

EXHIBIT **IX.A.2.a.**

EFFECTS ON HOST MUNICIPALITY



Please see the attached Fiscal Impact Analysis produced by Camoin Associates.  
Please also see the Economic Impact Analysis included in Exhibit VIII.B.3.a.

# Fiscal Impact Analysis of the Proposed Rensselaer Casino in the City of Rensselaer, Rensselaer County & State of New York

June 2014

Prepared for:

NYS Funding, LLC



518.899.2608

[www.camoinassociates.com](http://www.camoinassociates.com)

## About Camoin Associates

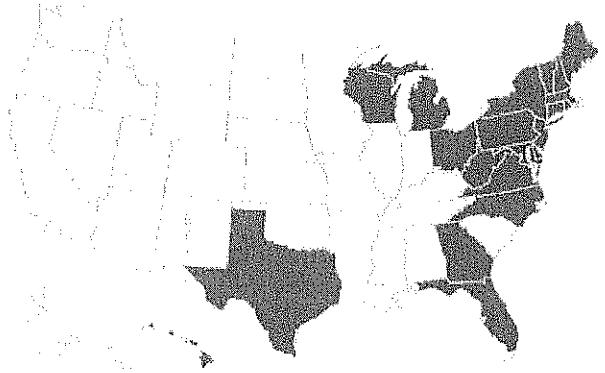
Camoin Associates has provided economic development consulting services to municipalities, economic development agencies, and private enterprises since 1999. We specialize in real estate market analysis to evaluate the feasibility and impacts of proposed projects. Through the services offered, Camoin Associates has had the opportunity to serve EDOs and local and state governments from Maine to Texas; corporations and organizations that include Lowe's Home Improvement, FedEx, Volvo (Nova Bus) and the New York Islanders; as well as private developers proposing projects in excess of \$600 million. Our reputation for detailed, place-specific, and accurate analysis has led to projects in twenty states and garnered attention from national media outlets including *Marketplace (NPR)*, *Forbes* magazine, and *The Wall Street Journal*. Additionally, our marketing strategies have helped our clients gain both national and local media coverage for their projects in order to build public support and leverage additional funding. The firm currently has offices in Saratoga Springs, NY, Portland, ME, and Brattleboro, VT. To learn more about our experience and projects in all of our service lines, please visit our website at [www.camoinassociates.com](http://www.camoinassociates.com). You can also find us on Twitter @camoinassociate and on Facebook.

## The Project Team

Michael N'dolo  
Vice President, Project Principal

Rachel Selsky  
Senior Economic Development Specialist, Project Manager

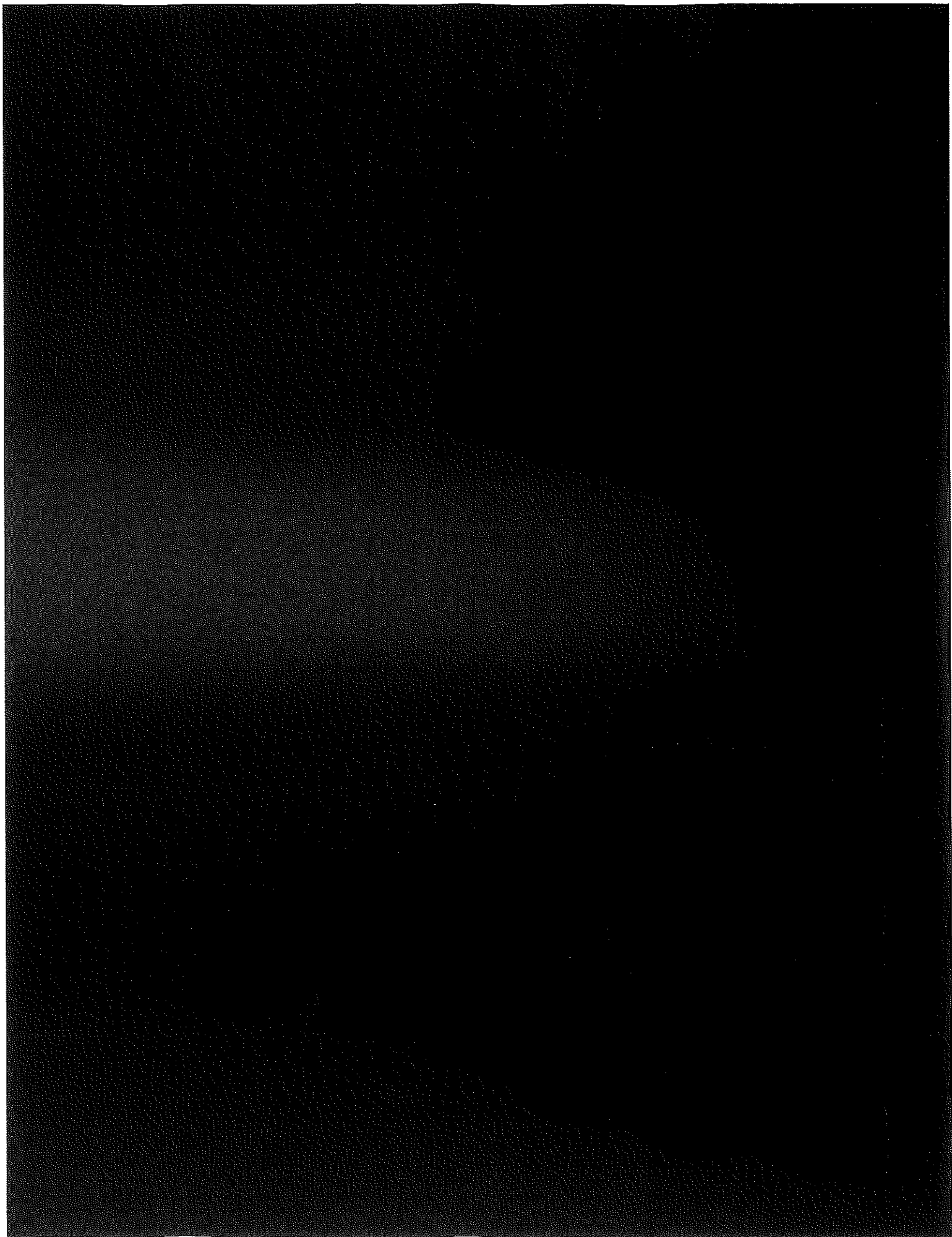
Daniel Stevens  
Project Staff

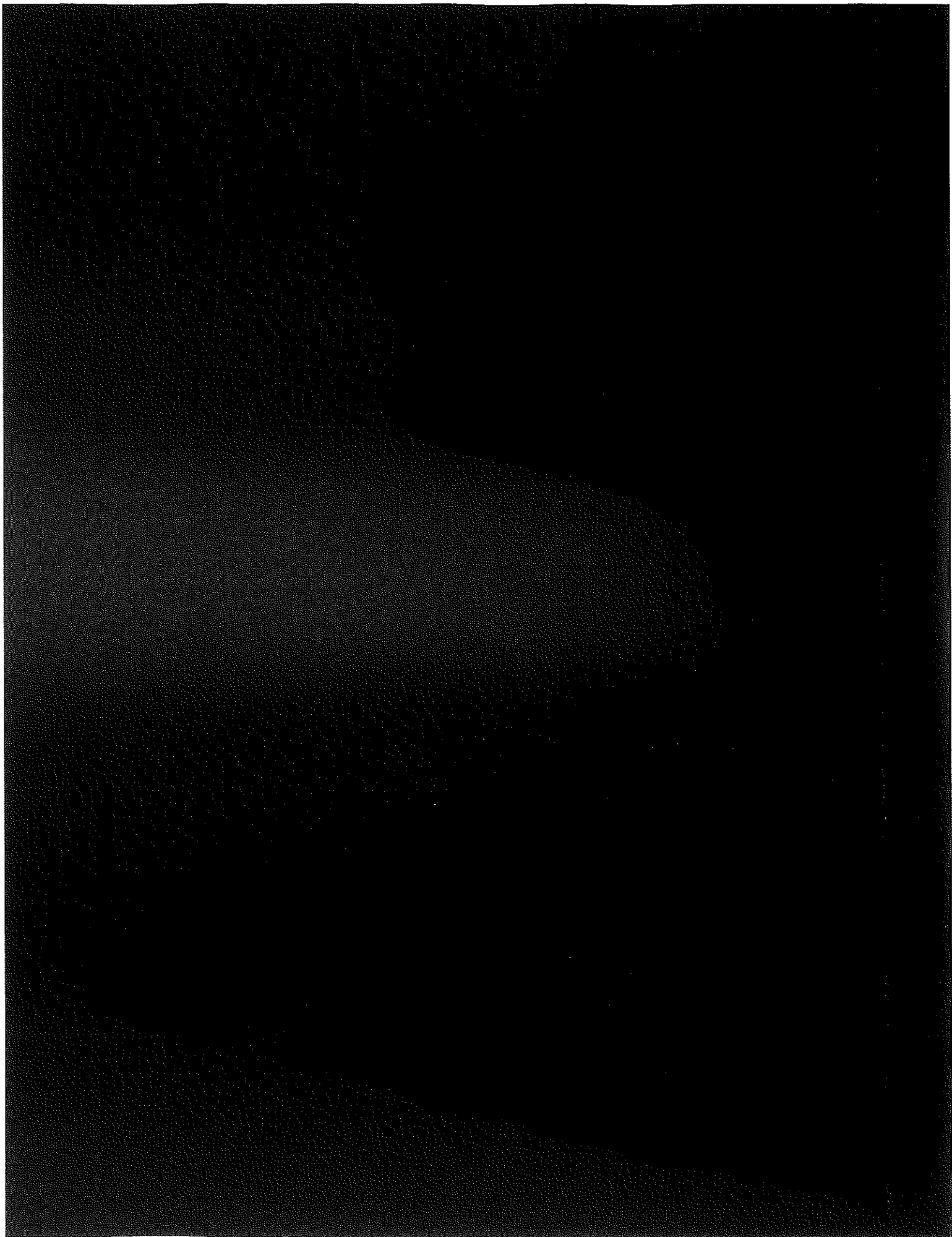


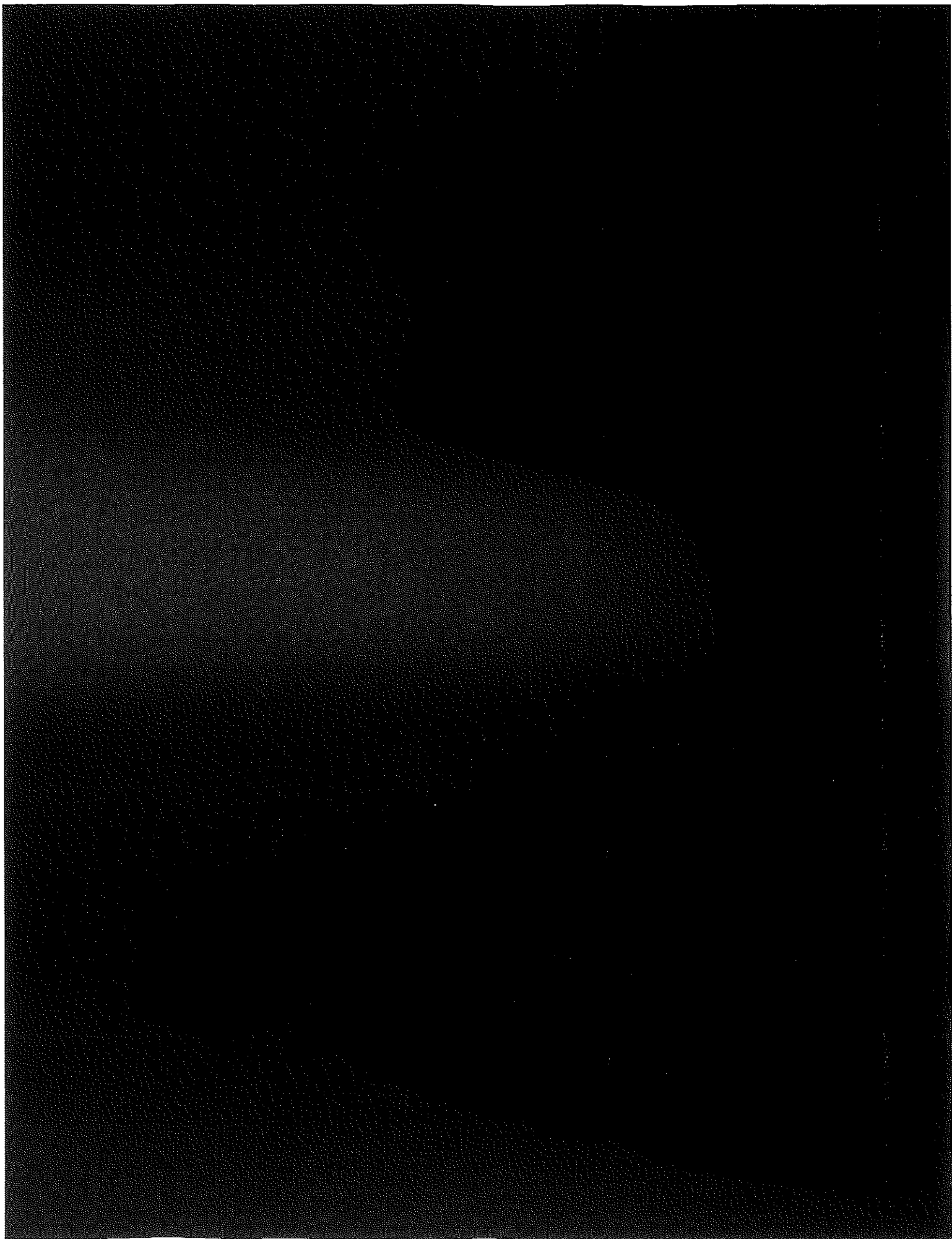
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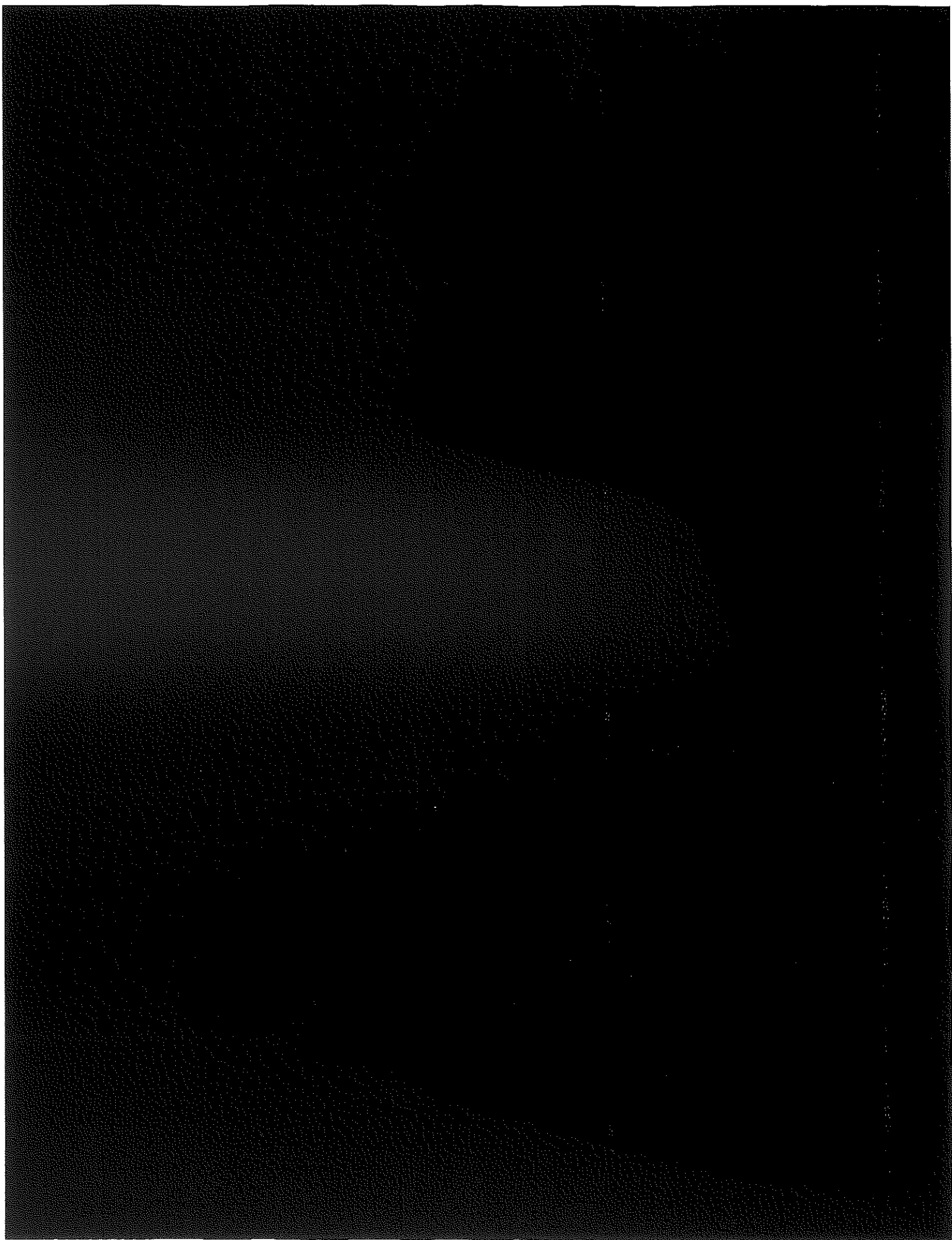
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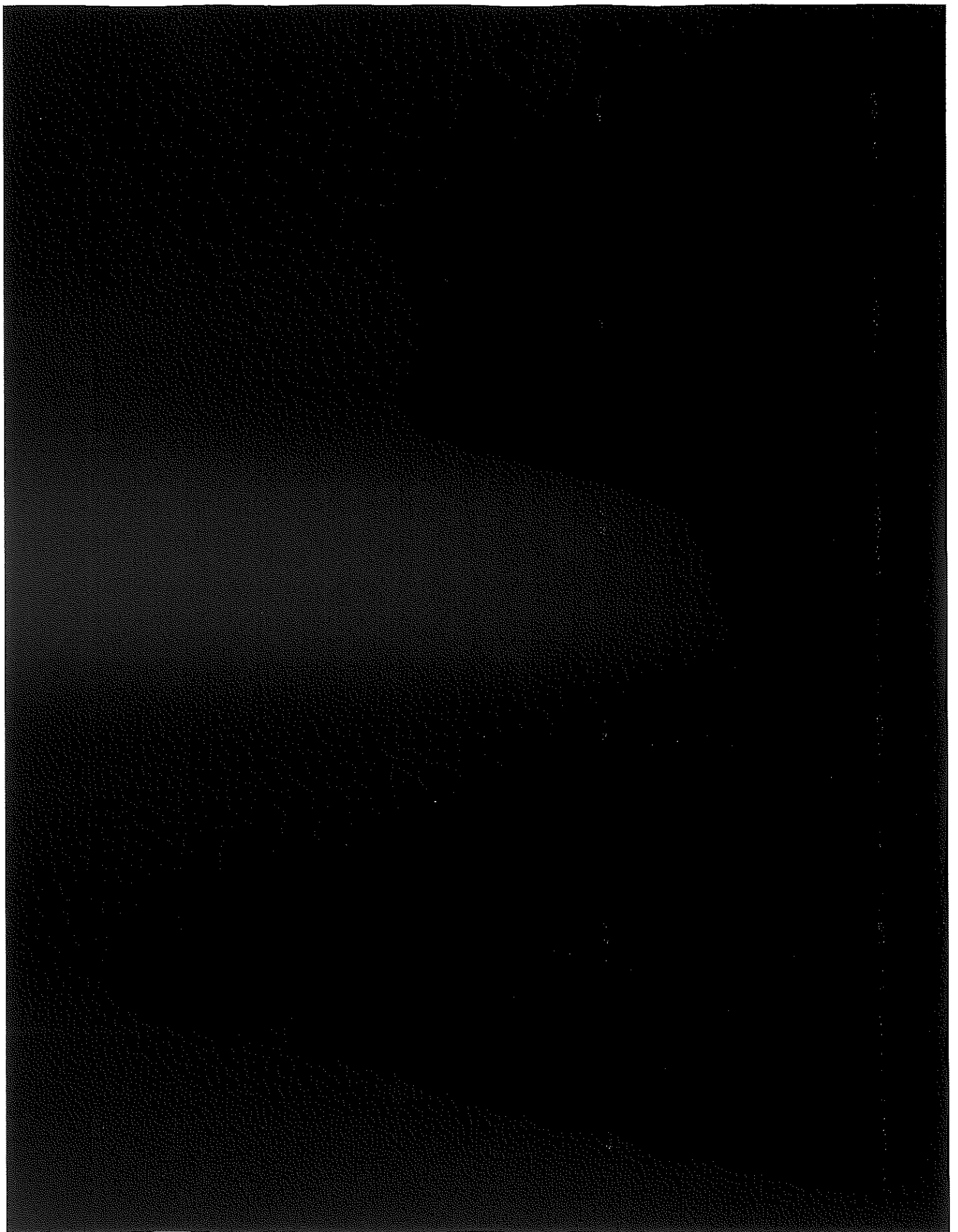


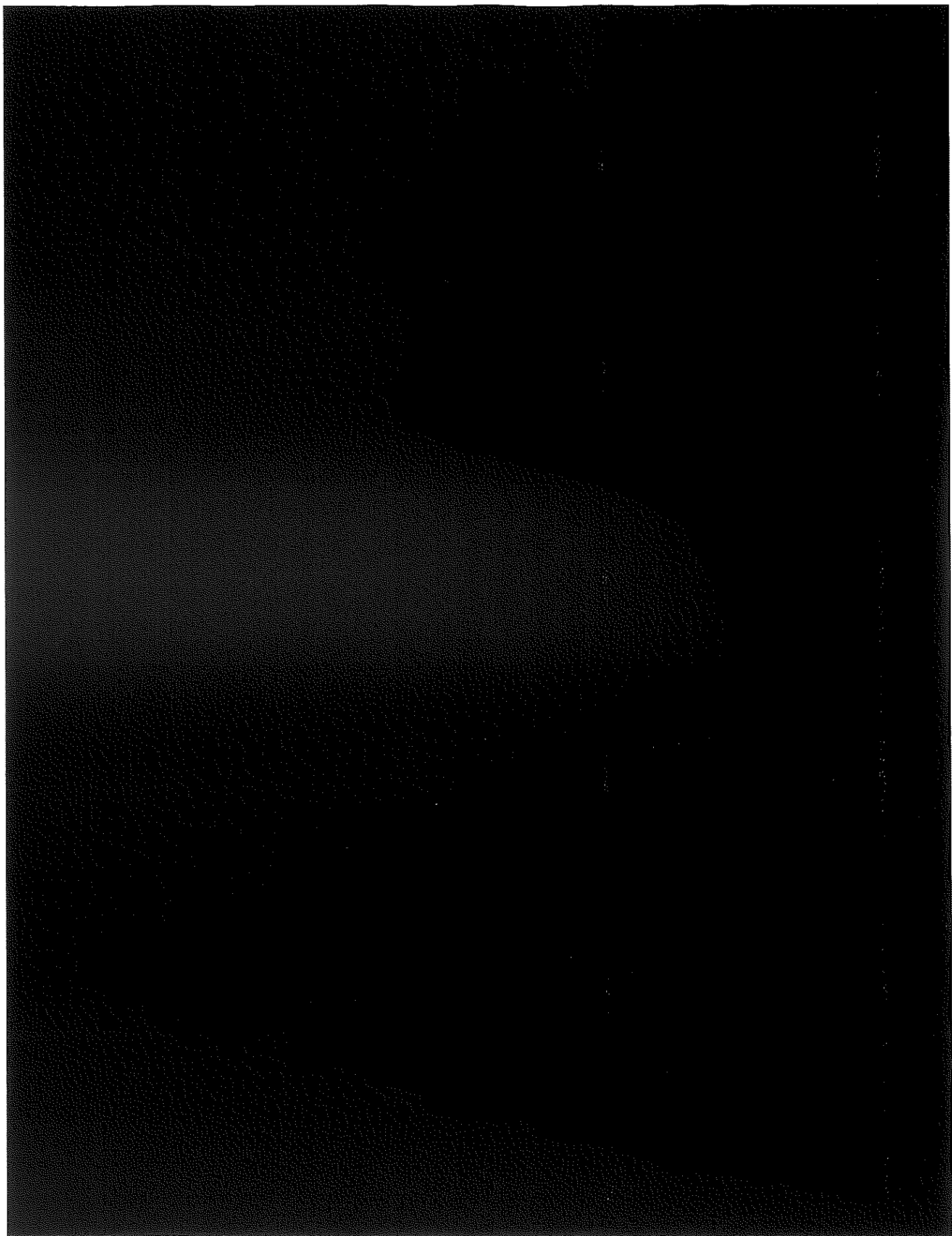


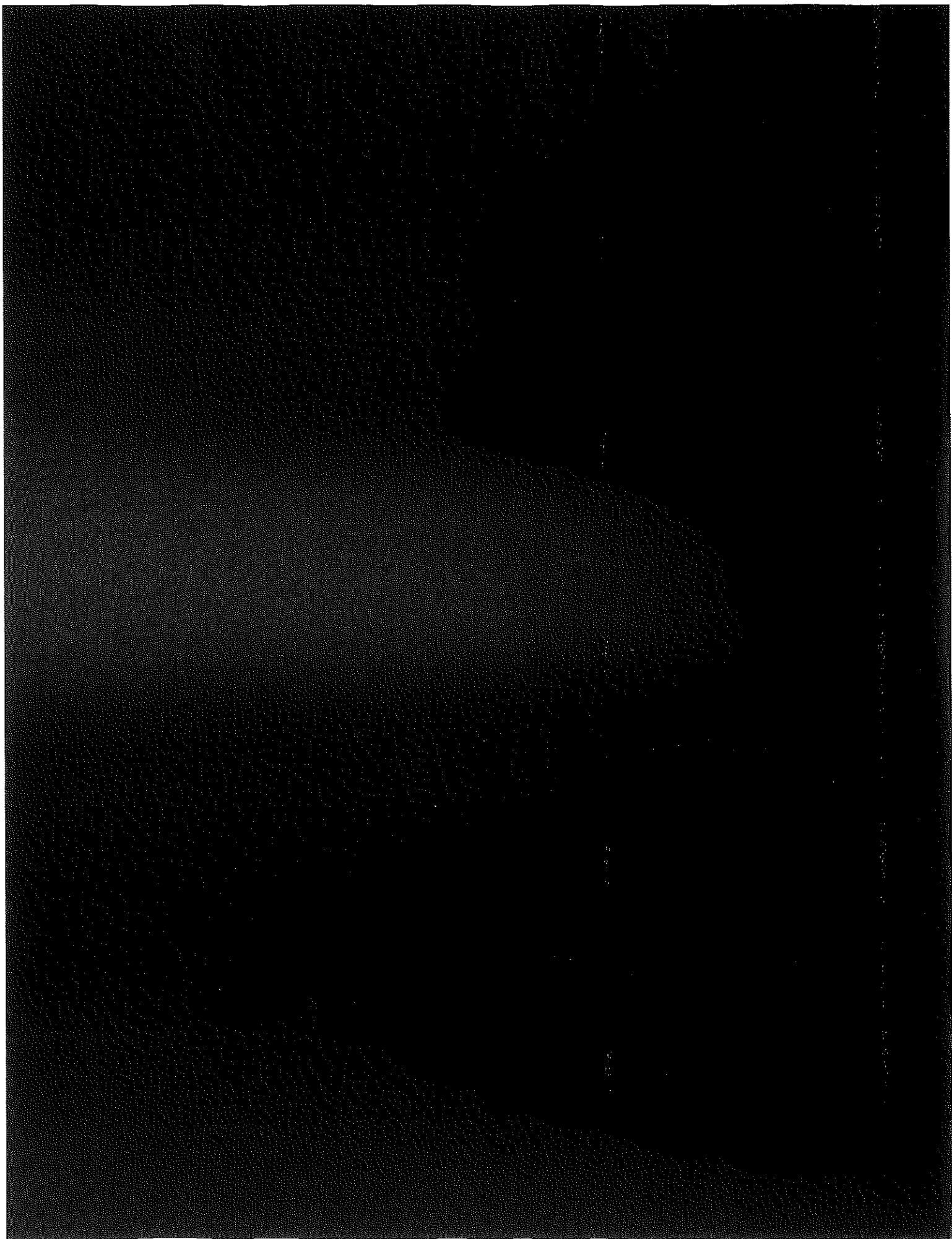


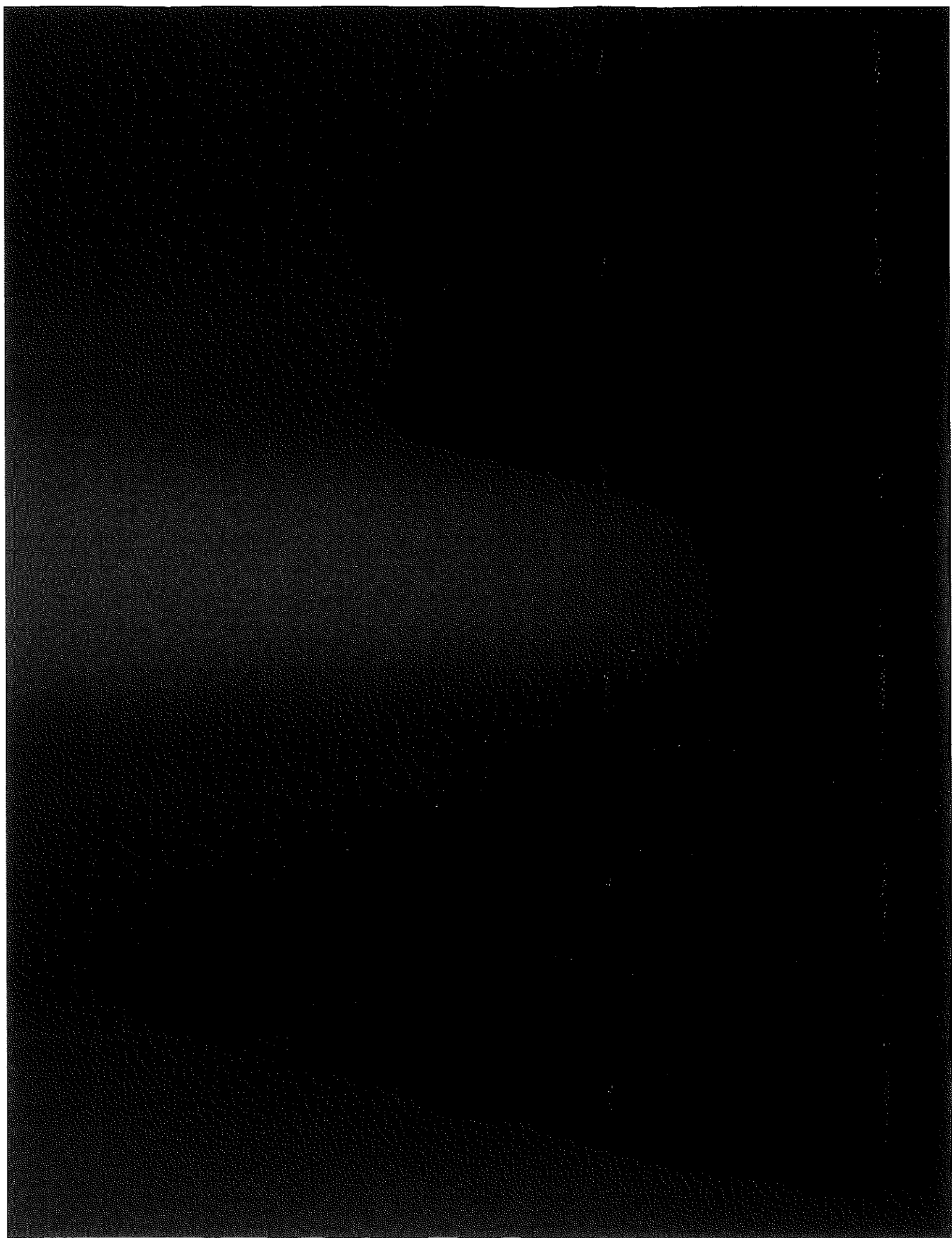


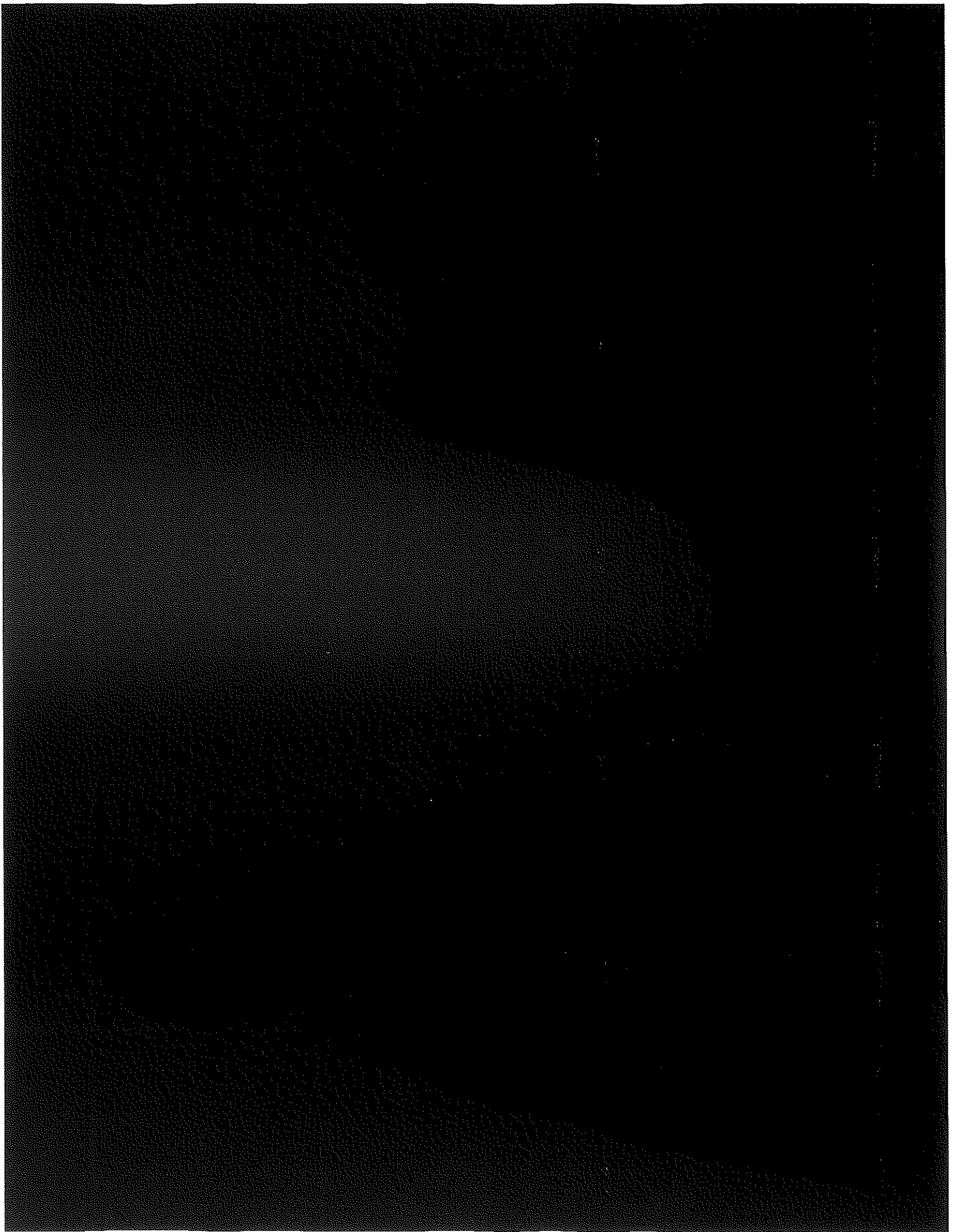


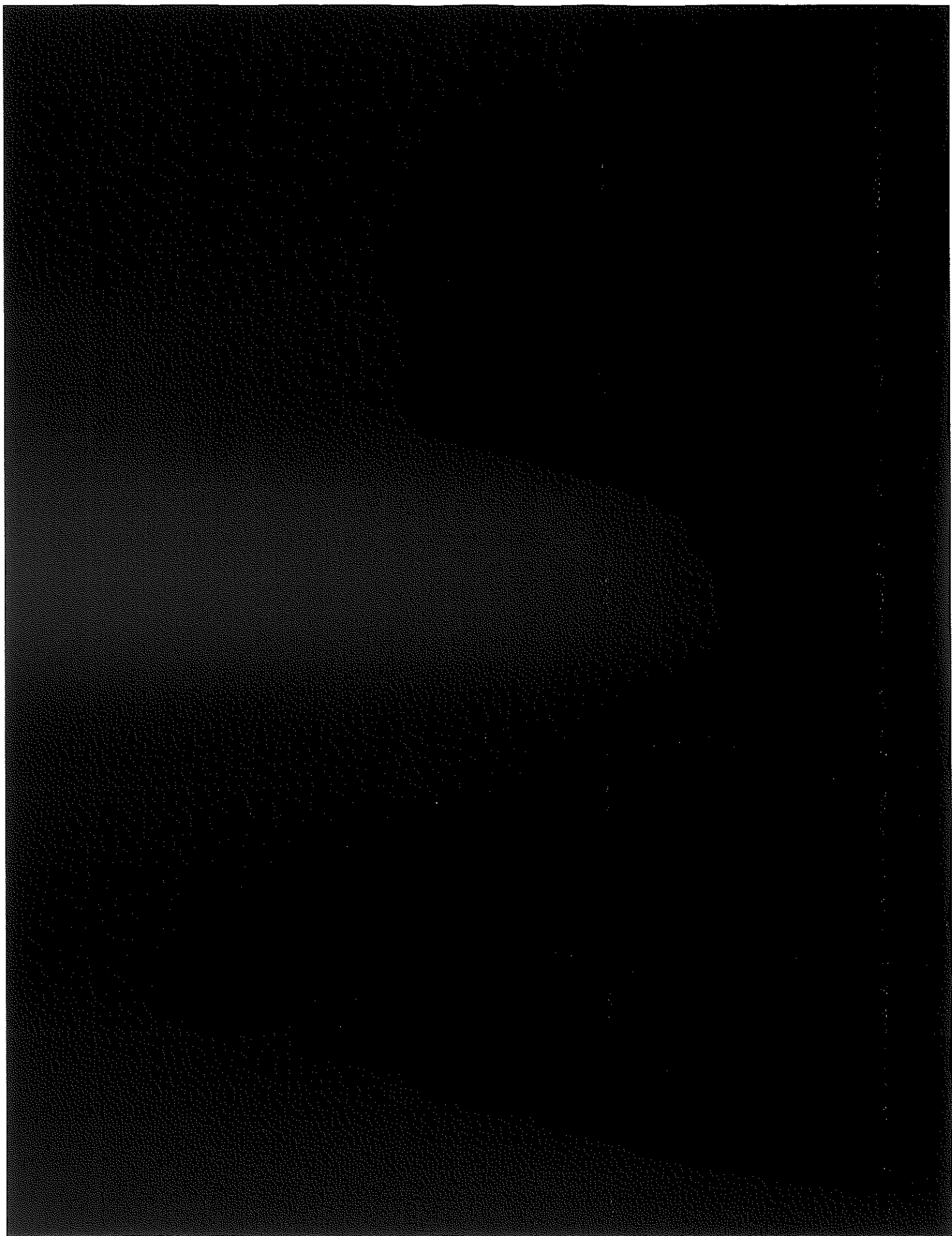


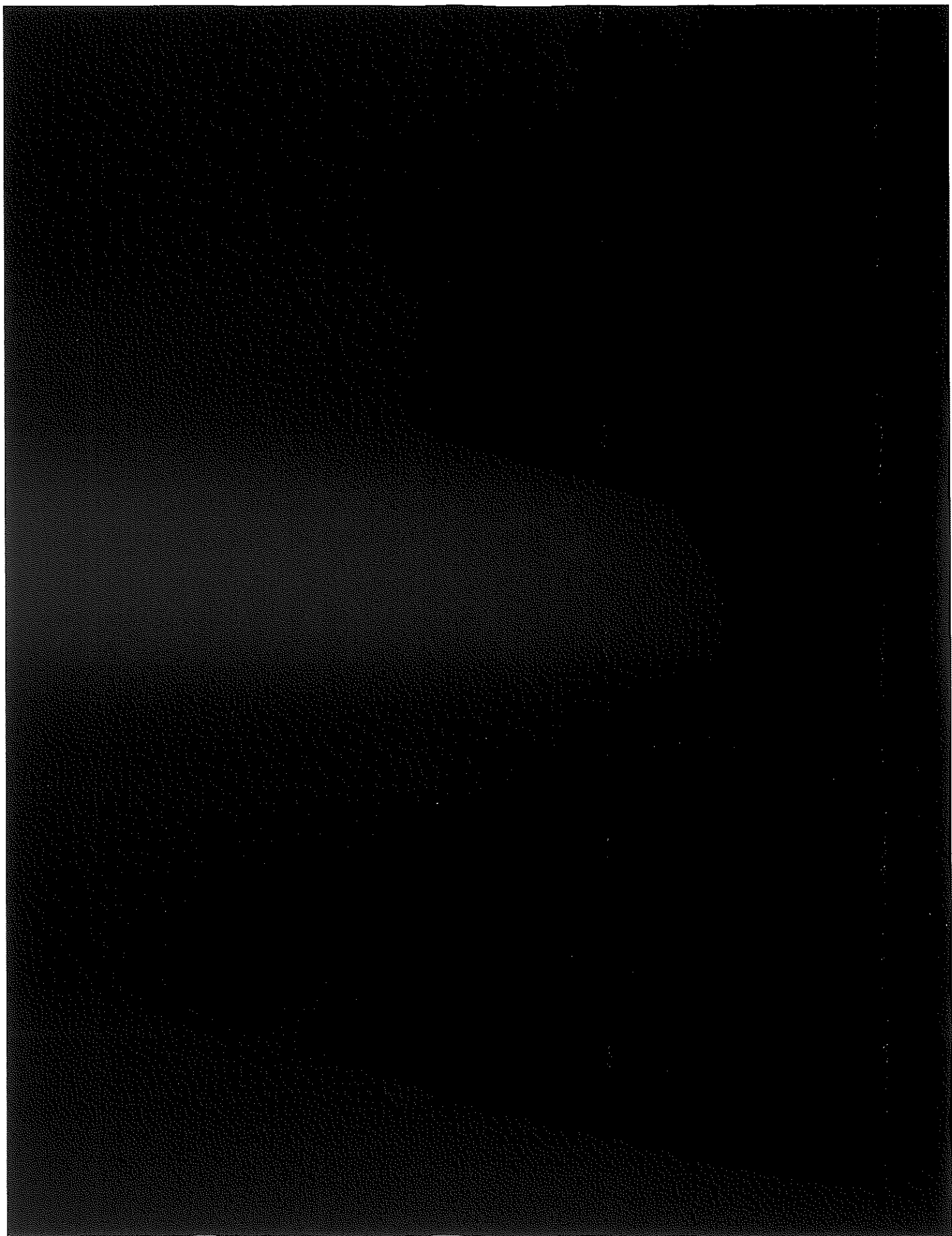




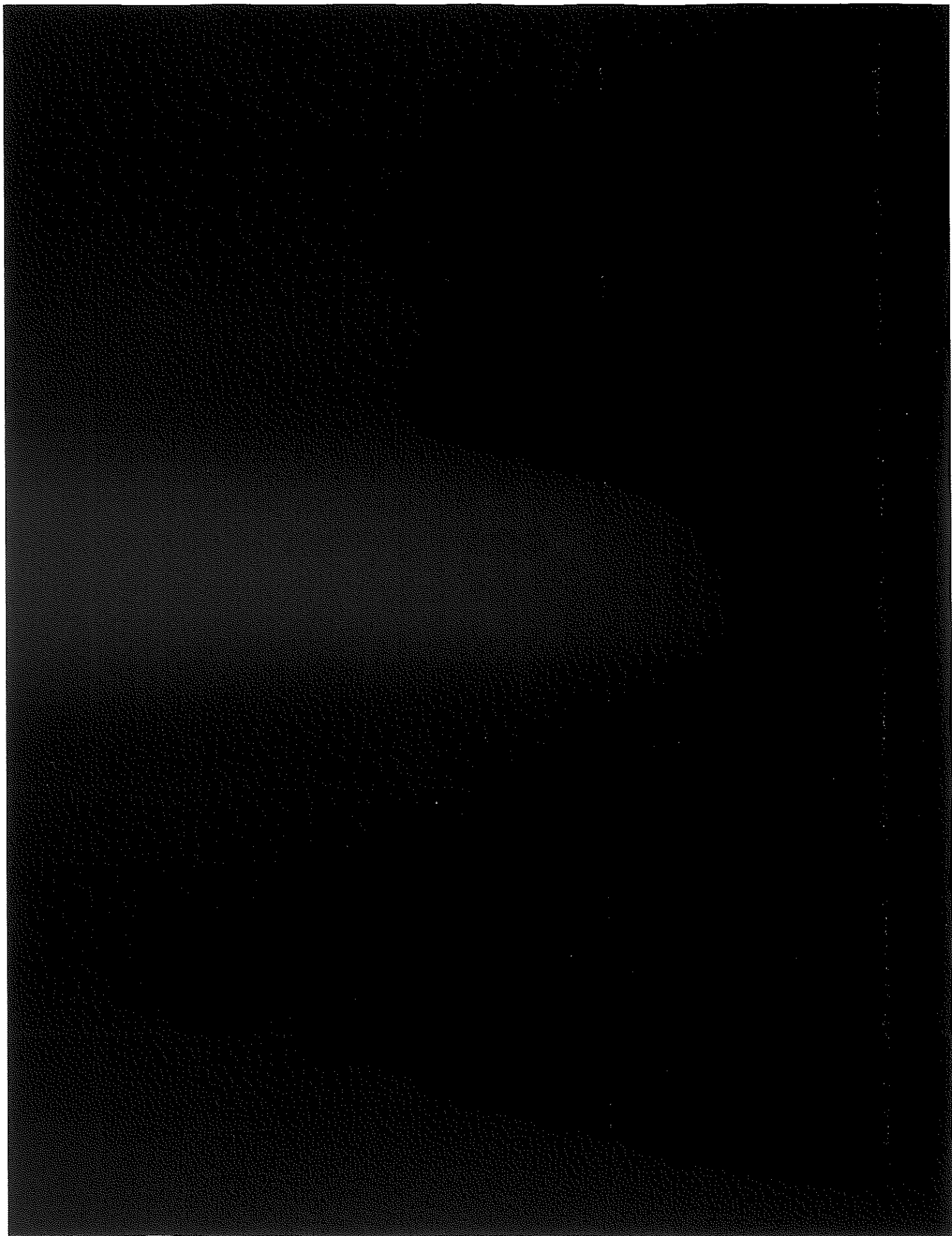


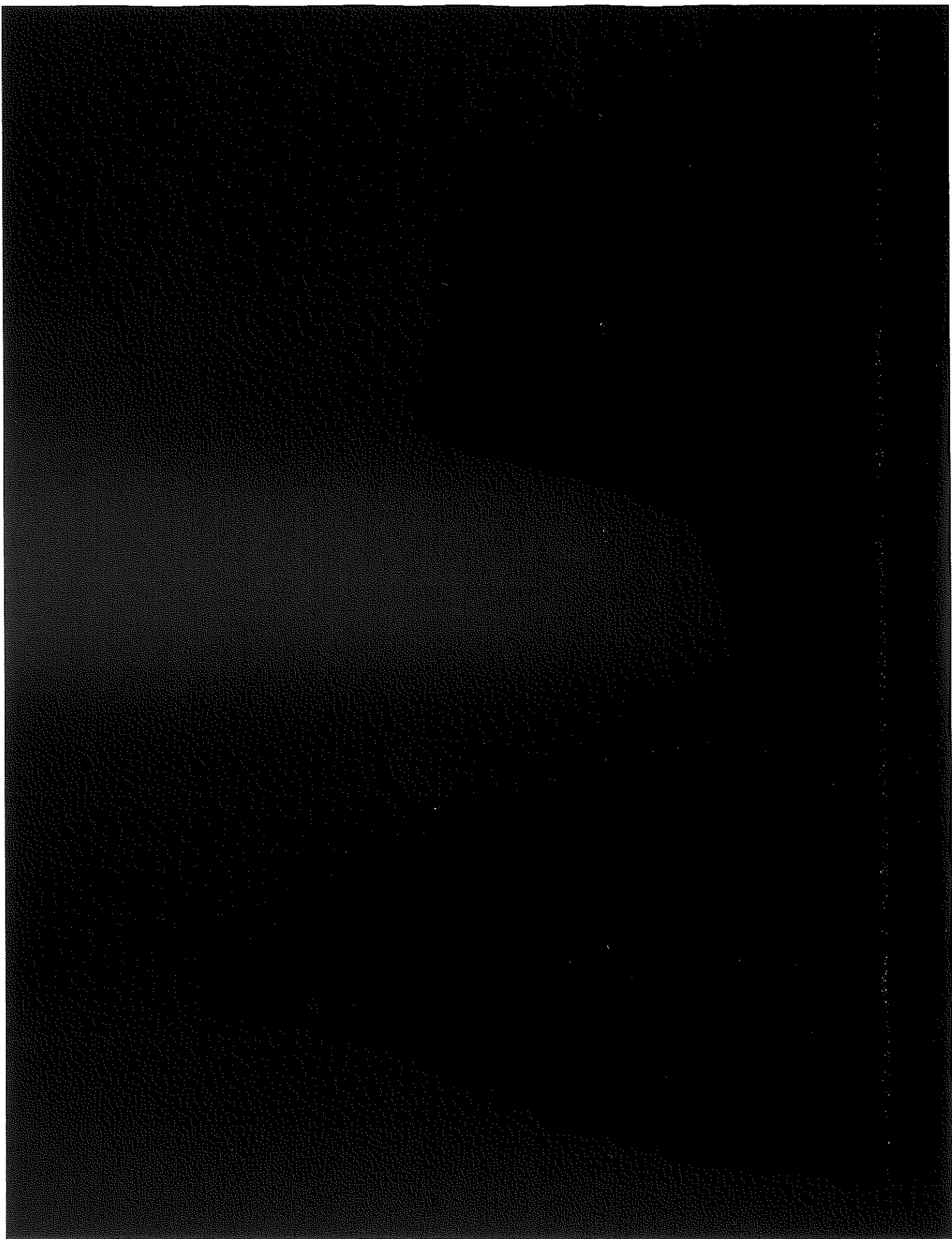


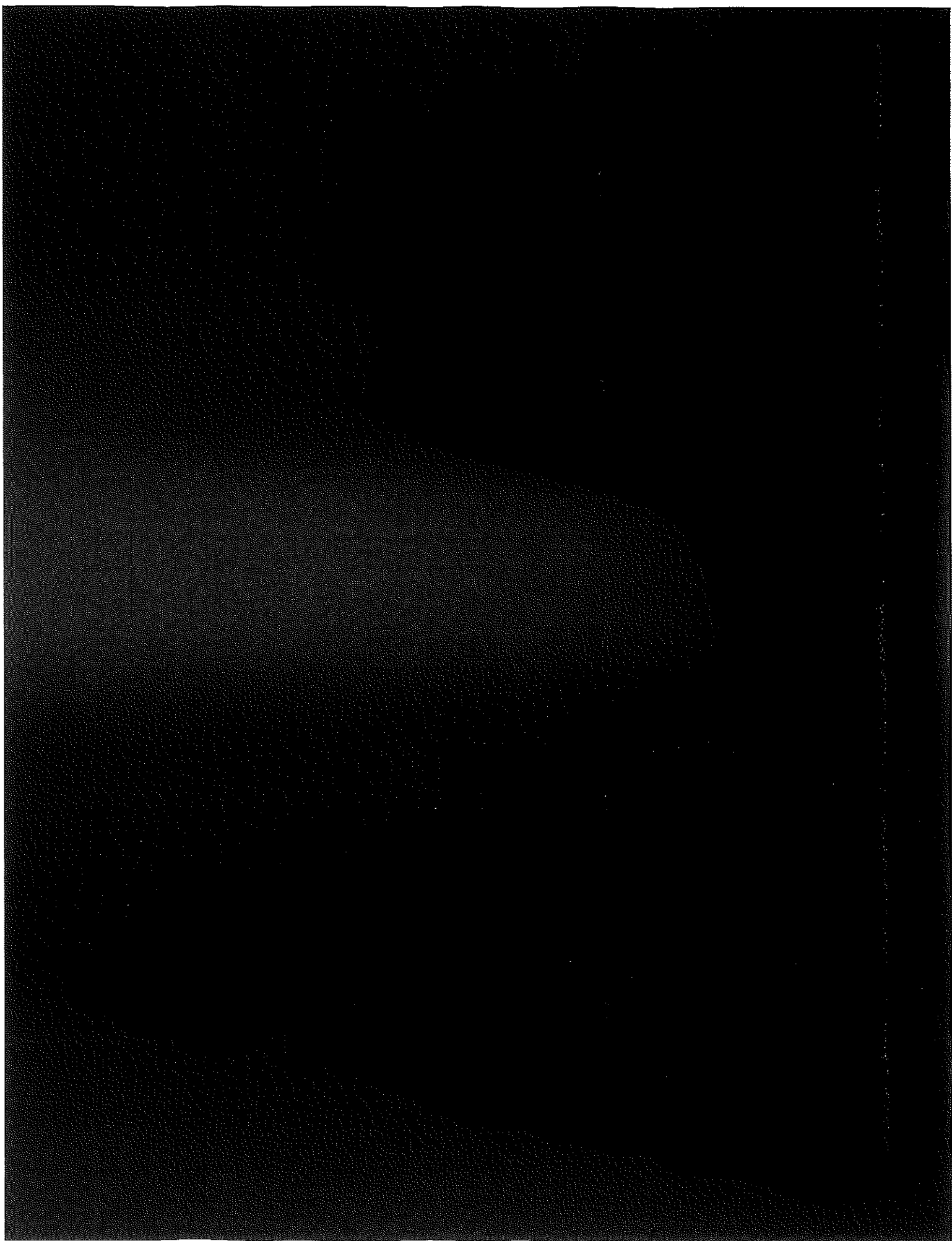


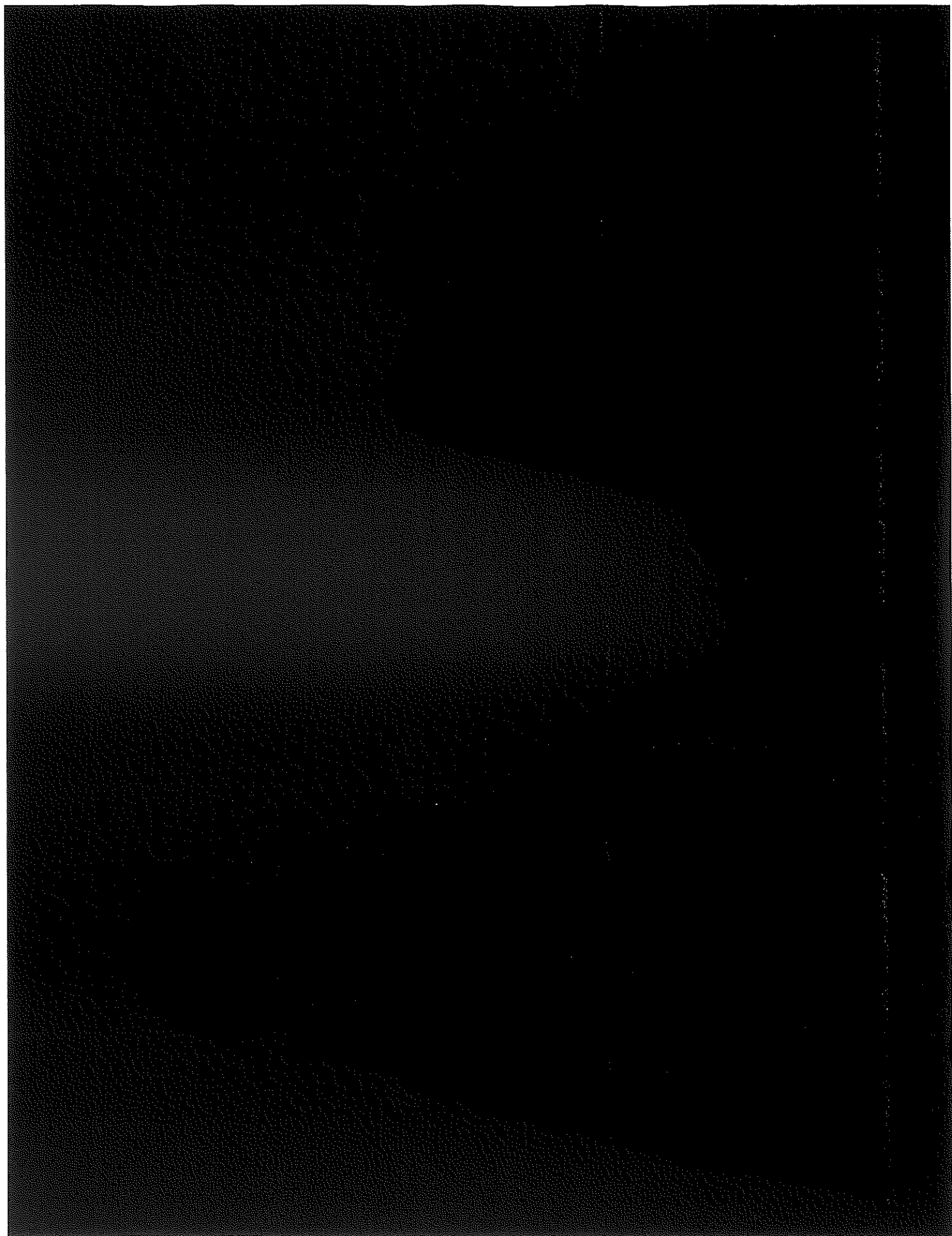


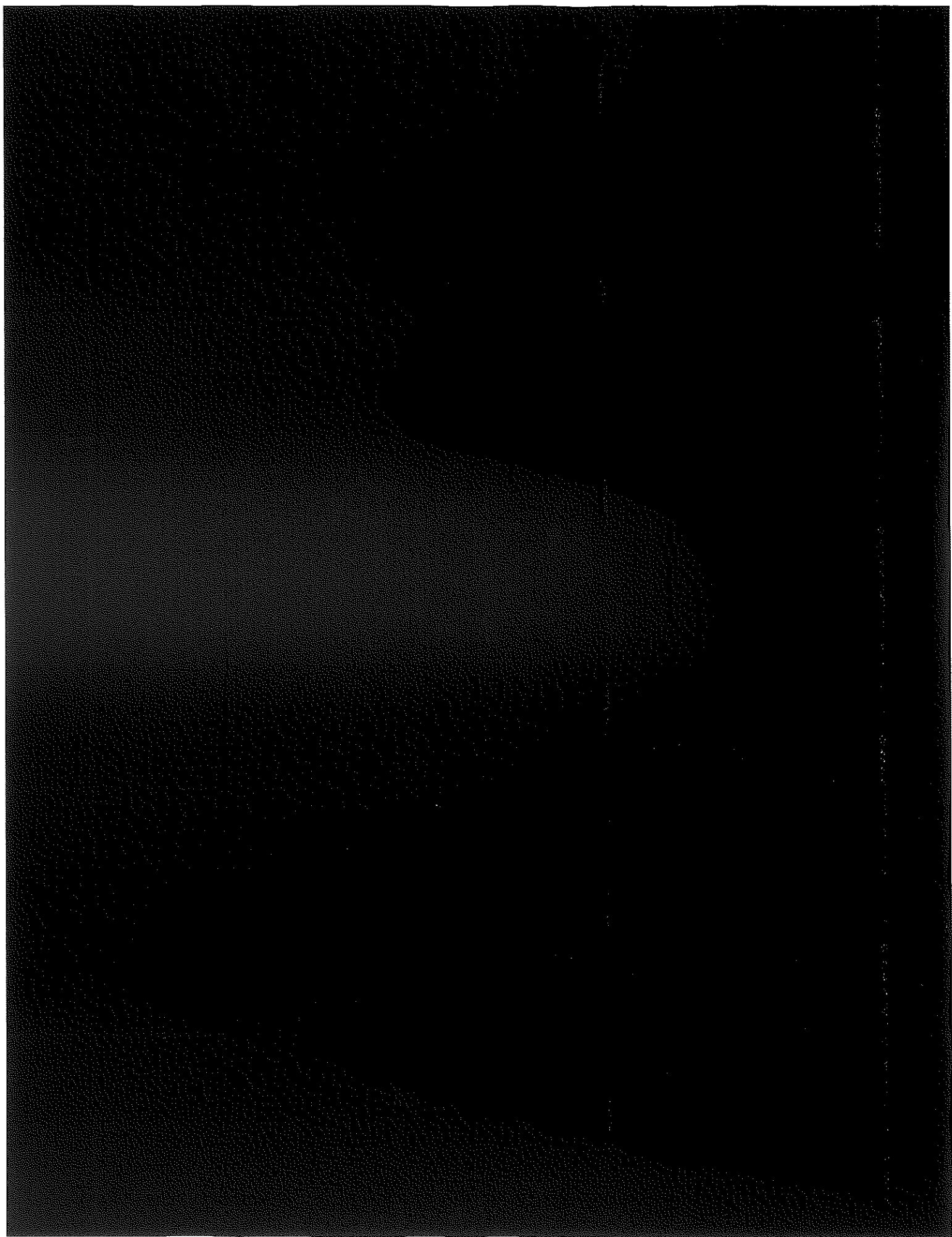














## CITY OF RENSSELAER

OFFICE OF  
**FIRE DEPARTMENT**  
CITY HALL, 62 WASHINGTON STREET  
RENSSELAER, NEW YORK 12144  
(518) 465-3259  
Fax: (518) 445-2621



**PHILIP B. SMITH**  
CHIEF OF ADMINISTRATION  
**JAMES J. CORCORAN**  
CHIEF OF OPERATIONS

16 June, 2014

Dear Ms. Selsky:

This letter is confirmation that you and I reviewed the potential impacts of the proposed casino and hotel development projected located on Broadway ("Project") on the City of Rensselaer Fire Department ("Fire Department"). It is my assertion that the bulleted points below accurately reflect the information I provided to you during our conversation on 13 June, 2014, as well as my impressions of what the potential impacts of the development will be on the City of Rensselaer Fire Department.

#### SUMMARY:

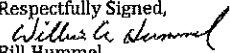
- Service area for the Fire Department is the City of Rensselaer
- All funds come from the City General Fund (there is not a separate tax)
- City funds are used for Personal Services (including salaries and benefits, etc.); Equipment; and Contractual Expenditures (including office supplies, training, fuel, etc.)
- Current staff:
  - 1 Chief
  - 2 Assistant Chiefs
  - 16 Career Firefighters, approximately 20 active Volunteer Firefighters
- Current facilities
  - 1 station located in Northern area of City (North End Station)
  - 1 station located in Southern area of City (Broadway Station)
- Current equipment
  - 3 engines
  - 1 ladder
  - All engines are relatively new and in good shape
- Current call volume:
  - 1,800 calls in 2013
  - Approximately two-thirds (1,200) of calls are medical related
  - Approximately one-third (600) of calls are fire calls
  - Call levels are increasing 5%-7% annually

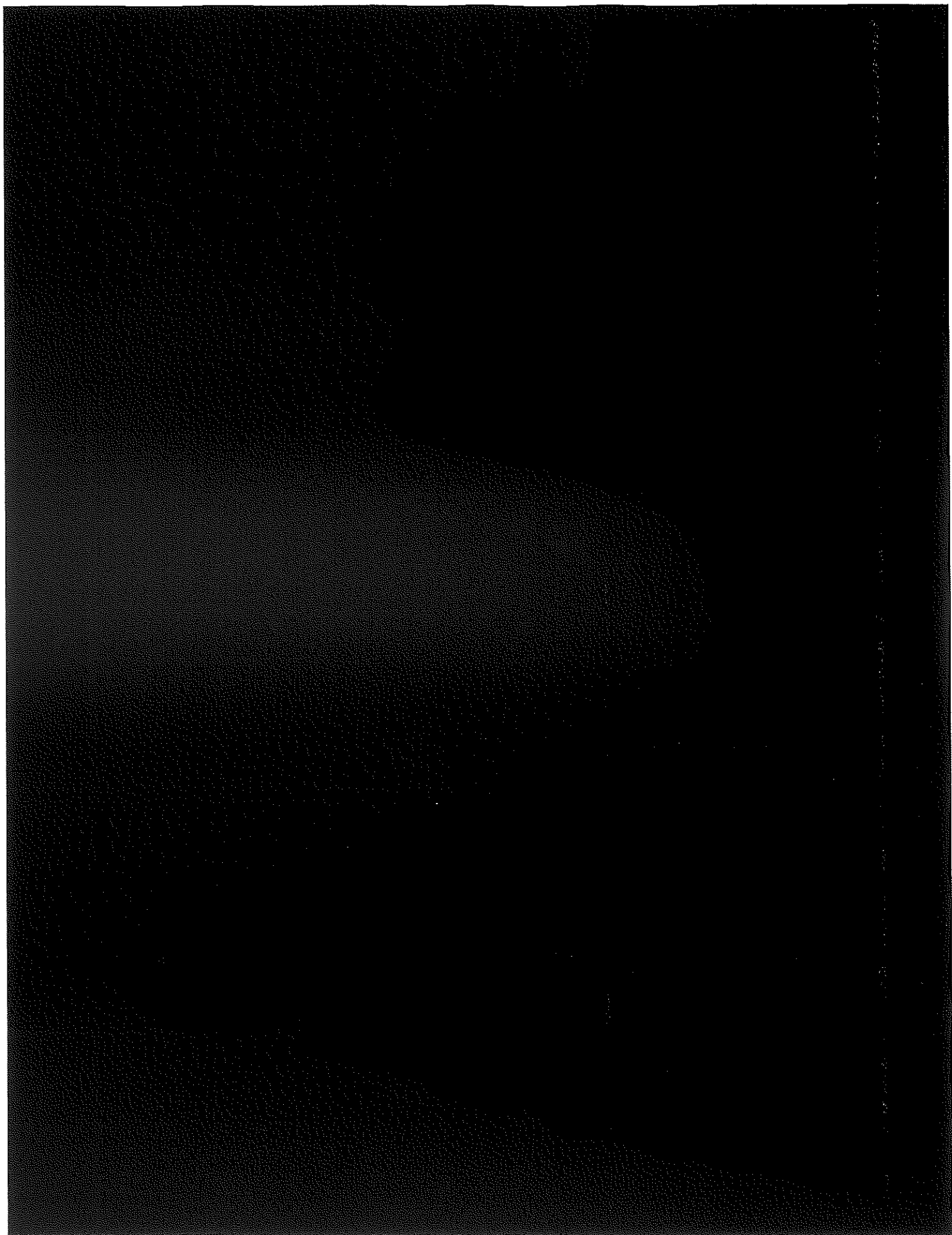
#### IMPACTS:

- Expect that call volume may increase between 10% and 20% due to the Project
- There will not be a need initially for any additional equipment or vehicles
- There may be a need for additional firefighters as the project develops due to increased call volume related to the Project and associated travel impacts (i.e., automobile accidents).

#### ADDITIONAL:

- The Fire Department requests that they be consulted related to project site review to ensure proper fire and safety precautions are incorporated, particularly with regard to compliance with building and fire codes.

Respectfully Signed,  
  
Bill Hummel  
Fire Chief  
City of Rensselaer Fire Department





Tel: (518) 462-7451  
Fax: (518) 434-0539

## CITY OF RENSSELAER

OFFICE OF  
CHIEF OF POLICE  
201 BROADWAY  
RENSSELAER, NEW YORK 12144

FREDERICK M. FUSCO  
*Chief of Police*

JAMES R. FRANKOSKI  
*Deputy Chief*

Dear Ms. Selsky:

This letter is confirmation that you and I reviewed the potential impacts of the proposed casino and hotel development project located on Broadway ("Project") on the City of Rensselaer Police Department. It is my assertion that the bulleted points below accurately reflect the information I provided to you during our conversation on June 18<sup>th</sup>, 2014, as well as my impressions of what the potential impacts of the development will be on the City of Rensselaer Police Department.

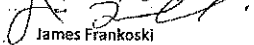
#### SUMMARY:

- Service area for the Police Department is the City of Rensselaer
- All funds come from the City General Fund
- City funds are used for Personal Services (including salaries and benefits, etc.); Equipment; and Contractual Expenditures (including office supplies, gasoline, vehicle maintenance etc.)
- Current staff:
  - 1 Chief
  - 1 Deputy Chief
  - 17 Patrolmen
  - 6 Sergeants
  - 2 Detectives
  - 5 Civilian Dispatchers
  - 2 Civilian Clerks
- Current equipment:
  - 8 marked patrol cars
  - 5 unmarked cars
  - 3 bikes
  - 2 All-terrain vehicles (ATVs)
  - 2 trailers
- Current call volume:
  - 9,000 calls in 2013; 9,300 calls in 2012
  - Calls are any calls into the Department that require it to take action
  - Call volume is relatively steady year to year

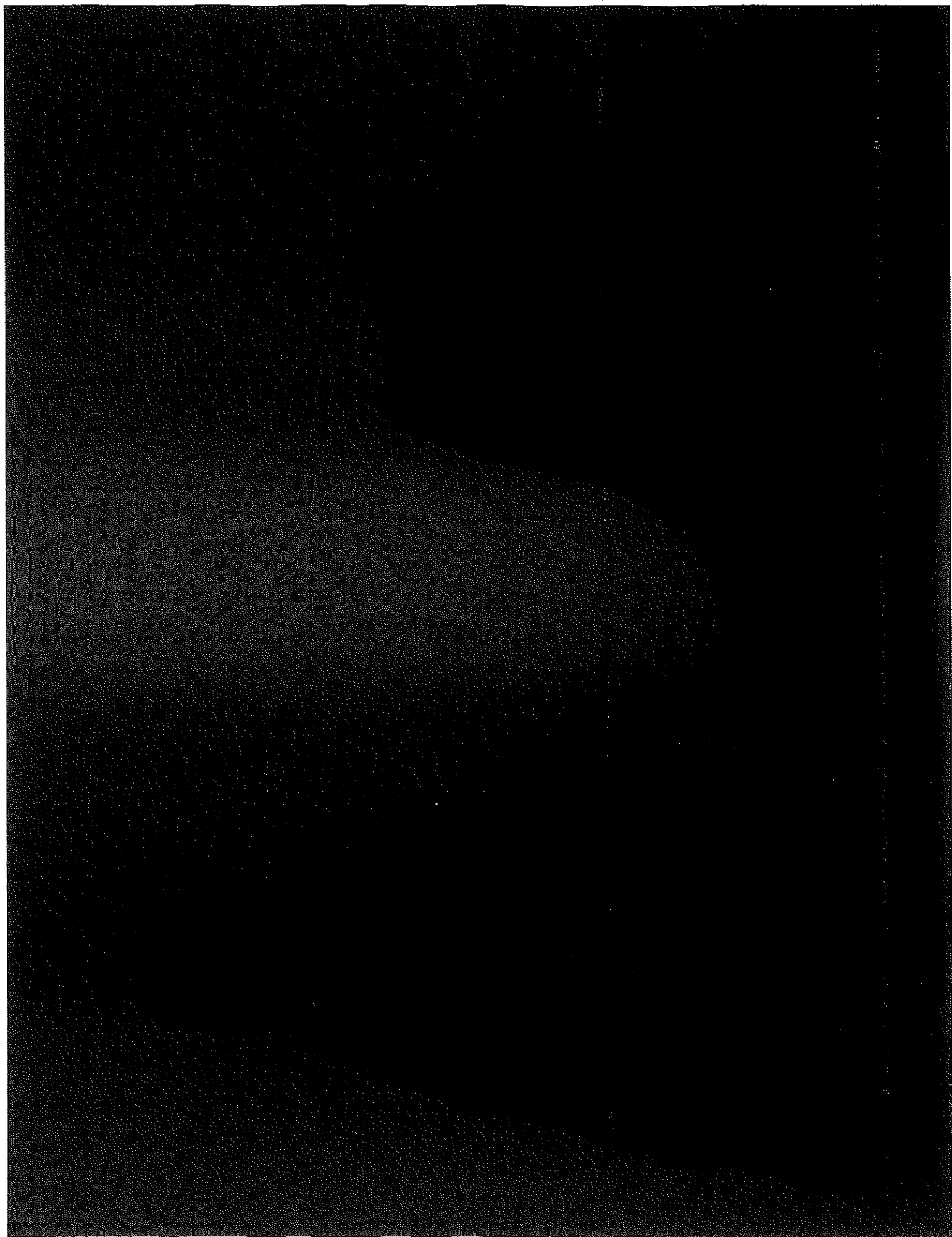
#### IMPACTS:

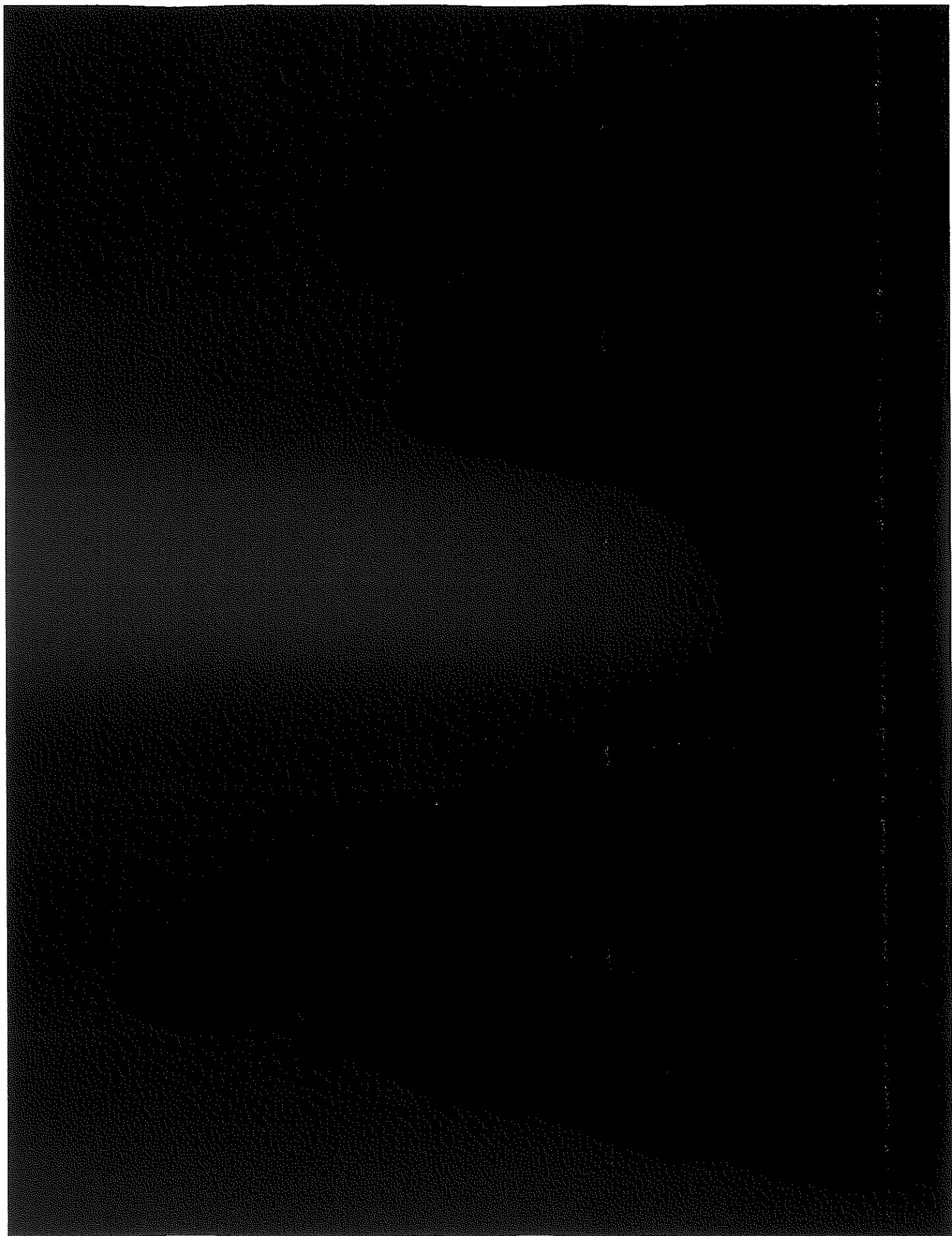
- 3-5 officers will likely need to be hired. The number hired will depend on the actual increase in call volume
- 1 additional civilian dispatcher will likely need to be hired
- There will be a need for 2 additional marked police cars at a cost of approximately \$50,000 each
- Police Department has capacity to hold 2 individuals in cells and another 3 individuals on a bench at any given time. If arrest levels increase significantly as a result of the project there will not be adequate capacity; however, that is not anticipated at this time

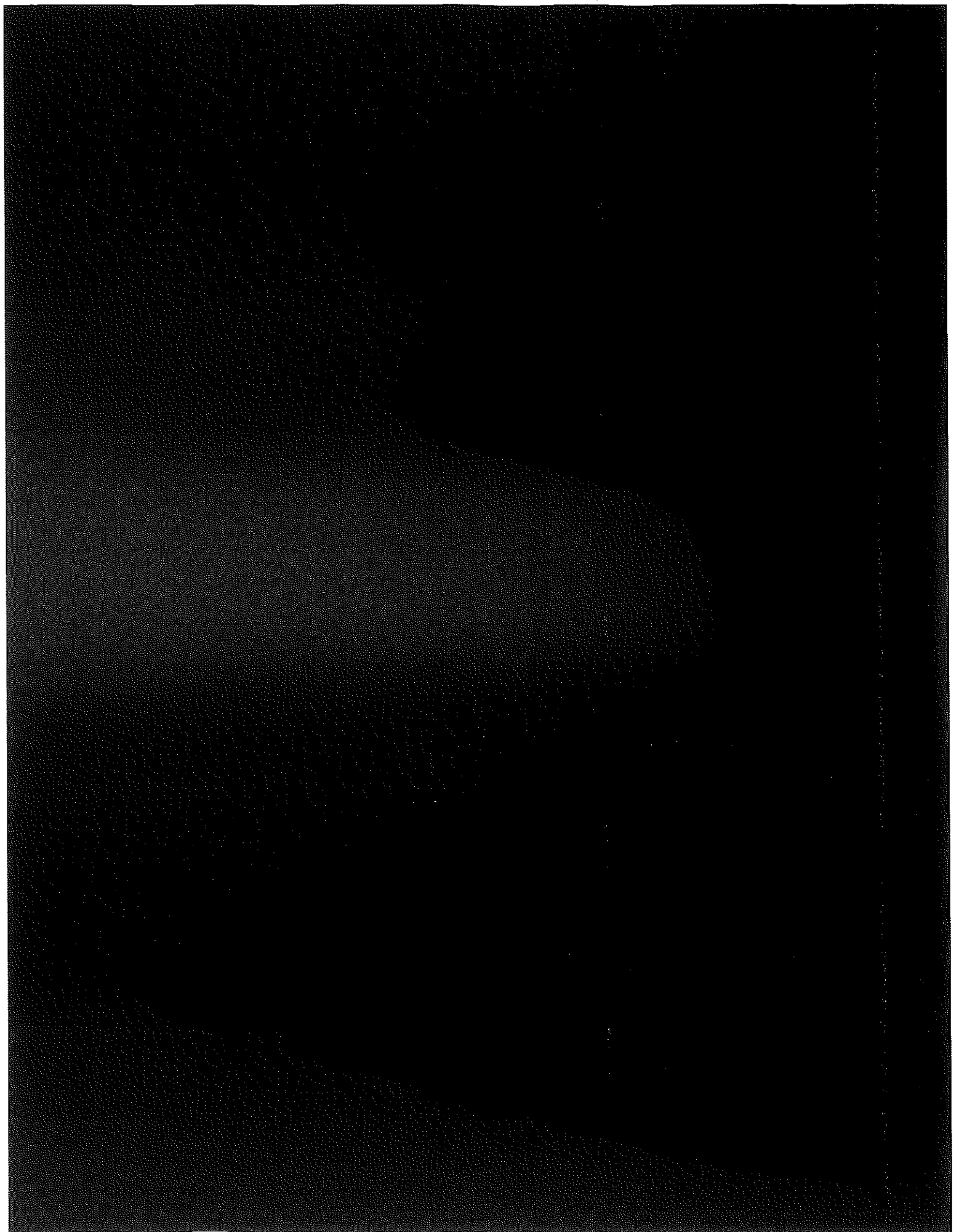
Respectfully Signed,

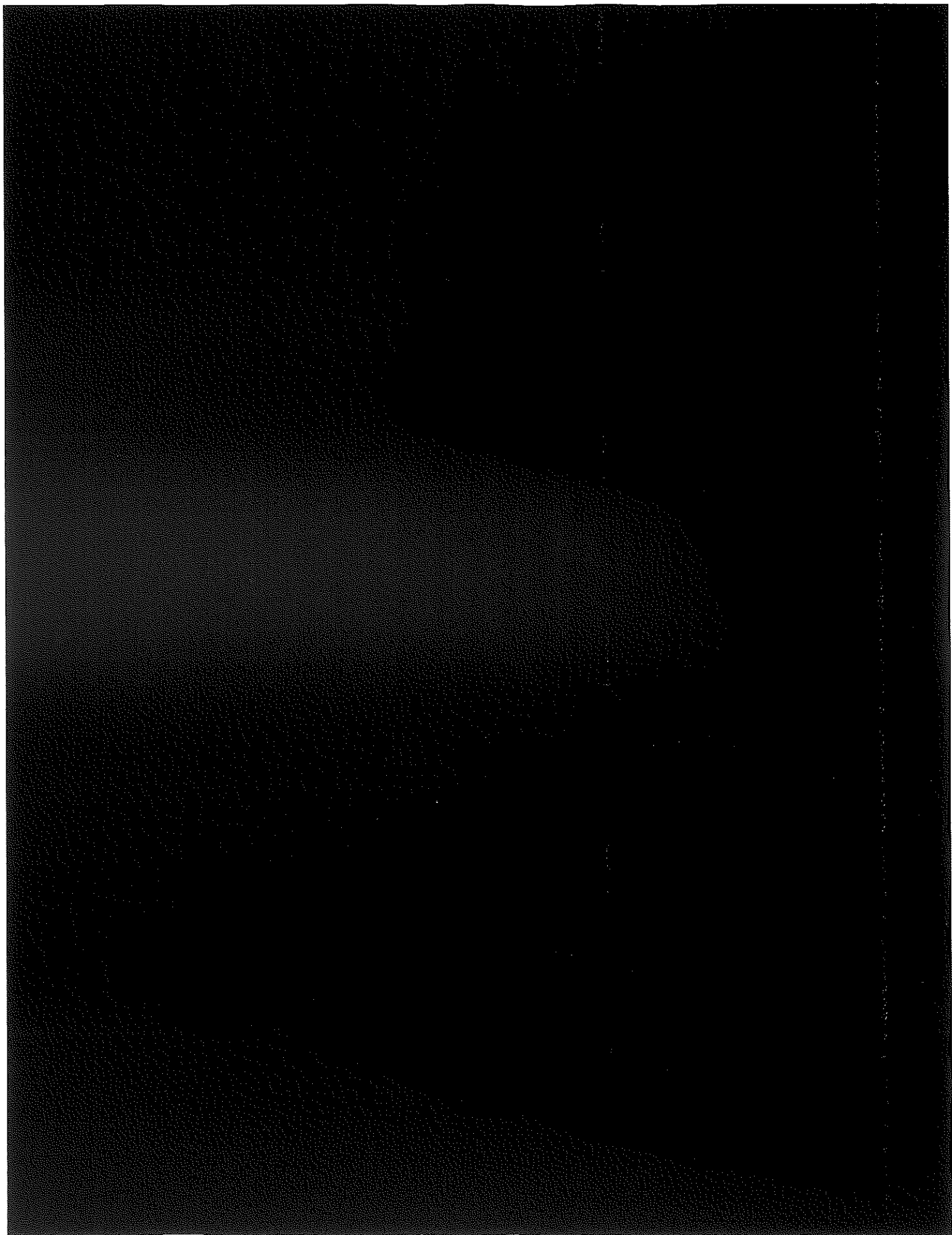
  
James Frankoski  
Deputy Chief  
Rensselaer Police Department

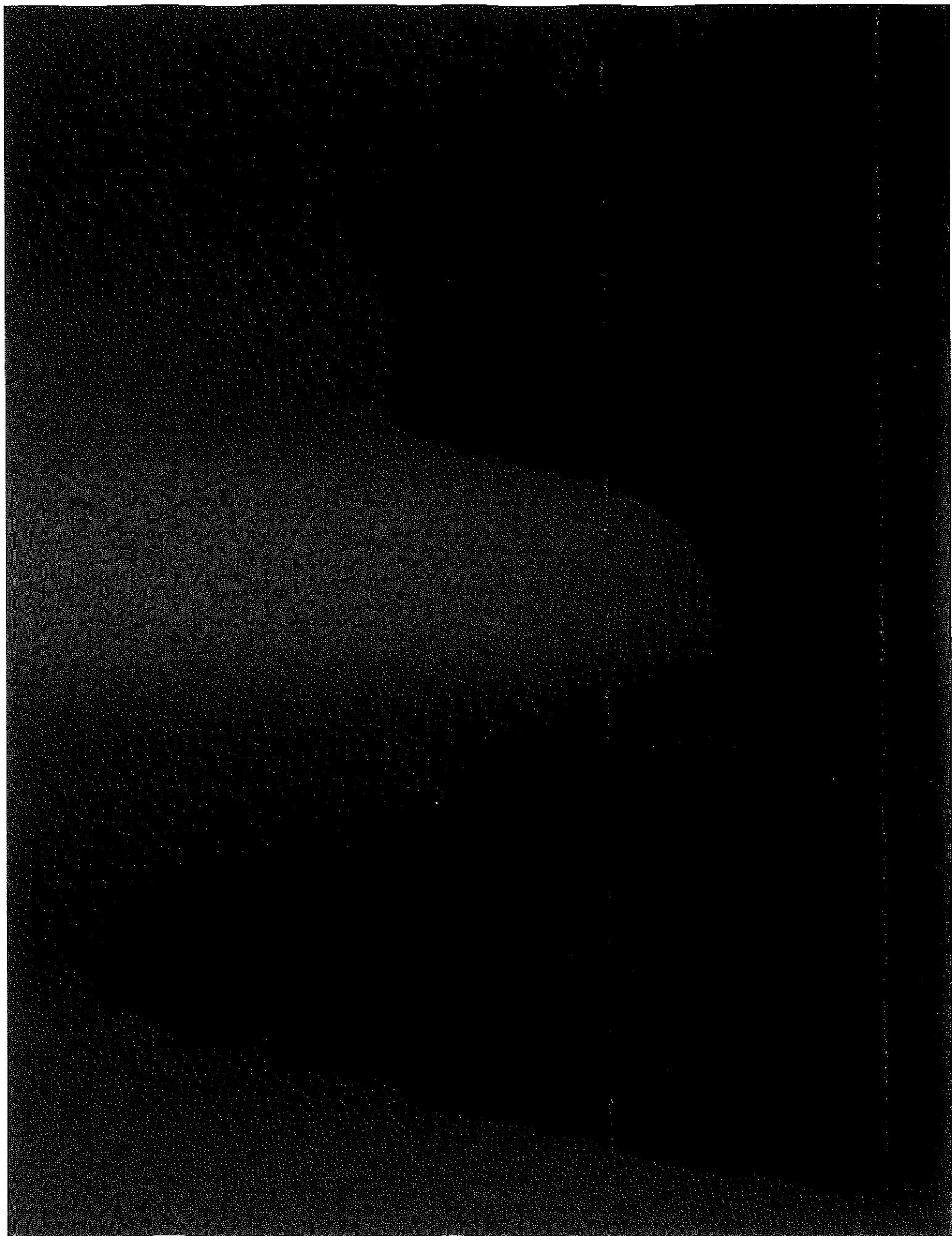


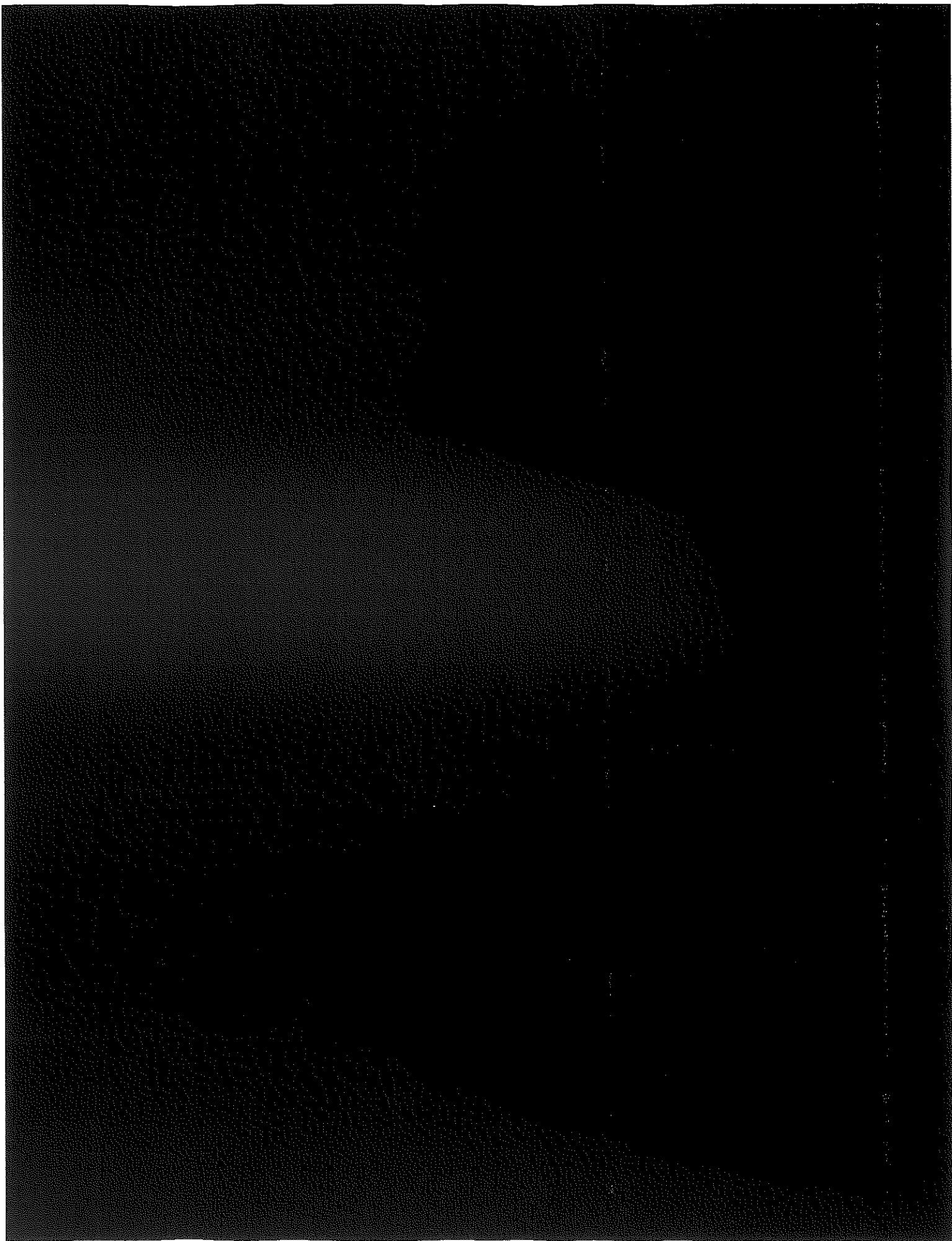


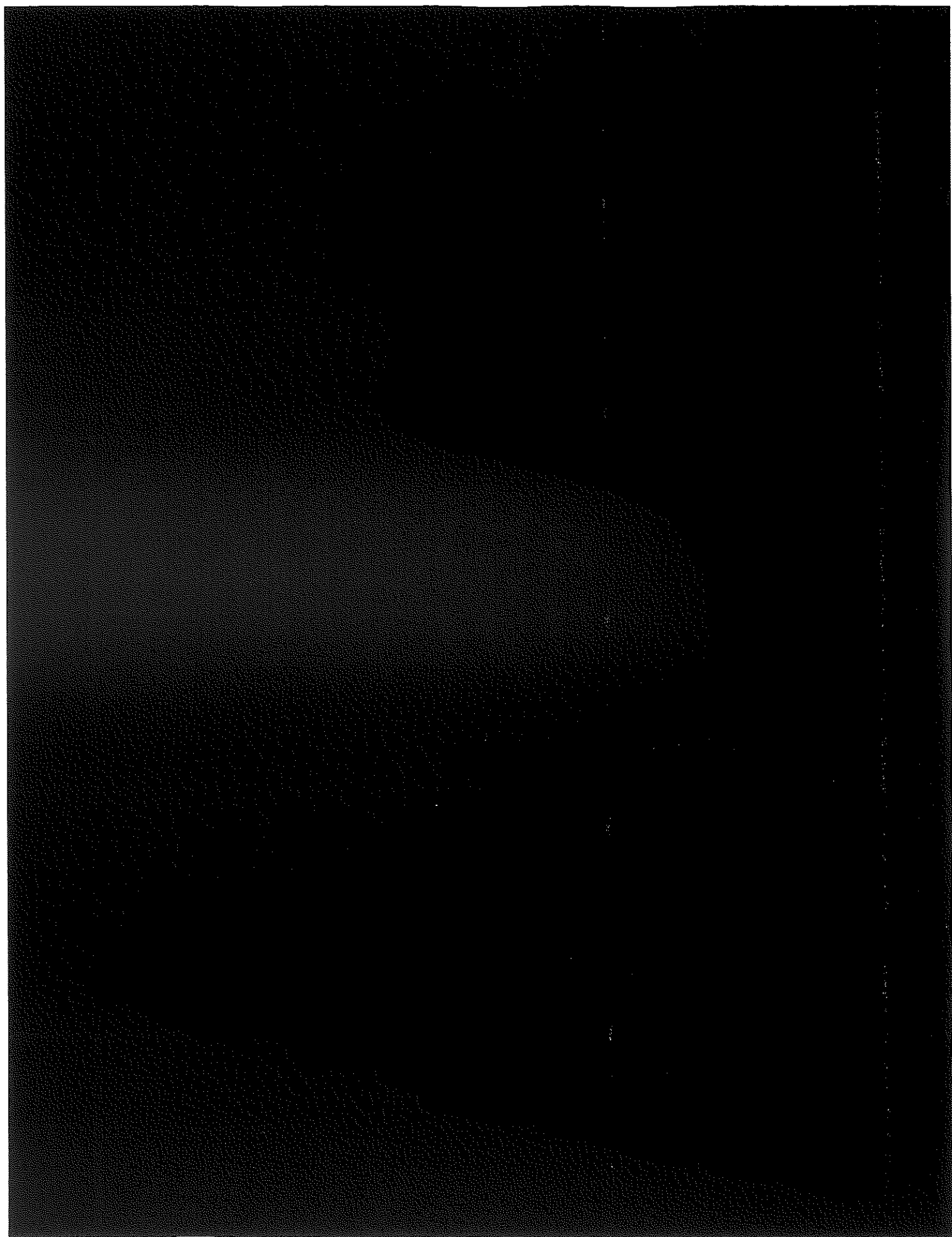


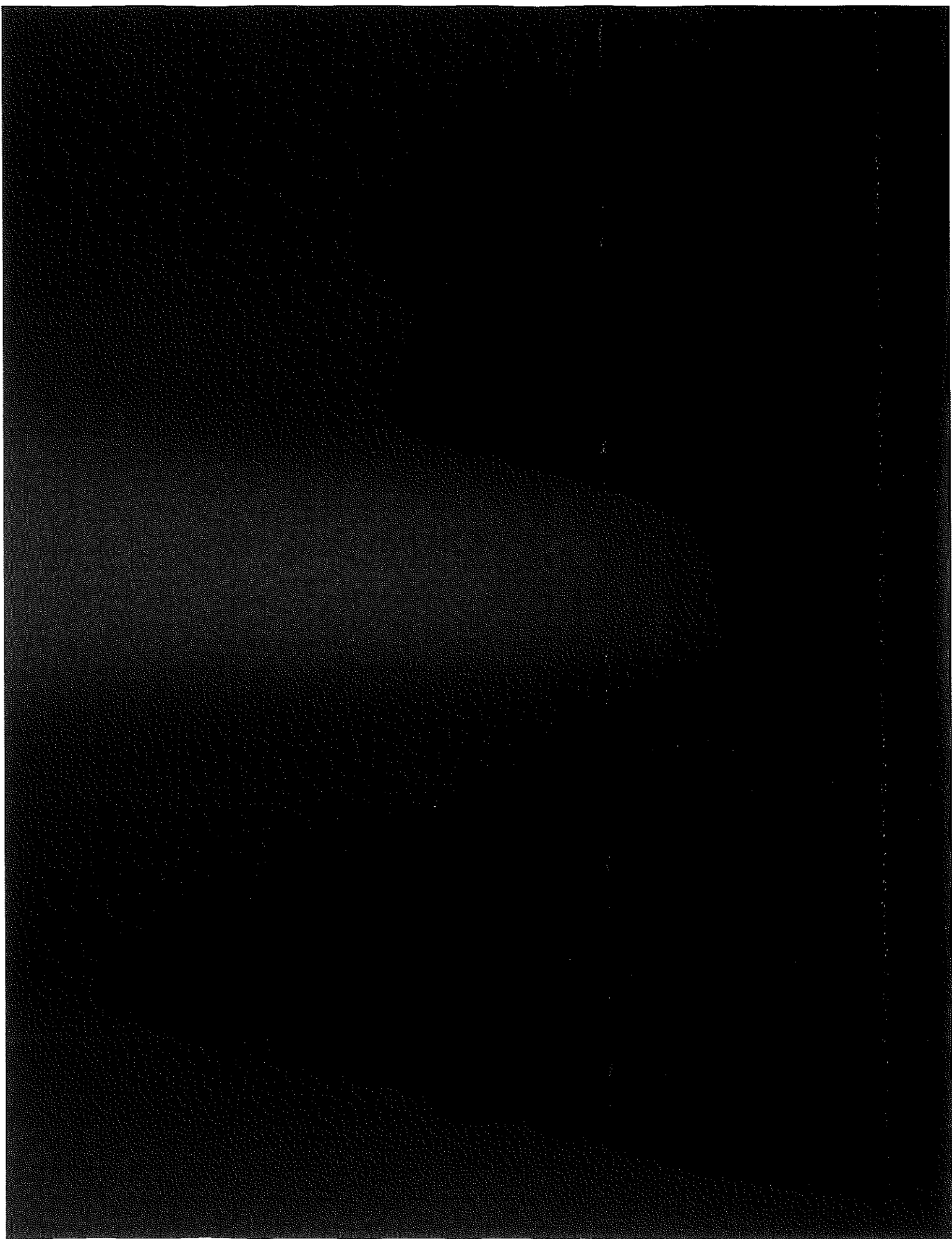




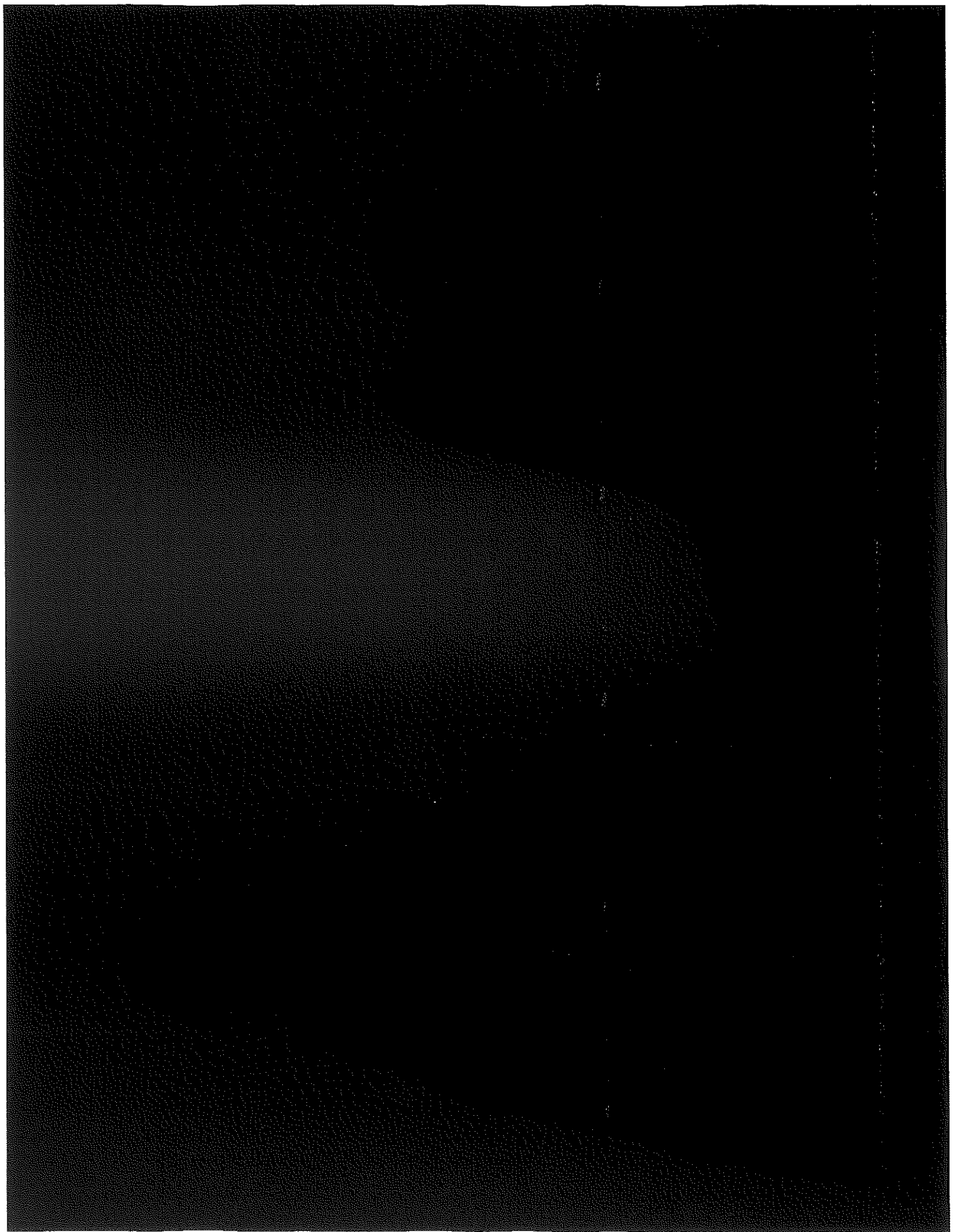


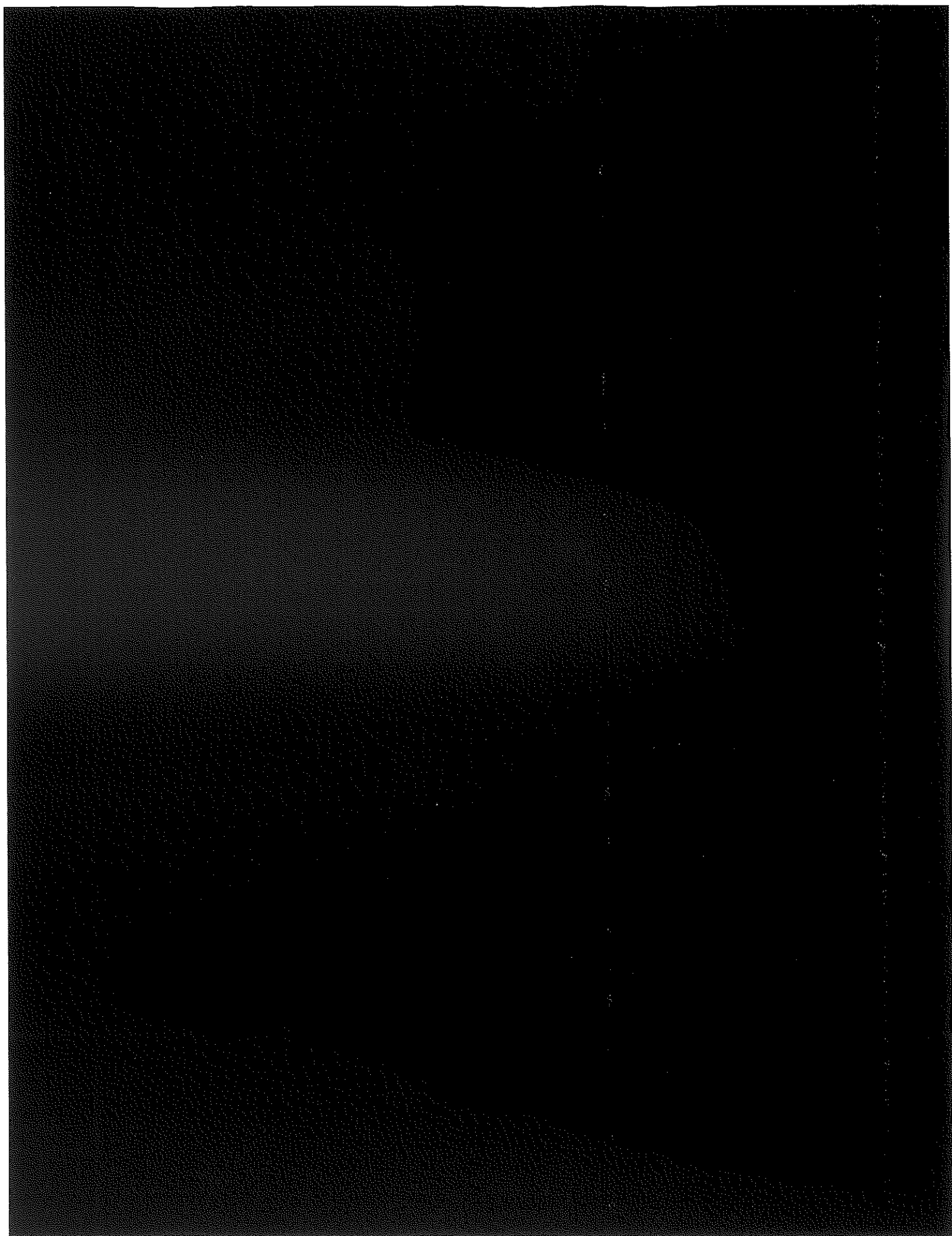


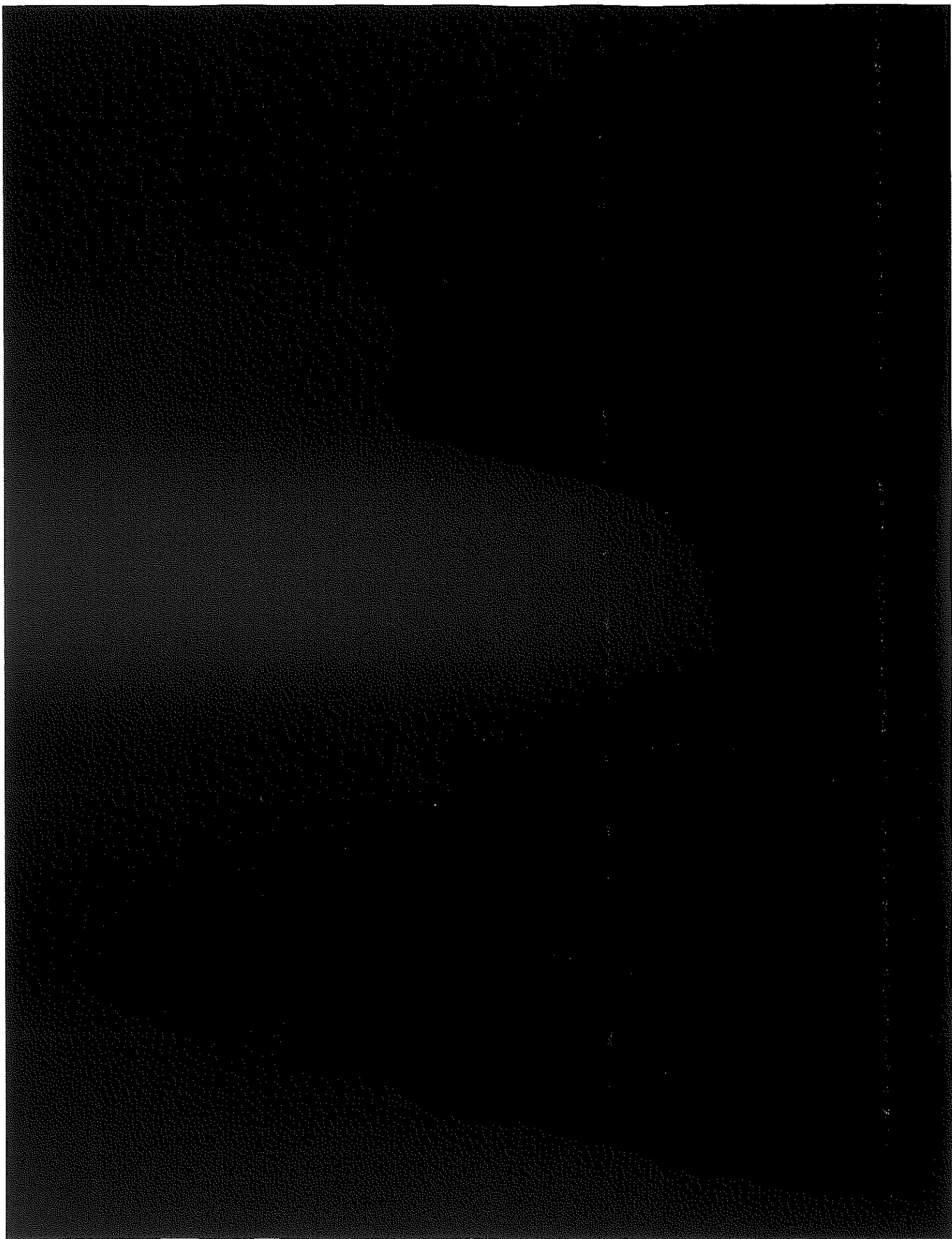


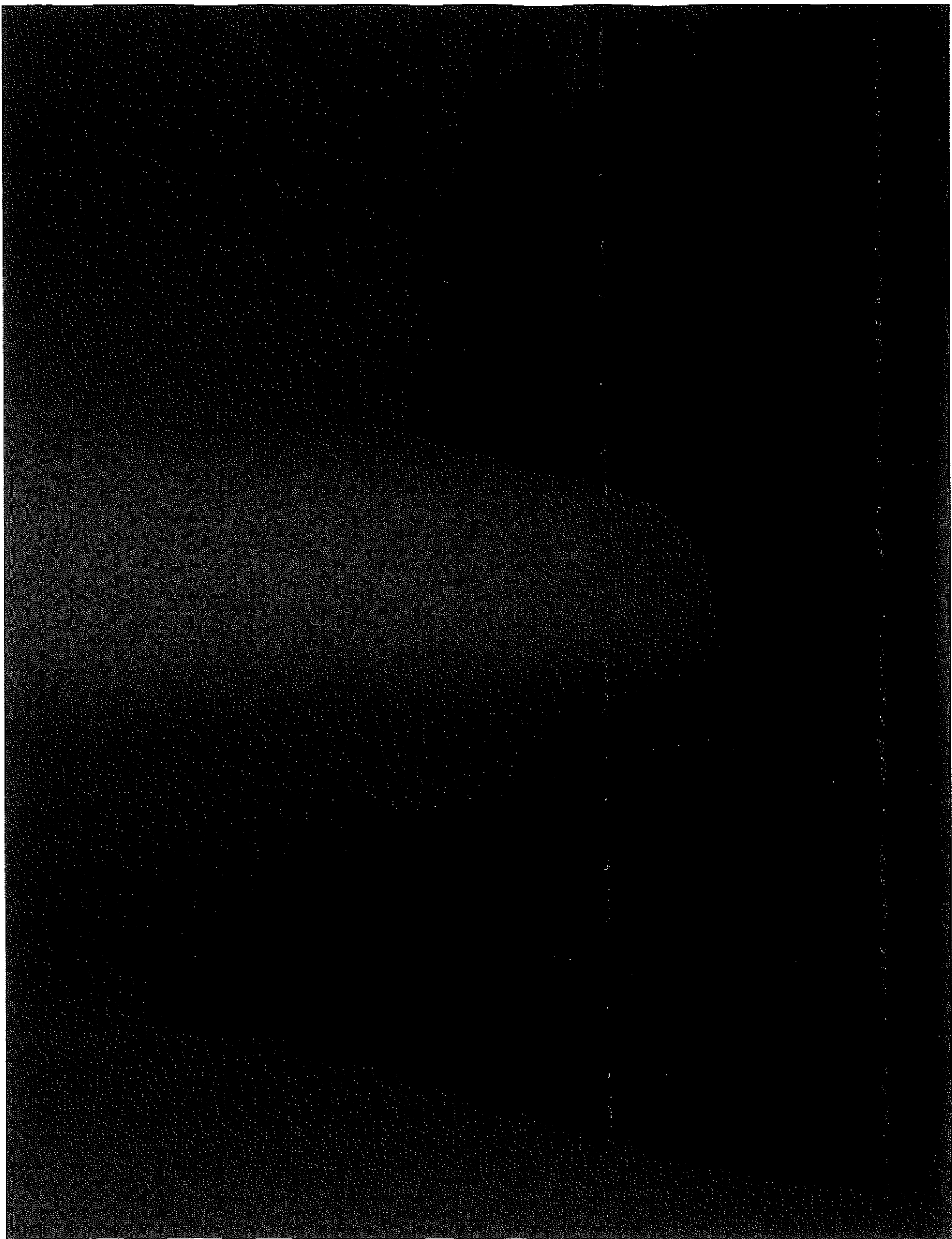


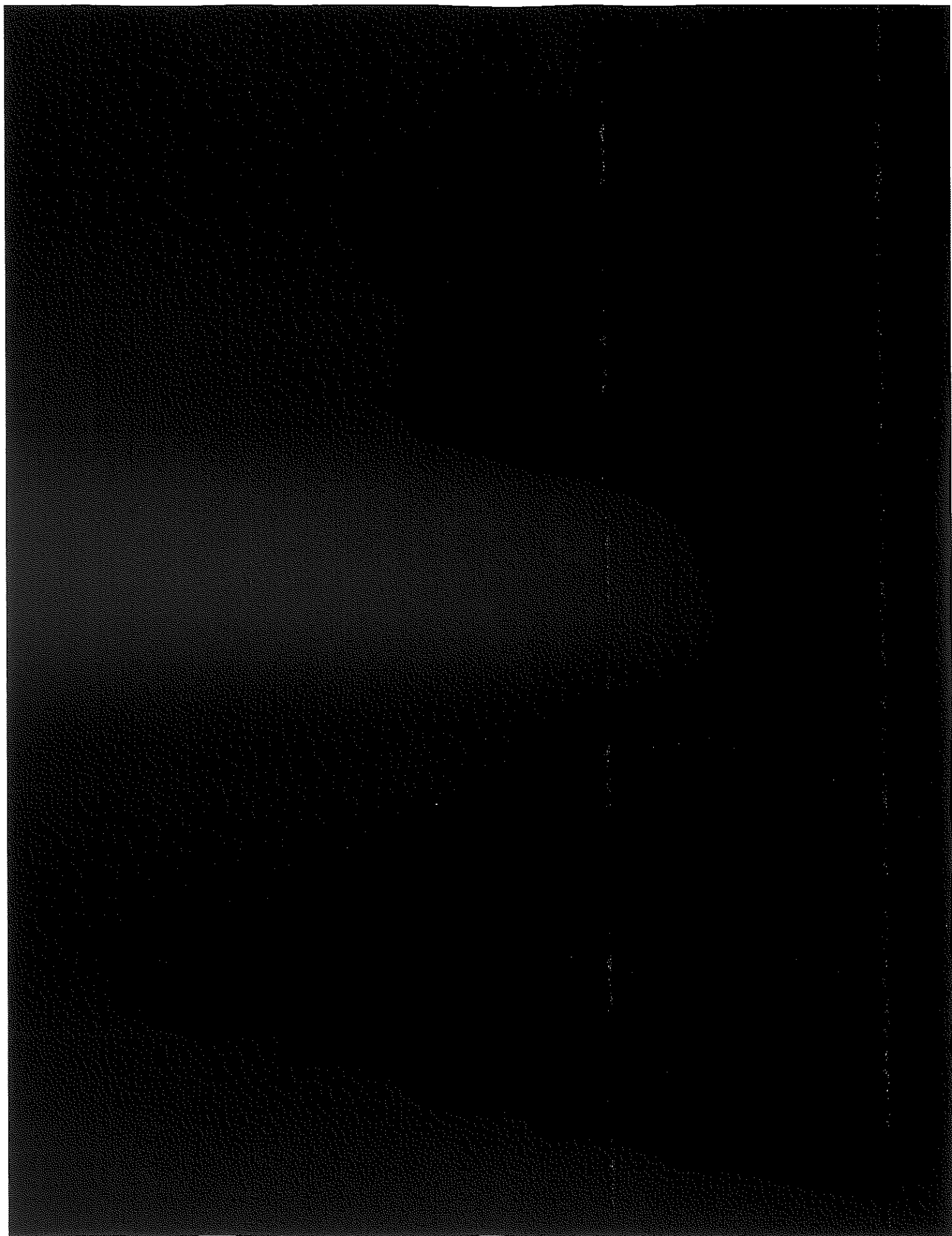


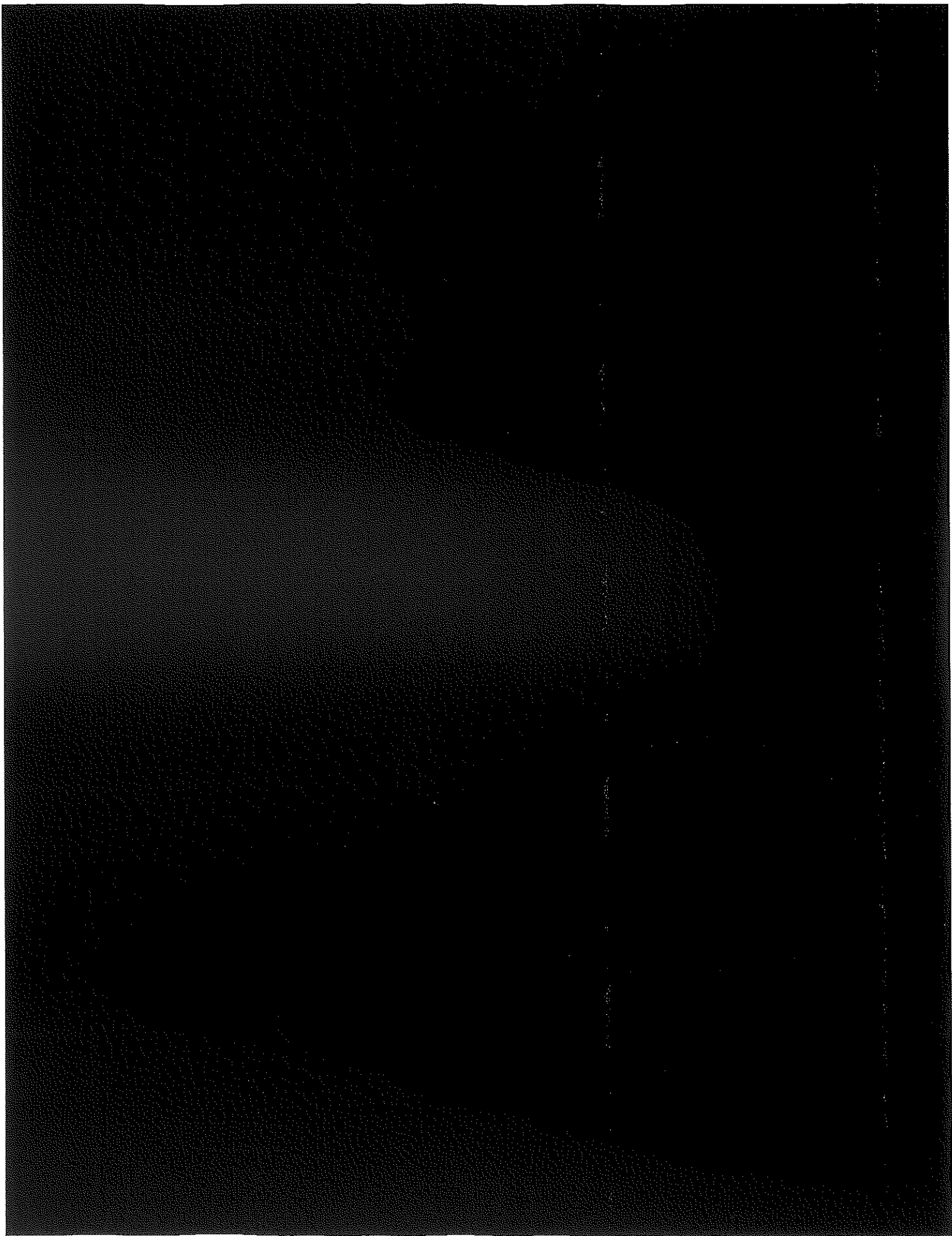


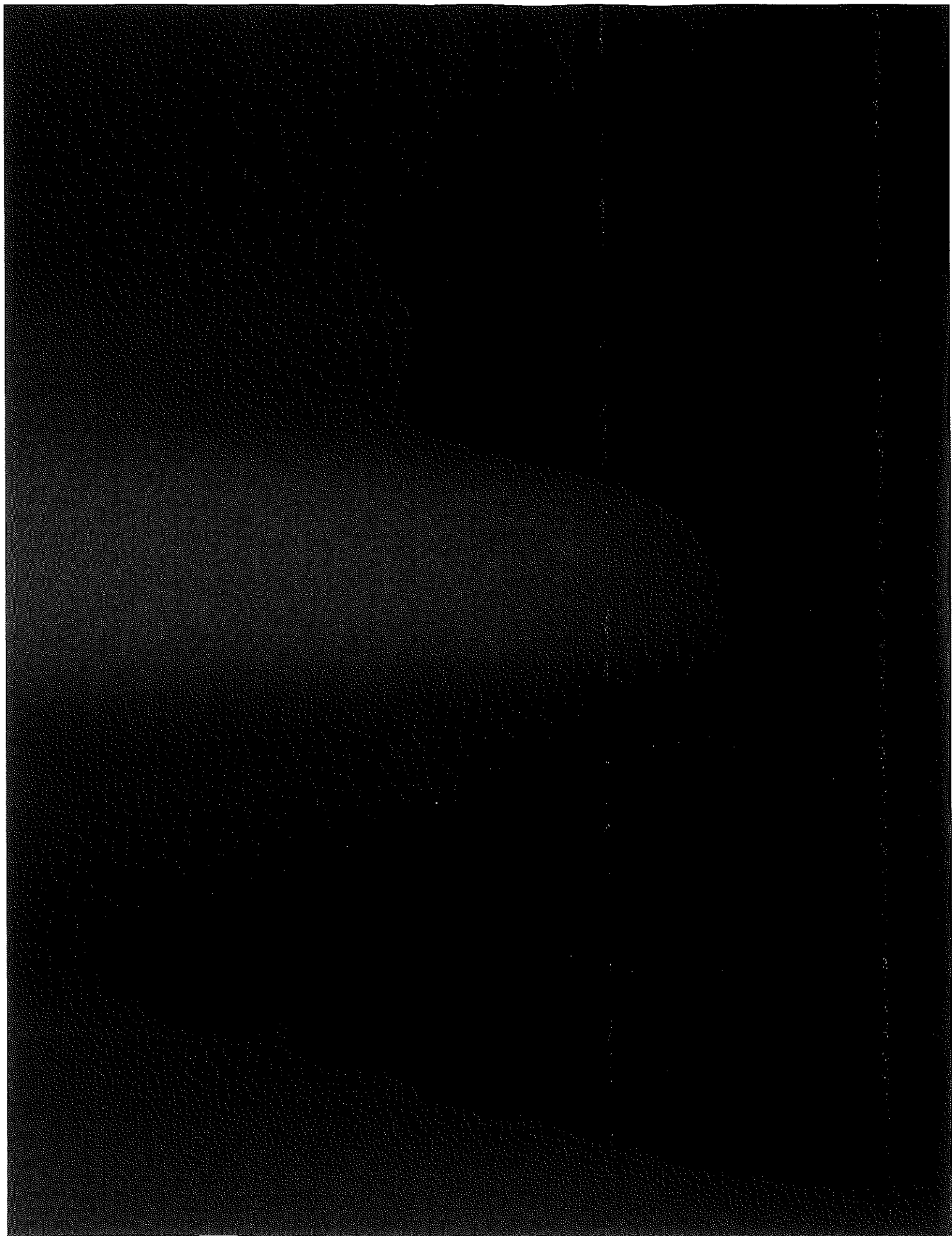


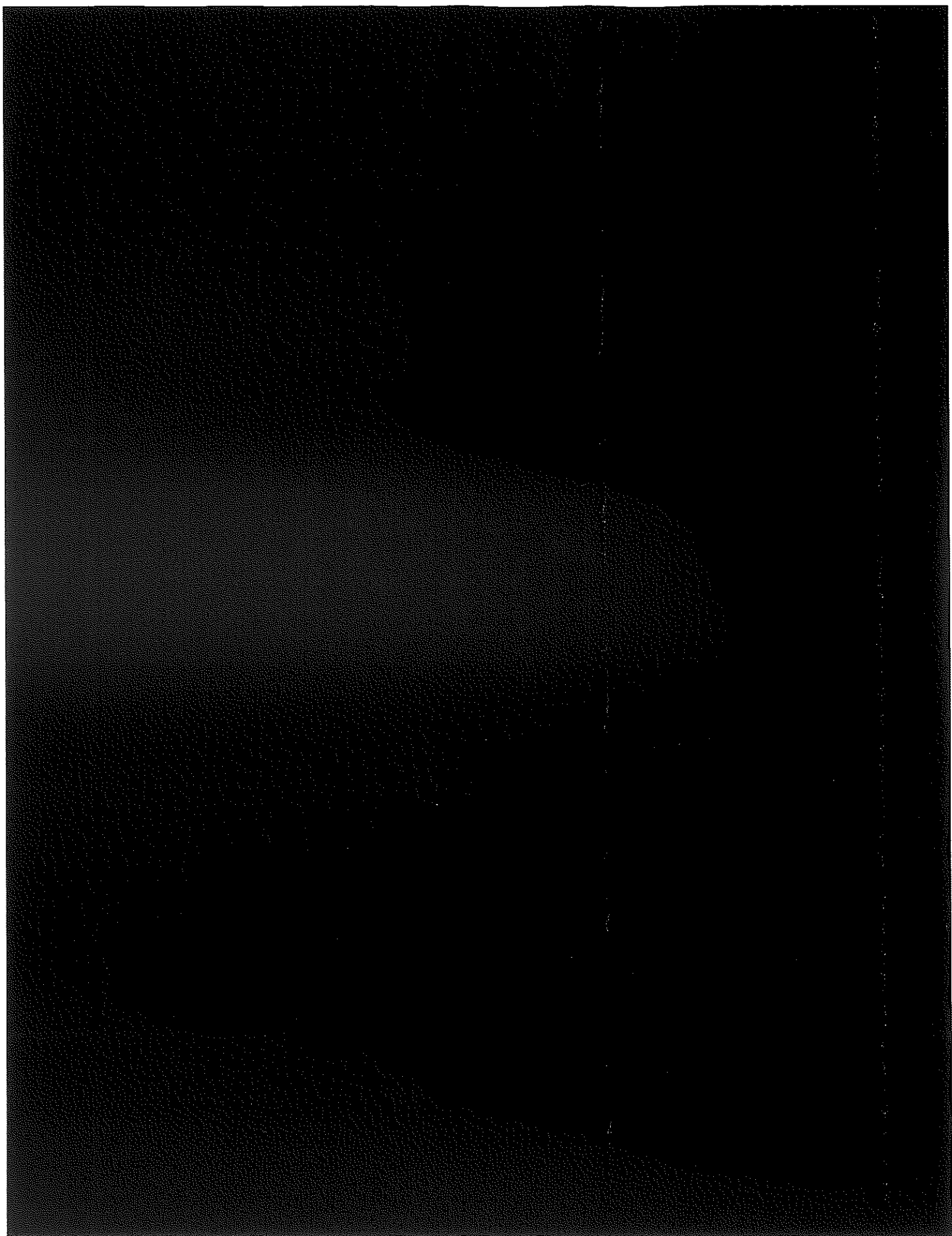




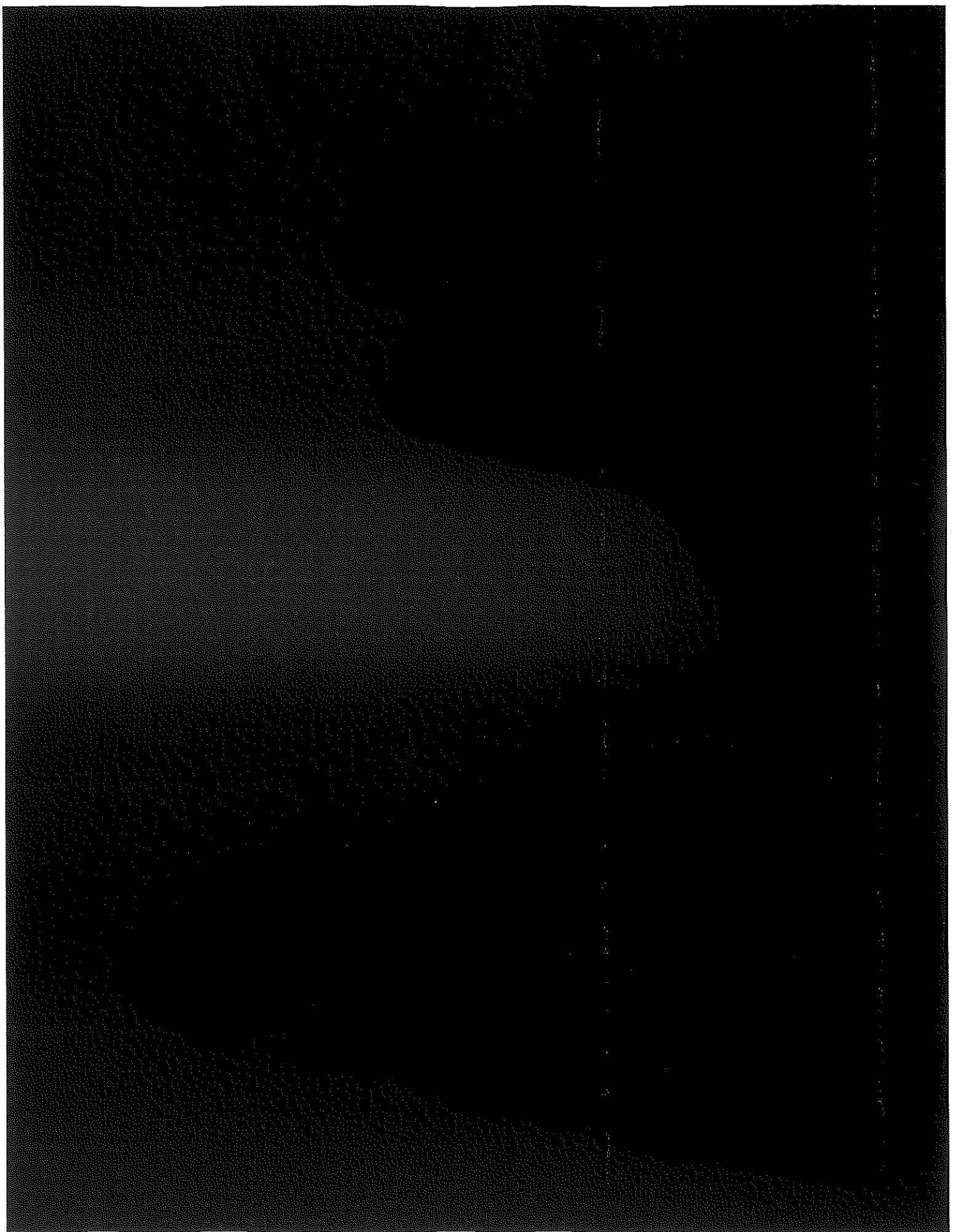


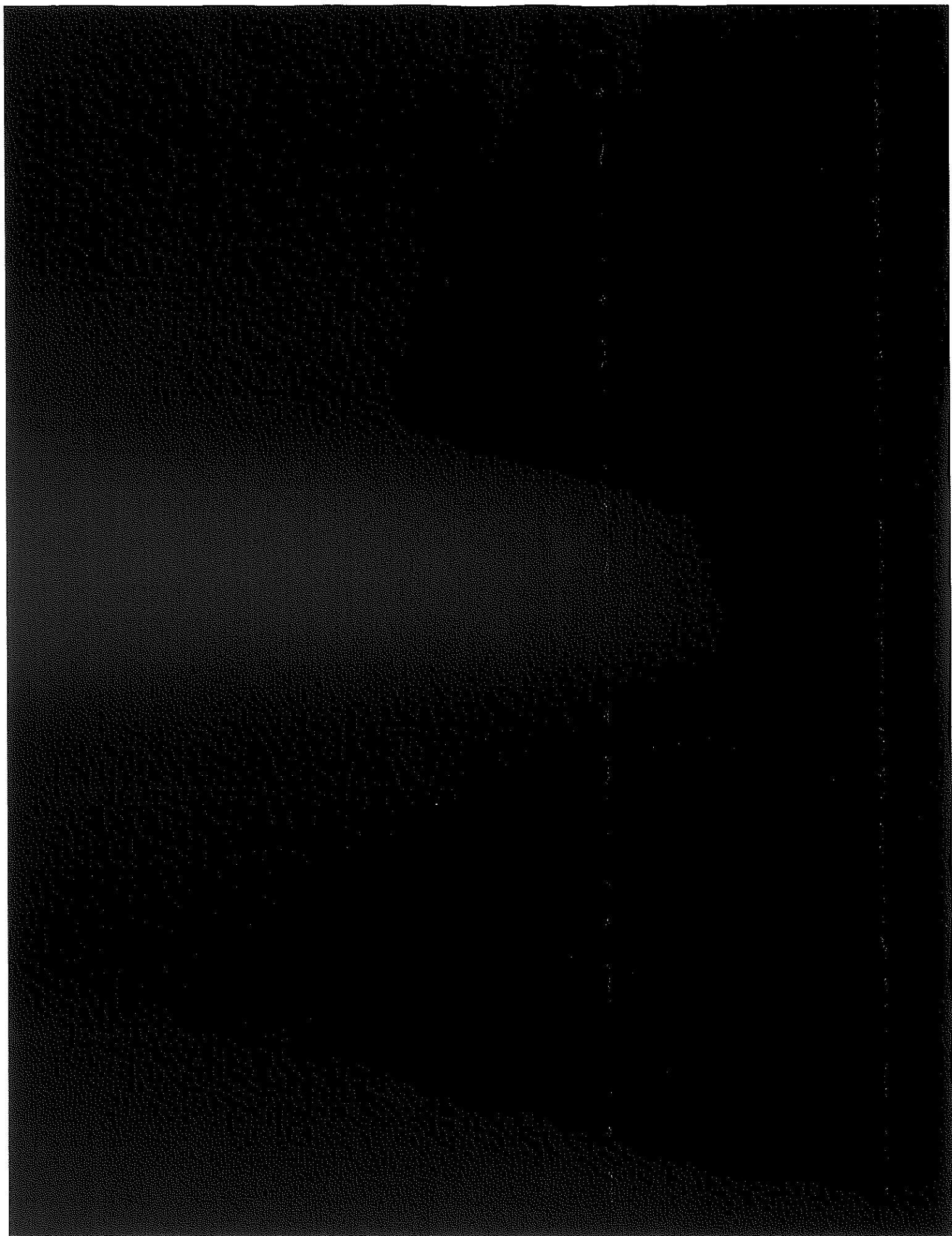


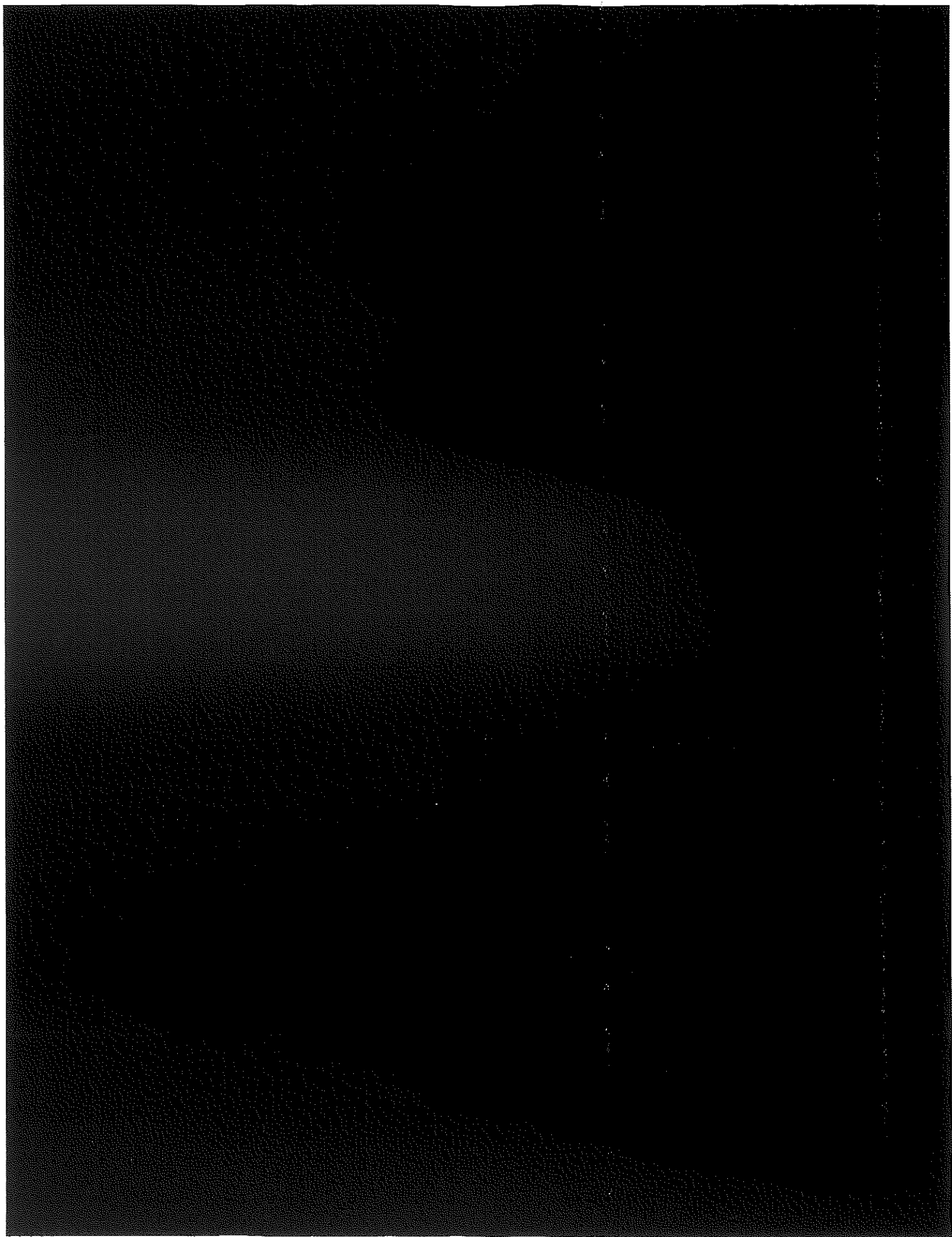


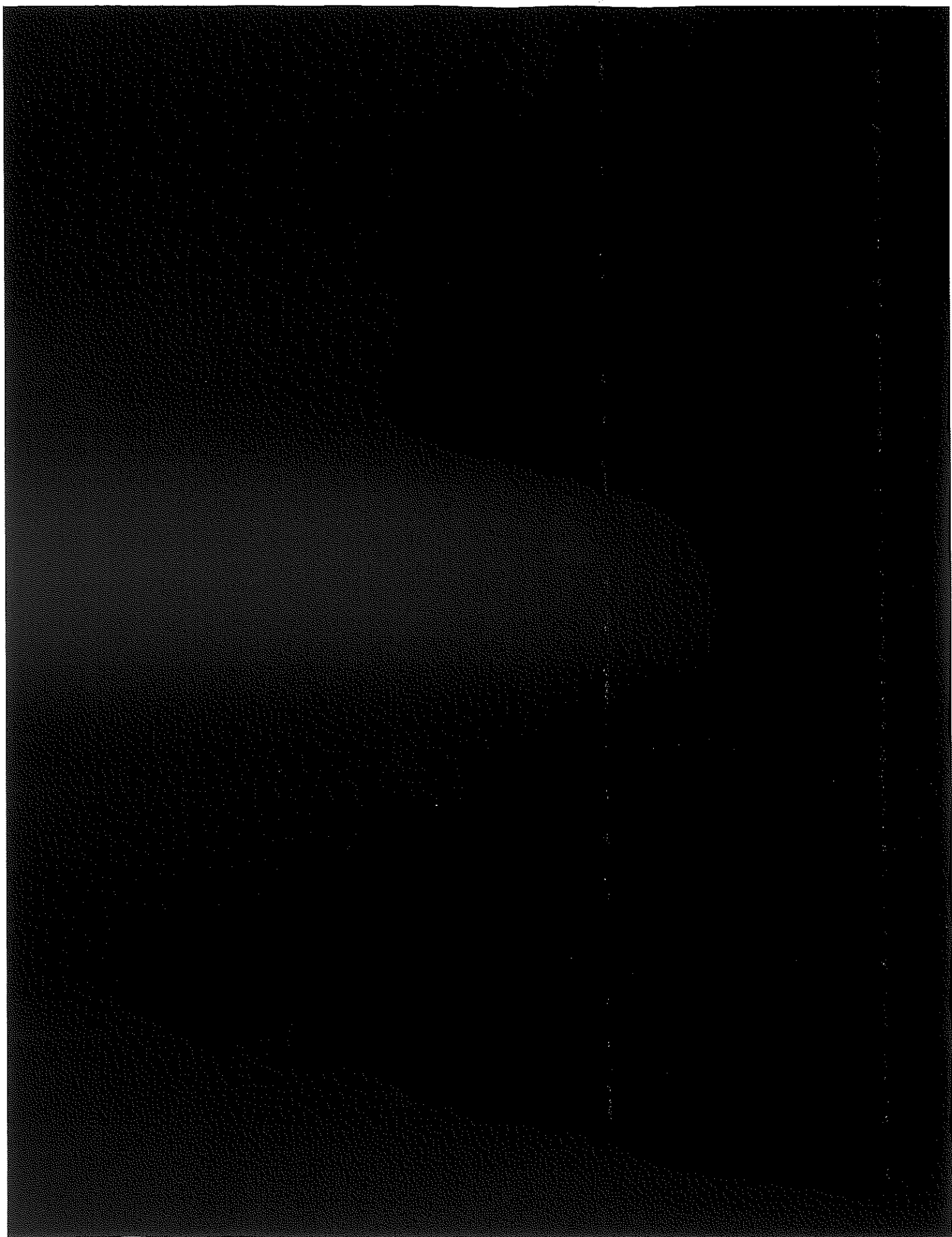


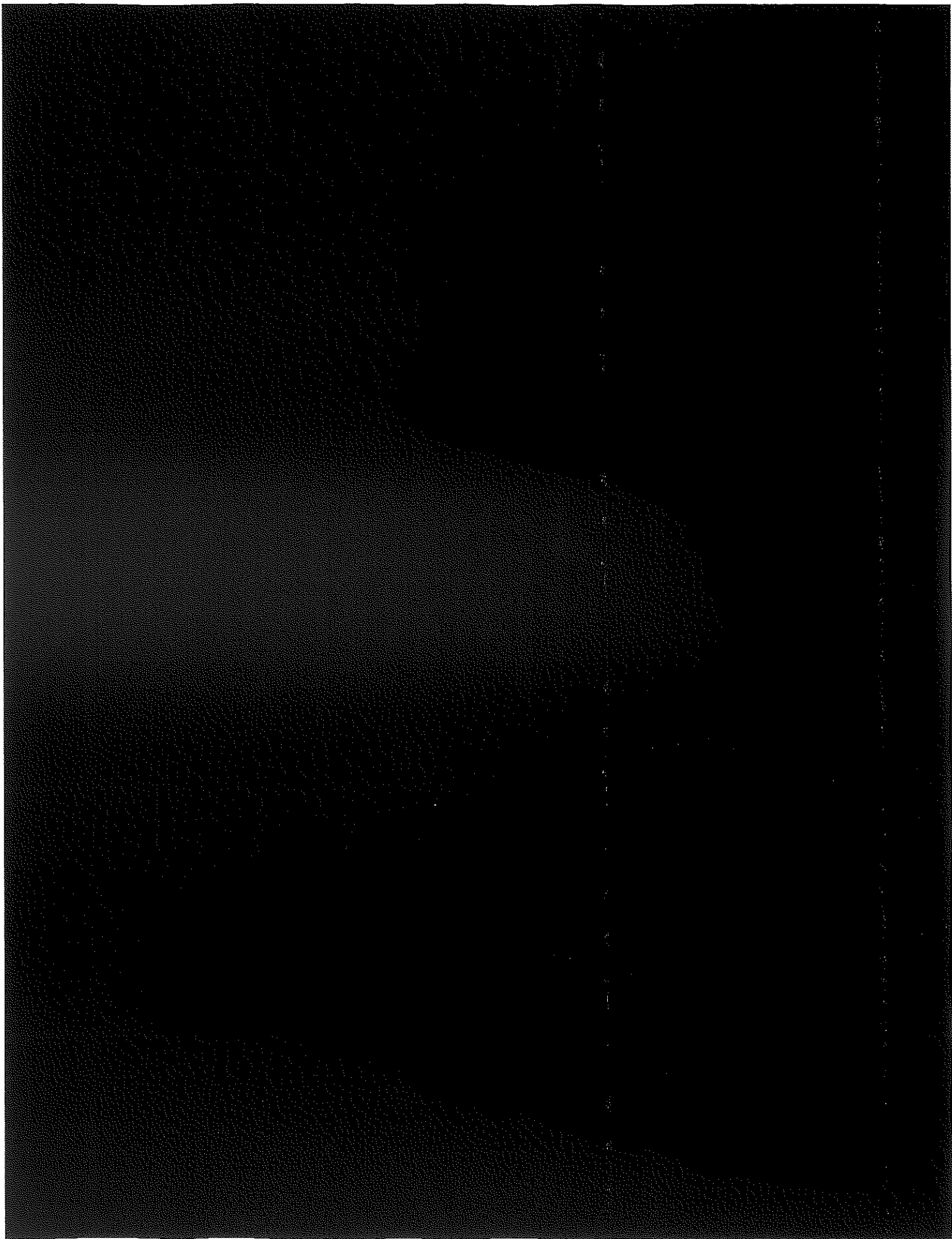


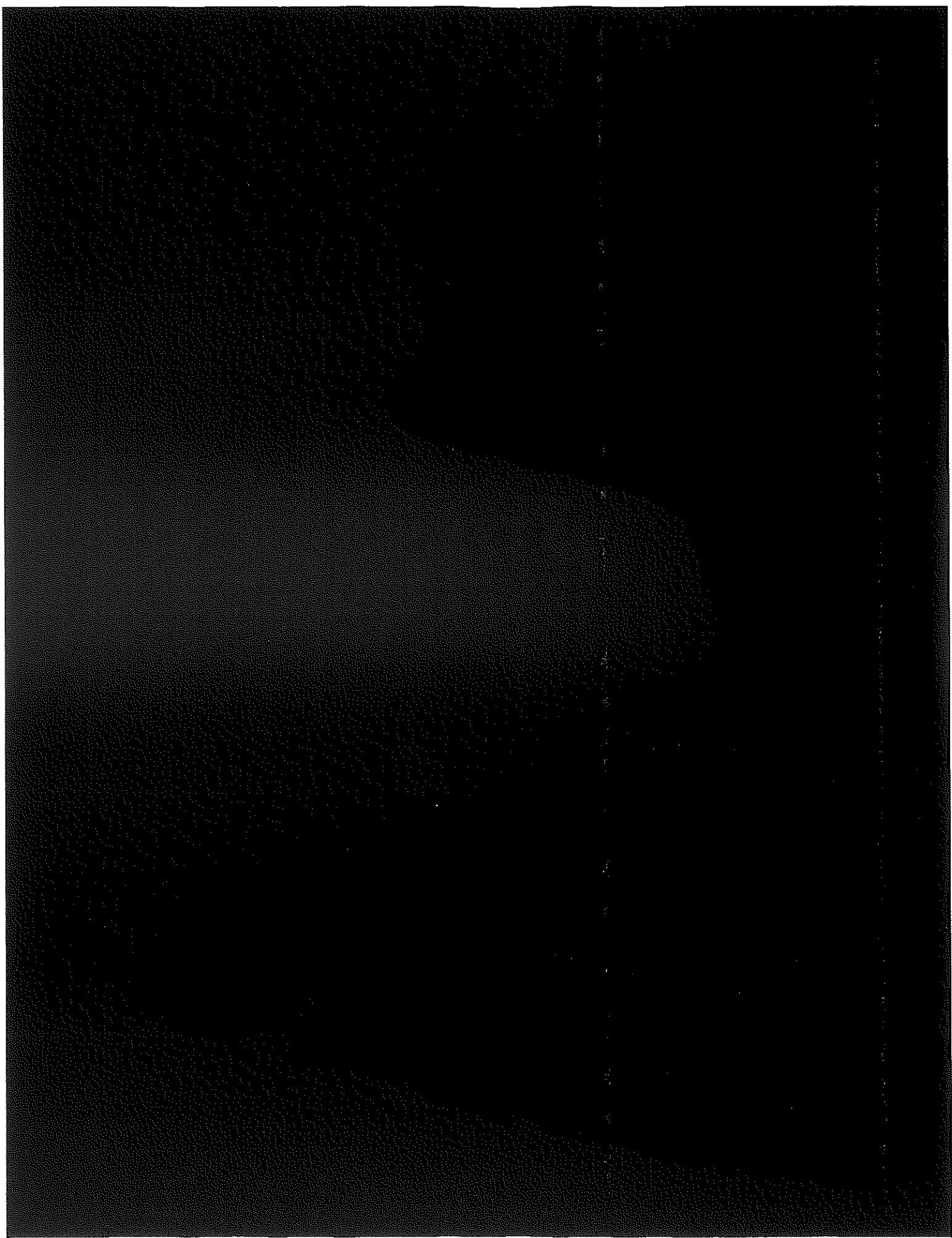


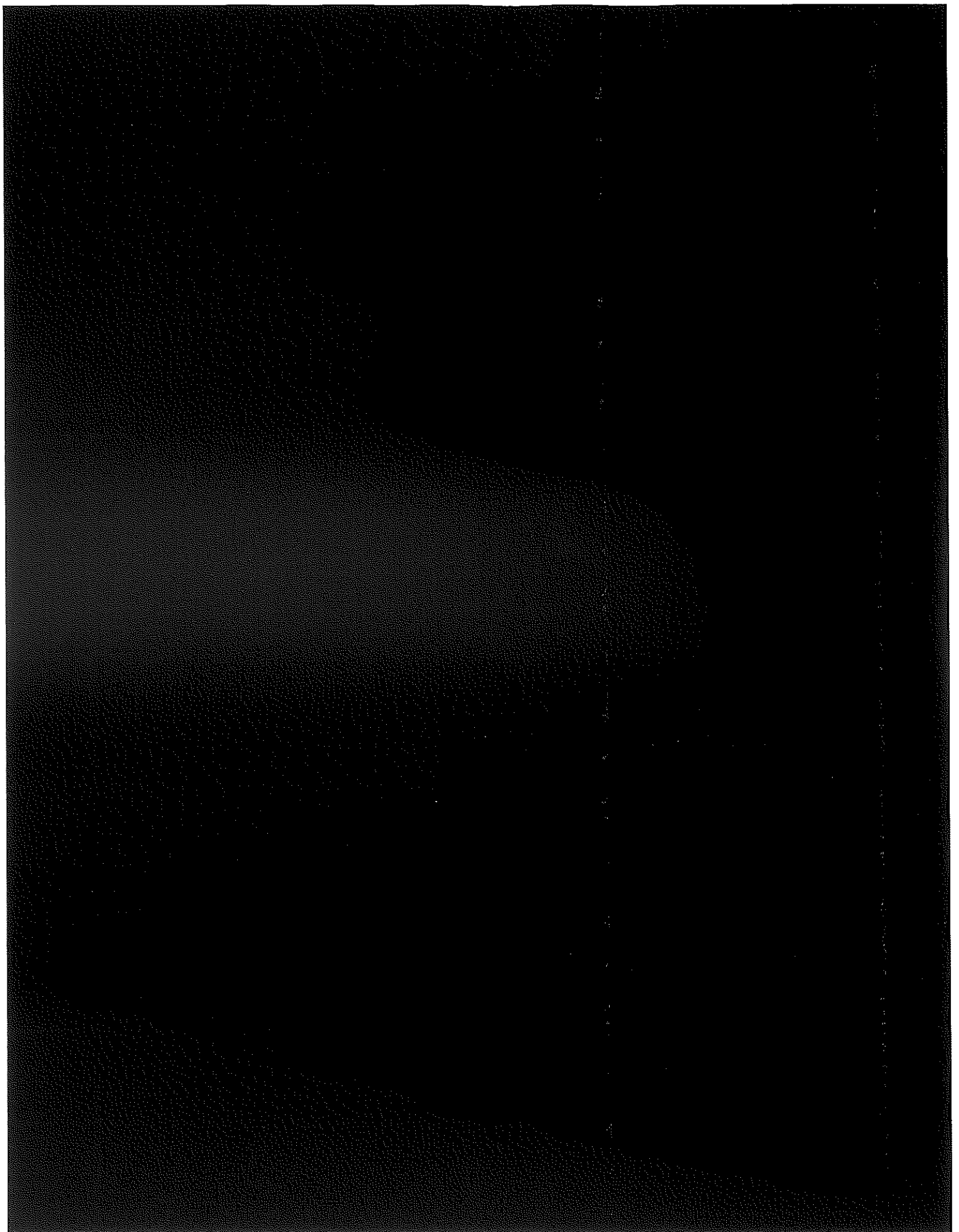


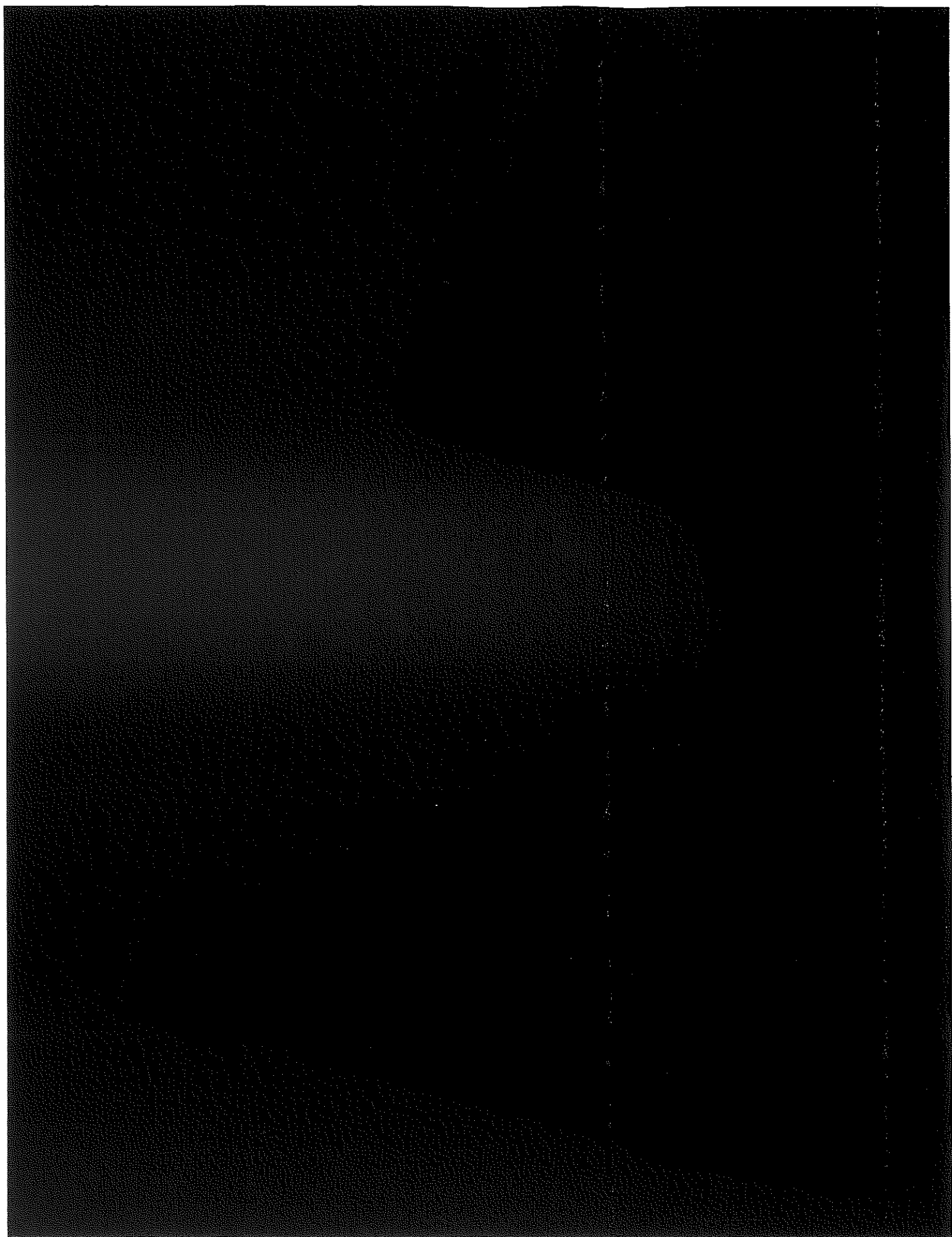




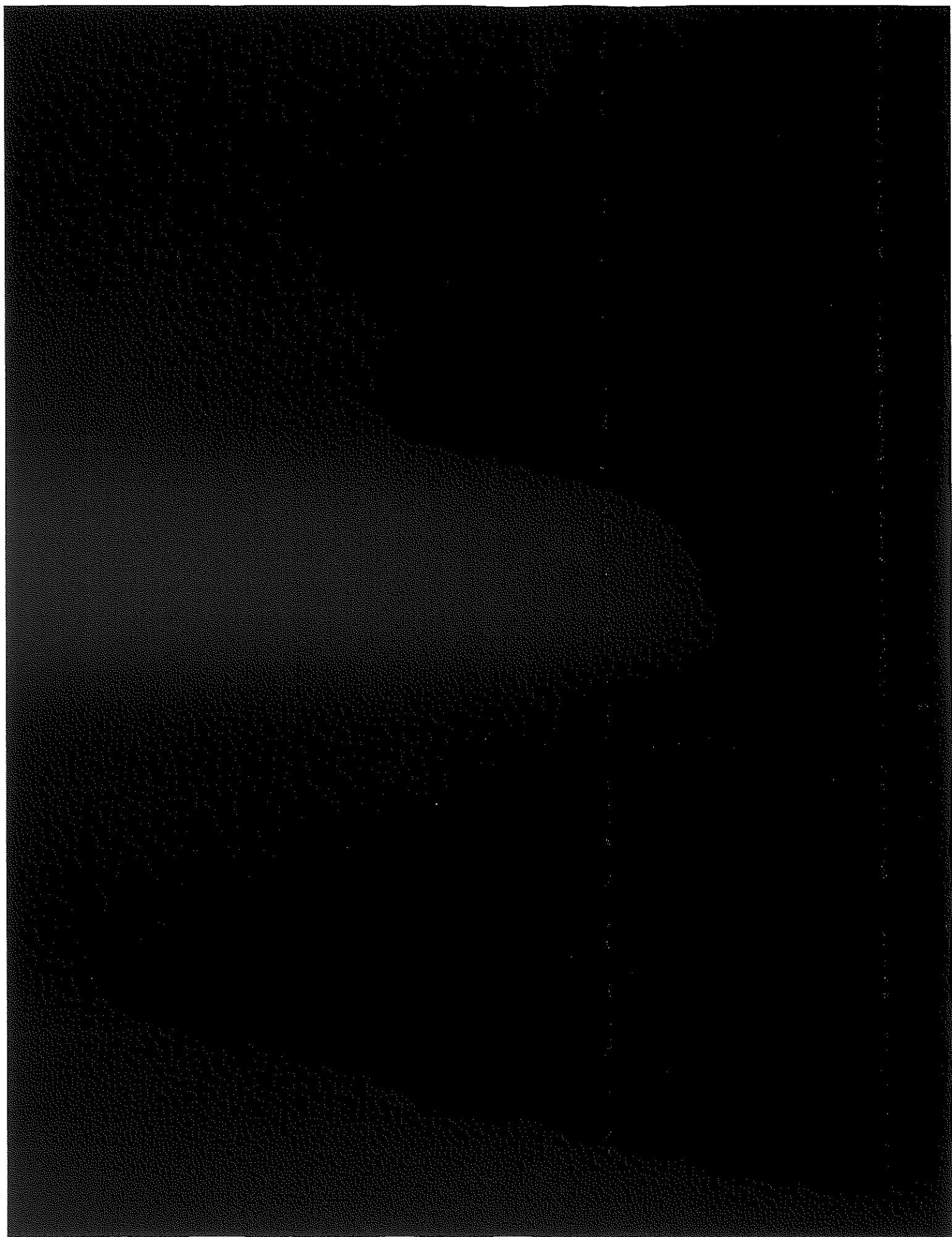












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