers Casino & Resort at Mohawk Harbor in the City of Schenectady.

I am a Capital Regional Off-Track Betting Corporation Board member, but am also a lifelong resident of the City and County of Schenectady, and serve on an adjacent town (Niskayuna) Board.

Growing up just yards from the proposed ALCO site, where my Father was employed as a young adult, I witnessed this once proud section of riverfront turn from sustaining our neighborhoods with good paying jobs into a desolate wasteland, from supporting our neighborhoods to destroying them.

I relish the growth and productivity that Rivers Casino and Resort will provide – none more important than a partnership with Schenectady County Community College and it's casino management program. This would provide local students with great 'on the job training' and employment opportunities, supplying grounds my parents had to remain in Schenectady to raise their families.

Our community is confident that Rivers Casino and Resort will continue the revitalization that our downtown is experiencing; serving only to compliment our current Technology, Theater and Restaurant districts. The boundaries of our partnership are limitless!

Sincerely,



John A. Della Ratta

OFFICE OF THE SCHENECTADY COUNTY CLERK



**JOHN J.
WOODWARD**
COUNTY CLERK
CMC

620 STATE STREET
SCHENECTADY, NY 12305-2114
PHONE (518) 388-4220
FAX (518) 388-4224

E-MAIL john.woodward@schenectadycounty.com
WEB PAGE schenectadycounty.com

**MARYELLEN
BREHM**

CYNTHIA REEDY

**CARA
JASENSKI**
DEPUTY COUNTY
CLERKS

June 20th, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin:

I am delighted to support Rivers Casino & Resort proposal at Mohawk Harbor in our county. I believe that this project would have a great economic impact on our community and would benefit our workforce by providing much needed jobs.

Schenectady County has worked hard to revitalize our city and we have witnessed quite a turnaround in the last few years. I have no doubt that this project would greatly enhance Schenectady's already successful reputation in a positive way. Our city is already experiencing a burst of new businesses, restaurants, high technology companies and people are moving back into Schenectady.

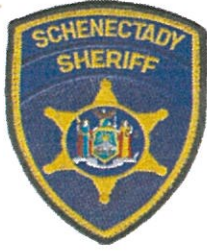
This casino and resort project would bring many from this area and beyond into our city. Certainly Schenectady County can benefit from the thousands of visitors that would come to Mohawk Harbor. We are extremely excited by this possibility.

Also, our community college (SCCC) has begun a program in casino management and it would be great to have our students have a local job opportunity waiting them upon graduation.

I sincerely hope this project becomes a reality for our county.

Sincerely,

JOHN J. WOODWARD
Schenectady County Clerk



**SCHENECTADY COUNTY
SHERIFF'S OFFICE**

320 VEEDER AVENUE

SCHENECTADY, NEW YORK 12307

Dominic A. Dagostino - Sheriff

Gordon R. Pollard - Undersheriff

PHONE (518) 388-4596 FAX (518) 388-4593



June 19, 2014

Mr. Greg Carlin
CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin:

It is my great pleasure to offer my support to Rivers Casino & Resort at Mohawk Harbor, a project that will be of great benefit to the city and county of Schenectady.

I believe Rivers Casino will bring tremendous benefits to our community in the form of jobs, economic growth and opportunity. But before I arrived at my decision to write this letter, I looked at what the negative impacts of a Schenectady casino might be – namely, what possibility there is for increased crime. What I found is that crime has decreased around Rush Street's properties in Philadelphia, Des Plaines and Pittsburgh, and that Rush Street has an excellent relationship with police departments in these areas. I am confident that the same would be true here in Schenectady.

Rush Street's track record when it comes to public safety is to be commended, and I am eager to work with you when Rivers Casino & Resort at Mohawk Harbor becomes a reality.

Respectfully,

Dominic A. Dagostino
Schenectady County Sheriff

EDWARD RITZ
President
PETER J. MULLEN JR.
1st Vice President
KEVIN DERKOWSKI
2nd Vice President
CHRISTOPHER SEMIONE
Secretary
BRIAN WHIPPLE
Treasurer

SCHENECTADY POLICE BENEVOLENT ASSOCIATION

*In Unity
There Is Strength*



*Founded
1911*

KRISTEN FLORELL
Trustee
SAMUEL GONZALEZ
Trustee
ROBERT YOUNG
Trustee
JASON SLINGERLAND
Inside Guard

124 Clinton Street, Schenectady, New York 12305 • Phone/Fax (518) 374-3212

Correspondence: POST OFFICE BOX 460, SCHENECTADY, NEW YORK 12301-0460
www.SchenectadyPBA.com

Mayor Gary McCarthy
Schenectady City Hall
105 Jay Street
Schenectady, NY 12305

June 19th 2014

Dear Mayor McCarthy:

As a member of the Schenectady Police Department, it is my sworn duty to uphold the law and to protect the citizens of this great city. As such, I am always keenly interested in developments and changes within our borders.

That is why I've been watching with interest the progress being made at Mohawk Harbor. And why I took notice when Rush Street Gaming Chairman Neil Bluhm arrived in town to outline plans for Rivers Casino & Resort at Mohawk Harbor. A casino would be a major change for our city. But I don't feel it would be a negative one, in the sense of public safety or otherwise.

Rush Street has a solid track record when it comes to working with law enforcement in other cities they operate in, and Rivers Casino & Mohawk Harbor would bring 1,250 permanent jobs to the city. I can tell you from my experience as a police officer that one of the major factors in the increase in crime is often a lack of opportunity.

Rivers Casino & Resort would provide opportunity to hundreds of our residents, right here in Schenectady. Many positive changes have been made here in the past years, but there are still so many who need this additional opportunity.

This project would generate millions in yearly tax revenues for the city, money that you and I both know could be immediately put to good use for the people of Schenectady.

I have spoken with members of the PBA, and I am confident in saying that the consensus is clear: Rivers Casino & Resort would be a welcome addition and a great benefit to our city.

Sincerely,

Ed Ritz

President, Schenectady Police Benevolent Association



Schenectady County Sheriffs' Benevolent Association

Local 3874 Council 82, AFSCME, AFL-CIO

2429 Turner Avenue, Schenectady, New York 12306

June 23, 2014

Mr. Greg Carlin, CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, IL 60611

Dear Mr. Carlin,

It is our pleasure to offer support to Rivers Casino & Resort at Mohawk Harbor. We believe that this project would be of great benefit to Schenectady County, especially the City of Schenectady itself.

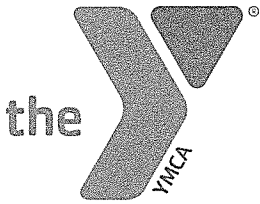
Rivers Casino & Resort would bring much needed relief to this area in the way of job creation, economic growth and the ability to compliment Schenectady County Community College, Proctors, local restaurants and other establishments. In recent years the downtown area of Schenectady has seen a positive transformation from declining growth to revitalization. It is our hope that Rivers Casino & Resort at Mohawk Harbor becomes reality and adds fuel to the revitalization that is taking place.

Rush Street Gaming has a great working relationship with Law Enforcement in Philadelphia, Des Plaines and Pittsburgh. Your overall commitment to public safety is the major reason we support this project.

Respectfully,

A handwritten signature in black ink, appearing to read 'RW', is written over a light gray rectangular background.

Ronald Walsh, President
Schenectady County Sheriff's Benevolent Association



FOR YOUTH DEVELOPMENT
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

DATE 6/6/2014

Gary R. McCarthy
Mayor of Schenectady
Schenectady City Hall, Office of the Mayor
105 Jay St.
Schenectady NY 12305

Dear Mayor McCarthy:

The coming days are of great importance to the future of the Capital Region, as communities weigh proposals by casino developers and operators. I am writing to provide you my feelings on this process, and why I believe Rivers Casino & Resort at Mohawk Harbor is the best choice for the entire Capital Region.

The Capital District YMCA serves the entire Capital Region through its 10 branches and many standalone programs. Among our missions is to provide our services to children, families and seniors through scholarship programs. We know there are many members of our communities struggling to find opportunities.

To put it quite concisely, Rivers Casino & Resort is the only urban Capital Region casino proposal, and by extension, it will offer the greatest amount and range of opportunities to the unemployed or underemployed people of our region. Residents of Schenectady and the surrounding towns, cities and communities will be able to easily reach Mohawk Harbor by bus, where they'll work one of the 1,250 quality jobs to be created, and then be right in downtown Schenectady near local businesses come the end of their shift.

If that's not a recipe for bringing prosperity to a community, I don't know what is.

I hope you will take these words to heart. It is my sincere belief that Rivers Casino & Resort would be a great benefit to not only Schenectady, but the entire Capital Region.

Sincerely,

David Brown
President, Capital District YMCA

June 19, 2014

The Honorable Gary McCarthy
Mayor
City Hall
105 Jay Street, Room 111
Schenectady, NY 12305

Dear Sir:

This letter is to express that the East Front St. neighborhood is in support of the Casino at the former ALCO location, now known as Mohawk Harbor. The East Front St. neighborhood is the ONLY neighborhood in Schenectady that is directly next to this project.

Our neighborhood in the days of the ALCO and GE was a bustling blue collar neighborhood. Many immigrants from Poland and Italy came to America and settled in this neighborhood. With the decline of GE and ALCO our neighborhood has also declined. We have been struggling for many years to keep crime and blight out. When we heard that the Galesi Group was going to develop the old ALCO plant we all were very excited. It is a chance to build out neighborhood into a beautiful neighborhood.

In hearing that a Casino run by Rush Street Gaming was going to be put on this site, the majority of the neighbors are very excited! We see a chance for the City of Schenectady to be revitalized with many new jobs. We see that it is a chance for the Graduates of Schenectady County Community College to finally have a chance to get a good paying job in the Hospitality Industry and Gaming Industry without moving away. We see a glimmering of hope that the children of many of these immigrants that came to Schenectady with a dream, will have an opportunity to graduate from SCCC and stay in our great city.

In closing the East Front St. neighborhood hopes that you will grant the Casino to the Galesi Group and Rush Street Gaming and make our neighborhood and the City of Schenectady a bustling city again.

Respectfully,



Carmella Ruscitto
East Front St. Association President
205 Front St.
Schenectady, NY 12305
518-372-0036



Schenectady County Local 885
514 State St
Schenectady, NY 12305

Mr. Greg Carlin, CEO
Rush Street Gaming, LLC
900 N. Michigan Ave, Suite 1600
Chicago, Ill 60611

Dear Mr. Carlin,

On behalf of all the members of CSEA Local 885 it is our pleasure to support the Rivers Casino & Resort at Mohawk Harbor.

Rivers Casino and Resort will be a welcome business to our area. The addition of a Casino and Hotel will be an enhancement to our community and a boost to our local economy and job force. In recent years our downtown area has transformed from a declining city to a prosperous resilient area. I've lived here my entire life and have seen the many transformations of our city and county. With the addition of the Rivers Casino and Resort I look forward to seeing the progress of positive changes to come. We support this project and welcome you to Schenectady County.

Respectfully,

Mark D'Alessandro
CSEA 885 Local President

Janis Natalie V. President
Jami Pannitto Secretary
Darlene Polsinelli Treasurer

June 18, 2014

Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

You are more aware than most of the tremendous transformation our county has undergone in recent years.

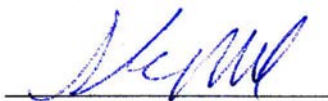
That's thanks to the work of our government, our businesses and our citizens. I fully believe that Rivers Casino & Resort at Mohawk Harbor will strengthen and accelerate this positive transformation.

The benefits of this project will go beyond the 1,250 permanent jobs and hundreds of construction jobs created. They will ripple outwards into the community, where because of increased tourism, increased tax receipts and increased interest in the downtown area, even more new and established businesses will be drawn to the Electric City.

This will trigger a surge of economic activity that will place the city firmly on the path to prosperity.

I remember with fondness the glory days of Schenectady, and I know they can return once again. Rivers Casino & Resort at Mohawk Harbor is a big part of that process.

Sincerely,



Stephan Mesick
Laborers Local Union 157

Rev. Dr. Bill Levering

Senior Pastor

First Reformed Church - 8 North Church Street - Schenectady, New York 12305
www.levering.net - blevering@gmail.com - (518) 694-6232

June 20, 2014

To Whom it May Concern,

This letter is in support of the construction and operation of Rivers Casino & Resort at Mohawk Harbor.

Context is everything. In the Christian New Testament, Roman soldiers gambled over the cloak Jesus was wearing. Bad. However, the early disciples figured out who was going to replace Judas as the next one of the twelve in the same fashion of casting lots. Good.

Protestants in particular have been wary of gambling because it did not conform to work-ethic policies encouraged for the middle and lower classes. The wealthy, however, had always been in the business of taking chances on things like futures and company fortunes.

For those of us religious types operating in this century, gambling was more complex and had to be viewed in its context. We were suspicious of an industry that often imported poverty by creating mostly minimum wage jobs, (i.e. Atlantic City) which turns out to burden communities and the social services they need to provide. We were wary of the company gambling often kept. (i.e. Las Vegas)

While we were bothered by compulsive gambling, the research shows less actual impact than compulsive shopping or other forms of greed in America. Our experiment in prohibition should have warned us about legislating morality since alcoholism is far more dangerous than compulsive gambling and we have chosen to control alcohol rather than outlaw it.

I am in support of **this particular** proposal for casino gambling in Schenectady because of the context.

The context of people. The developers and administrators involved in this particular proposal are accustomed to being valuable community members. I have met them and done checks on them and they have not been in the business of looting the community. There may be some problems with this project, but I trust the people involved to work them out.

The context of economics. This size casino makes sense for the size of the economy of Schenectady, neither overpowering it, nor being invisible here. The quality of jobs also ensures not only the tax revenues, but the lack of extra spending on poverty related problems.

The context of functioning government. Many of the problems of casino gambling have come from corrupt or marginally competent local government. I have prayed at city council meetings regularly and know many of the local government folks personally and I find most of them to be competent and caring individuals who are seriously working for the common good. I trust them to not only make good decisions now, but to protect the common interest in the future.

My context. I am pastor of a large protestant congregation about a half mile from the proposed site. Arguably, we would have the most to lose and the least to gain from the proposal, since it would, in all probability, increase our street traffic without increasing our worship traffic. Well managed, however, I do not see a great impact on our church life and there are some economic gains to be posted especially for our schools. All in all, the greater good must prevail. I'm for it.

Needless to say, not all of my colleagues in ministry see this perspective, but I am not shy about sharing it and am happy to speak to anyone about this proposal.

Let me know how I can help.

Sincerely,

A handwritten signature in black ink that reads "Bill Loring". The signature is written in a cursive style with a large, looped initial "B".

June 5, 2014

Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

Ellis Medicine is a critical part of the City of Schenectady and a critical part of the lives of her residents. We are committed to ensuring a positive quality of life for them.

A casino would have a great impact on that quality of life – a positive one. I'm pledging my support for Rush Street Gaming and Rivers Casino & Resort at Mohawk Harbor for that very reason. Beyond providing a boost for our local job market, it will be a boon for businesses through added tourism; good for the city and county through increased tax revenue; and an overall opportunity for Schenectady to accelerate its upward momentum.

Rush Street Gaming has already made a positive impact in other operating cities like Philadelphia, Pittsburgh, and Des Plaines. They take the same approach to each community and I believe that may be the most important factor in this decision to support a casino in our community.

Mohawk Harbor is a promising development already and I look forward to seeing Rivers Casino & Resort as a part of it.

Sincerely,


James W. Connolly
President and CEO
Ellis Medicine

Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

We, a group of business owners committed to Schenectady, New York, welcome the news of Rush Street Gaming's plan to build Rivers Casino & Resort at Mohawk Harbor in Schenectady.

We know that the city is in the midst of an impressive renaissance, which has been fostered by a broad group of committed citizens, businesses and elected officials. We all share not only a common vision for our community, but also the will to make change happen and the courage to support those who want to invest in a brighter future for the Electric City.

Rush Street Gaming's track record and plans for Rivers Casino & Resort at Mohawk Harbor have impressed us all, and we are confident the casino will extend benefits to the surrounding community, especially the local businesses. We, as a group, believe this will accelerate the positive developments that have been happening in our community.

That is why we are proud to offer our support to this important and positive project.

Sincerely,

The Business Owners of Schenectady

Matt Baumgartner, Owner, Bombers Burrito Bar/Biergarten
Andy Zheng, Owner, Zen
Rudy Grant, Co-Owner and President, Experience and Creative Design
Bobby Mallozzi, Co-Owner of Johnny's Restaurant, Co-Owner, Villa Italia
Evan Euripidou, Owner, Anthology
Antonio Civitella, President and CEO, Transfinder
Peter Blackman, Co-Owner, Aperitivo
Marc Renson, Owner, Ambition
Dr. Giuseppe Veglio, Owner, Paul Mitchell School
Johnny Mallozzi, Co-Owner, Johnny's Restaurant
Jerry Menagias, Owner, Mama's Ice Cream
Nick Antoinette, Owner, Peter Anthony's Café
Maryann Meskutovecz, Owner, Lennon's Irish Shop
William Faubion, Vice President and Senior Relationship Manager, NBT Bank
William Mark Young, Co-Owner, Mexican Radio
Alexis Crank-Harrison, General Manager, The Parker Inn & Suites
Mohammed Waheed, Owner, Taj Mahal
Christine Mallozzi, Owner, Belvedere Inn
Angelo Mazzone, Owner, Mazzone Hospitality
Joe Masher, Chief Operating Officer, Bow Tie Cinemas
Joseph Straub, Vice President, M/E Engineering

MR Began

[Signature]

Rudy Grant, Experiences Reading
Design / Tablecloths
for GreenVod

[Signature] / VILLA ITALIA

[Signature]
[Signature]

Frank Blacker

Manfred Ambition

Giuseppe Regilio

[Signature] / JOHNNY'S

Joe Maguire
MAMA'S ICE CREAM

Nick Antoinette
Peter ANTHONY'S

Maureen
Leanne's Irish Shop

John vs
NBT Bank
w. what y
Mexican Radio

Colleen

Malik
Taj Mahal

Christine

Angelo
ANGELO MAZZONE
MAZZONE Hospitality

Joe

F. de SM
M/E ENGINEERING, P.C.

From: Golub, Neil [mailto:NeilGolub@pricechopper.com]

Sent: Saturday, June 07, 2014 4:04 PM

To: Dave Buicko

Subject: Casino

After weighing carefully the Pros and Cons of a CASINO in Schenectady I believe it would be in the BEST interests of our community to build it here. Looking at the negatives can be concerning. Fact is that LOTS of our neighbors are now fleeing the area to casino in other areas. Why not here ?

Gamblers find outlets no matter where they are . Problems will happen and we must be prepared However , I don't see this as a serious drawback .

Income for Schenectady County and the City will get a dramatic lift and hopefully this will produce beneficial results. Jobs and benefits for the community college are a additional BIG PLUS.

Thumbs up for the Casino.

Neil Golub

Sent from my iPhone

June 9, 2014

Gary R. McCarthy
Mayor of Schenectady
Schenectady City Hall, Office of the Mayor
105 Jay St.
Schenectady NY 12305

Dear Mayor McCarthy:

If there's one thing I learned from my years at GE, it's the strength, resiliency and, above all, character of the Schenectady community.

That is why I was pleased when I began to learn about Rush Street Gaming, and their plans to site Rivers Casino & Resort at Mohawk Harbor.

It is clear to me that Neil Bluhm and his team exhibit that all-important trait: character. They treat their employees right. They partner with the community in the right way. They get their projects done right to ensure they are successful and prosperous.

It is true this casino will leave an indelible mark on the city. And I believe it will be a positive one. So much has been done in the past few years to raise Schenectady's reputation and restore vitality to its streets. So many have worked so hard to do it. Now, the charge is to do the same at the riverfront.

Rivers Casino & Resort is the answer to that calling.

Sincerely,



Walt Robb
President, Vantage Management



Mohawk Golf Club

1849 UNION STREET

NISKAYUNA, NY 12309-4598

TELEPHONE: (518) 374-9121 • FAX: (518) 374-9130

E-MAIL: MANAGER@MOHAWKGOLFCLUB.COM • WWW.MOHAWKGOLFCLUB.COM

Mr. Greg Carlin
President
Rush Street Gaming

May 22, 2014

Dear Mr. Carlin:

The Board of Directors of the Mohawk Golf Club enthusiastically supports development of a casino and entertainment center in the city of Schenectady at Mohawk Harbor.

We are also particularly interested in developing a relationship with Rivers Casino to provide your guests an unparalleled golfing experience at our club during their time in Schenectady.

For more than 100 years, the Mohawk Golf Club has been one of the premier golf facilities in the Northeastern United States, and always ranked as one of the Capital Region's highest rated courses. The club even has a long history with the future site of Rivers Casino - one of the first owners of the club, John C. Ellis, was a top executive at the American Locomotive Company. So, our collaboration today is truly fitting.

As you know, the city of Schenectady is in the midst of a grand revival, thanks in large part to a committed group of community, elected officials and business leaders that share a common vision about what our city could be. The Board at Mohawk Golf Club believes in Schenectady and hopes that Rush Street Gaming will serve as a capstone to this developing success story.

We are eager to join your efforts to make Schenectady a premier entertainment destination in Upstate New York

Sincerely,

Liz Barrett
President
Mohawk Golf Club

June 4, 2014

The Honorable Gary McCarthy
Mayor
City Hall
105 Jay Street, Rm 111
Schenectady, N.Y. 12305

Dear Mayor McCarthy:

I am proud to write and express my support for Rush Street Gaming's Rivers Casino & Resort at Mohawk Harbor proposal.

The City of Schenectady has been on a tremendous journey this past decade. It has faced its challenges, but like so many others here, I feel the city is on the upswing. This is a period of tremendous opportunity, and Rivers Casino & Resort will only serve as a catalyst for our residents and businesses to reach new heights of success.

It's a tourism generator, a job creator and an overall economic engine. Mohawk Harbor is an easily accessible location for a casino, and the millions of visitors who come to Schenectady will have an experience, driving them to further invest in the community.

The permanent jobs created at Rivers Casino & Resort will only bring more people and more business, benefiting our local real estate market.

As a partner in a State Street restaurant I am optimistic that this will enhance not only Aperitivo but all the establishments.

In closing thank you, I'm looking forward to seeing Rivers Casino & Resort and Rush Street in Schenectady.

Sincerely,



Robert E. Blackman
(Partner in Aperitivo Bistro)



June 4, 2014

Gary R. McCarthy
Mayor
Schenectady City Hall, Office of the Mayor
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

As a business owner in downtown Schenectady, namely one in the entertainment business, I cannot express enough support for the proposed Rivers Casino & Resort at Mohawk Harbor. This project will be transformative for the City of Schenectady, and truly make the city an entertainment destination for all of Upstate New York. That's great news for Bowtie Cinemas.

Rivers Casino & Resort will bring a projected 2.8 million new visitors to Schenectady, and all downtown businesses will realize the benefits. This is the type development this city needs to elevate itself and continue the positive momentum that has been building in recent years. This is the time for a project of this scale and scope.

Rivers Casino & Resort will help existing businesses in our downtown corridor by bringing new business through their doors. I am particularly excited to hear of plans for a rewards program that would extend benefits to businesses directly from casino patrons. I'm confident that this project will allow our city to take the next step into the future, and. I excitedly await the day we can welcome Rivers Casino & Resort to Schenectady.

Sincerely,

A handwritten signature in black ink, appearing to read 'Charley Moss', with a long horizontal stroke extending to the right.

Charley Moss
Partner, Bowtie Partners

BOW-TIE BUILDING
TIMES SQUARE



CORNERSTONE ADVISORS, LTD.

*8 Diamond Road
Ballston Lake, NY 12019*

President
Douglas J. Sayles

June 6, 2014

The Honorable Gary McCarthy
Mayor
City Hall
105 Jay Street, Rm 111
Schenectady, N.Y. 12305

Dear Mayor McCarthy:

Schenectady is a city that has faced and surmounted many challenges in the past. Today it has become, once again, a city on the move. The recent announcement of Rush Street Gaming's proposal to site Rivers Casino & Resort at Mohawk Harbor is but the latest indication of the positive direction the City is taking under your administration.

I think you agree this is an opportunity we can ill afford to pass up. Mohawk Harbor is the optimal location for a casino in the entire Capital Region. The addition of Rivers Casino & Resort will be instrumental in making it become a preeminent tourism destination. The millions of future visitors who come to Schenectady will help revitalize the entire community with their support of the local economy.

I'm looking forward to Rivers Casino & Resort at Mohawk Harbor being hosted in Schenectady, and congratulate you for welcoming the Rush team to our business community.

Sincerely,

Douglas J. Sayles
Principal, Cornerstone Advisors



323 Kings Road
Schenectady, NY 12304-3645
Tel: (518) 393-4117
Fax: (518) 393-4127
www.kingswaycommunity.com

June 16, 2014

Gary R. McCarthy
Mayor of Schenectady
Schenectady City Hall, Office of the Mayor
105 Jay St.
Schenectady NY 12305

Dear Mayor McCarthy:

I am writing you today to express my full support for the proposed Rivers Casino & Resort at Mohawk Harbor. I have been following news on this project with great interest. We serve the seniors of this community with a full continuum of care. Our residents have seen a lot of changes in Schenectady over the years, and I think it's a consensus among them that the city is on the rise again today.

The proposed casino will accelerate that trend significantly. With 1,250 quality jobs coming into the city, tax revenue that will help relieve the burden on property taxes (an issue that disproportionately affects the senior community) and attract more visitors to Schenectady, it is clear this casino is a win for the city.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael McPartlon", written in a cursive style.

Michael McPartlon
President/CEO

◆ Skilled Nursing ◆ Rehabilitation ◆ Assisted Living ◆ Senior Apartments
◆ Adult Day Services ◆ Home Care ◆ Respite ◆ Child Day Care



June 6, 2014

Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

Mohawk Ambulance Service is the largest ambulance service provider in the Capital Region, and is based in Schenectady, on State Street. Mohawk has served Schenectady County for more than 50 years responding to more than 60,000 calls from our neighbors and community annually.

It is with this vital role in mind I think about the impact a casino could have on the community we care for. I offer my support to Rush Street Gaming and Rivers Casino & Resort at Mohawk Harbor to come to Schenectady and become a part of our community. Rush Street Gaming has made a positive impact in places like Pittsburgh and Philadelphia. I understand the importance of operating as a partner to the community myself, and I see that understanding reflected in Rush Street's philosophy.

It's important to think about more than just a casino in Schenectady, but a company like Rush Street Gaming becoming a community partner, someone committed to caring for our community as Mohawk Ambulance Service is.

I'm looking forward to seeing Rivers Casino & Resort at Mohawk Harbor in Schenectady become a reality and welcoming Rush Street Gaming to our community.

Sincerely,
Mohawk Ambulance Service



James P. McPartlon
Vice President

MEMBER



Administrative Office / 357 Kings Road / Schenectady, New York 12304 / (518) 346-5060 / FAX (518) 374-4685
Business Office / 357 Kings Road / Schenectady, New York 12304 / (518) 374-4468 / FAX (518) 374-4685
SCHENECTADY / 793 State Street / Schenectady, New York 12307 / **Emergency Number (518) 374-4401**
TROY / 625 River Street / Troy, New York 12180 / **Emergency Number (518) 274-4888**
ALBANY / 290-292 Quail Street / Albany, New York 12208 / **Emergency Number (518) 434-4151**

May 23, 2014

Galesi Group
695 Rotterdam Industrial Park
Schenectady, NY 12306

Attn: Mr. David Buicko

Dear Dave:

On behalf of the BBL Family of Companies (BBL Construction Services and BBL Hospitality), we would like to express our support of the Schenectady River Front Casino project. This re-use of an industrial intercity site located on the Erie/Mohawk waterway offers a unique opportunity for a casino attraction. This transformational project has all of the key ingredients to serve as an economic engine for the city and the region.

Taking advantage of all the existing Schenectady resources; arts and culture, such as Proctors Theater, sports and recreation such as boating through the canals, and exploring the rich history of the stockade neighborhood give casino visitors a reason to stay longer and enjoy all that the region has to offer.

We at BBL believe our region has much to gain from the State's Casino licensing opportunity. Schenectady is an ideal site to take full advantage of all of the economic benefits that can come from this opportunity.

Sincerely,



Stephen J. Obermayer

BBL Construction Services



Carrie Hillenbrandt

BBL Hospitality

June 23, 2014

Via Email: Steve Obermayer (sobermayer@bblinc.com)

Stephen Obermayer
BBL LLC
302 Washington Ave Extension
Albany, NY 12212

Re: Schenectady, NY

Dear Mr. Obermayer:

We would like to thank you for your continued interest in Starwood Hotels & Resorts. We are looking forward to growing our relationship with BBL, especially on the heels of such a successful launch of the Fours Points by Sheraton brand on your hotel in Charleston, WV. BBL is a well-respected, quality developer, and one that Starwood Hotels & Resorts values as a franchise partner.

As such, we are pleased to have the opportunity to further discuss the casino hotel development project in Schenectady, NY (the "Hotel"), and the possibility of an "Aloft by W Hotels" or a "Four Points by Sheraton" franchise being a part of the project. Based on our understanding of the market and opportunity, the explanation of the project and description of the Hotel development, we would like to express our interest in further evaluating the project.

We look forward to continuing our discussions with you.

Sincerely,

John W. Salvatore
Senior Director of Development
Starwood Hotels and Resorts

cc: Carrie Hillenbrandt

June 6, 2014

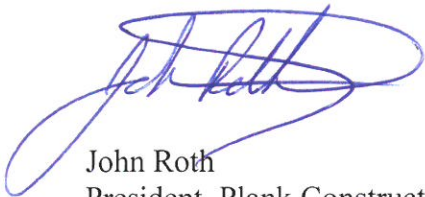
Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305

Dear Mayor McCarthy:

I don't have to tell you about the tremendous growth that has been going on here in Schenectady over the past few years. This is a positive time for our entire region, and what's happening in Schenectady goes above and beyond that trend.

That's why I am so excited about Rivers Casino & Resort at Mohawk Harbor. This is a clear opportunity for our city and region to continue this success story. Not only will the casino bring 1,250 quality permanent jobs, the \$300 million facility will mean hundreds of construction jobs, and future opportunities for local contractors and vendors. As a business owner, I know what a project of this magnitude can mean in terms of economic impact.

Sincerely,



John Roth
President, Plank Construction



SCHENECTADY HARDWARE
AND ELECTRIC CO., INC.

P.O. Box 338
Schenectady, NY 12301

(518) 346-2369
Fax (518) 372-7549
www.sheinc.com

June 4, 2014

Gary R. McCarthy
Mayor
Schenectady City Hall
105 Jay Street, Office of the Mayor
Schenectady, NY 12305

Dear Mayor McCarthy:

As President of Schenectady Hardware & Electric (SH&E), property owner, and resident in the City of Schenectady, I would like to express my full support of the Rivers Casino at Mohawk Harbor.

The city of Schenectady is in the midst of a renaissance that has dramatically changed and improved the Electric City, thanks to the hard work of committed citizens, business leaders and elected officials.

The addition of Mohawk Harbor and the Rivers Casino & Resort to our community will help local businesses thrive, add jobs, and raise local property values. Those who are unemployed will be able to find quality jobs right here in Schenectady. This will be a boom for our entire community.

Furthermore in collaboration with the local colleges, the casino and resort will help develop and retain the next generation here in Schenectady instead of in Texas or California. My grandfather moved from New York City to the City of Schenectady to attend Union College. Upon graduating, he stayed in the City and formed SH&E in 1923 and the company has been operating here in Schenectady ever since. He saw an opportunity here and made a long term commitment to Schenectady. Today SH&E's company headquarters are located on Erie Blvd less than one mile from the site.

I would welcome the myriad benefits that would accompany being neighbors with Rivers Casino. Cities are judged by the quality of their waterfronts, and Schenectady's would be greatly enhanced by Rivers Casino.

I stand firmly behind Rivers Casino at Mohawk Harbor, and am eager to welcome it to Schenectady.

Sincerely,

Christopher Spraragen
Schenectady Hardware & Electric

June 10, 2014

Honorable Gary McCarthy
Mayor, City of Schenectady
City Hall
105 Jay Street
Schenectady, NY 12305



Dear Mayor McCarthy:

I'm writing to you today in support of the proposed Rivers Casino & Resort at Mohawk Harbor.

When Rush Street Gaming Chairman Neil Bluhm visited Schenectady a few weeks ago, I took great interest in his visit. Mr. Bluhm started what became a huge real estate enterprise out of a college dorm room, without much to his name. In some ways, I saw my own story in him.

When I started Fortitech, I didn't have investors, or a business degree or even much capital to speak of. But today, this company is a major economic force in the region and beyond.

Perhaps that's why I see such potential in Rivers Casino & Resort. I know firsthand that people who build from the ground up take great value in what they've done and what they do. And that's important when it comes to a facility like this, which will have such a dramatic impact on the city. Mr. Bluhm's story is why other Rush Street Gaming properties have had a positive impact on their communities, and why Rivers Casino & Resort would do the same here.

Sincerely,

Walt Borisenok
Founder, Fortitech Inc.